



FINANCE & ADMINISTRATION COMMITTEE

9:30 a.m., Monday, August 15, 2011

A meeting of the Finance & Administration Committee was held at 9:30 a.m., Monday, August 15, 2011 at the County of Renfrew Administration Office, 9 International Drive, Pembroke, Ontario.

Present were: Raye-Anne Briscoe, Chair

Committee Members: Peter Emon, Don Rathwell, Walter Stack, Tammy Stewart, Janice Visneskie, Jack Wilson

Regrets: Robert Sweet, Warden

Staff Present: W. James Hutton, Chief Administrative Officer/Clerk
Paul Moreau, Director, Development & Property
Shelley Sheedy, Administrator, Miramichi Lodge
David Carter, Human Resources Coordinator
Rosalyn Gruntz, Executive Assistant
Evelyn VanStarkenbug, Administrative Assistant, Human Resources

Chair Briscoe called the meeting to order at 9:35 a.m. The roll was called, and no pecuniary interests were disclosed.

RESOLUTION NO. FA-C-11-08-73

Moved by: Mayor Wilson

Seconded by: Mayor Visneskie

THAT the minutes of June 20, 2011 be adopted as printed and circulated.

CARRIED.

Human Resources Department

Mr. Hutton overviewed the Human Resources Department Report which is attached as Appendix A.

Mr. Hutton welcomed Mr. David Carter, the new Human Resources Coordinator to the meeting and invited Mr. Carter to speak a few words.

Mr. Carter informed committee that his employment with the County of Renfrew started on July 4, 2011. He noted that he has a background working in the human resources field in both public and private sectors with considerable experience working with management. Mr. Carter

indicated that he is impressed with the area and the staff of the County of Renfrew that he has worked with thus far and feels confident that they will be successful together.

RESOLUTION NO. FA-C-11-08-74

Moved by: Mayor Visneskie

Seconded by: Reeve Stewart

THAT the Human Resources Department Report attached as Appendix A be approved.

CARRIED.

Finance Department

Mr. Hutton overviewed the Finance Department Report which is attached as Appendix B.

Mr. Hutton advised that a letter has been received from Ms. Diane Ross, Director, Property Tax Legislation and Assessment Policy Branch, Ministry of Finance indicating that the Municipal Reference Group has posted a policy document on the provincial Regulatory Registry that outlines the proposed regulatory amendments that will aim to provide greater clarity and predictability to the property tax treatment of renewable energy facilities. The letter indicates that comments on the policy are welcomed until August 29, 2011.

Mr. Hutton informed committee of the good news that was received from Mr. Malcolm Bates, Director, Emergency Health Services Branch of the Ministry of Health and Long Term Care advising that there will be no clawback for 2009 for Land Ambulance. Mr. Hutton thanked Mr. Kutschke, Treasurer/Deputy Clerk and Mr. Michael Nolan, Director of Emergency Services for their hard work in getting this accomplished. Mr. Hutton advised that the County of Renfrew was also successful in 2008 in having no clawback and that for 2010, the County of Renfrew is in full Public Sector Accounting Board compliance.

Mr. Hutton pointed out that the Finance Department, in anticipation of a clawback of provincial subsidy, already set up a payable and will now reverse this payable and realize this revenue adjustment in 2011. Mr. Hutton emphasized that these are county funds and not the City of Pembroke. A draft report is being prepared for the end of September.

Discussion was held with respect to where the funds would go come budget deliberations. Mr. Hutton advised that in the letter from Mr. Malcolm Bates, Director, Emergency Health Services Branch it indicates that excess funds were to be used for the provision of land ambulance services in future years. Unspent funds from 2010 in excess of the actual approved operating costs would need to go back to the province.

RESOLUTION NO. FA-C-11-08-75

Moved by: Reeve Rathwell
Seconded by: Mayor Visneskie

THAT the Finance Department Report attached as Appendix B be approved.

CARRIED.

Administration

Mr. Hutton overviewed the Administration Department Report which is attached as Appendix C.

Mayor Briscoe recommended that an invitation be extended to Mr. Rick Watchorn, new District Manager, Pembroke District, Ministry of Natural Resources to attend a future meeting of County Council. Mr. Hutton and Mr. Paul Moreau will work together to arrange a time for Mr. Watchorn to attend.

Mr. Hutton advised committee that with regards to the bulletin received from the Municipal Finance Officers' Association of Ontario regarding the "Release of Ontario's 10 Year Capital Plan", the Public Works Department already has a 10 year plan in place and therefore the County of Renfrew is probably in pretty good shape at the moment. Reeve Stack informed committee that the Operations Committee will be bringing forward an updated 10 year plan to the October session of County Council.

Mr. Hutton informed committee that a resolution from the Township of Carling and the Municipality of Meaford in support of a resolution from the Township of North Stormont authorizing a donation for \$100 to the Town of Slave Lake to help compensate them in their recent fire was received.

Discussion was held. It was agreed by committee that it is unfortunate the wild fires have occurred, however, since it does not involve the County of Renfrew directly, committee would not support this resolution.

RESOLUTION NO. FA-C-11-08-76

Moved by: Mayor Visneskie
Seconded by: Mayor Wilson

THAT Finance and Administration Committee do not support the resolutions from the Township of Carling and the Municipality of Meaford to help compensate the Town of Slave Lake in their recent fire.

CARRIED.

RESOLUTION NO. FA-C-11-08-77

Moved by: Reeve Rathwell
Seconded by: Mayor Wilson

THAT the Administration Department Report attached as Appendix C be approved.

CARRIED.

NEW BUSINESS

Mr. Hutton distributed and overviewed for committee's information four business cases from Miramichi Lodge (1) and Bonnechere Manor (3) requesting additional hours for both homes. Mr. Hutton noted that these business cases have been approved through Health Committee and will be brought forward to County Council.

Mr. Hutton advised that the additional hours are all based on the announcement of increased funding from the Ministry of Health and Long Term Care / Champlain Local Health Integration Network to the Homes and therefore will not result in extra funding from the County of Renfrew.

Mrs. Sheedy informed committee that the extra funding allotted for the Personal Support Workers is retroactive to April 1, 2011, however as the notification was not received until the end of July, the earliest this can be implemented is September 1, 2011. She indicated that both homes will try to fully utilize the funding, as whatever is not used will need to be returned to the Ministry.

Chair Briscoe requested Mrs. Sheedy to provide comments on the competitiveness of wages for Personal Support Workers (PSW) at the Homes versus other organizations within the County of Renfrew. She noted that every week she notices advertisements in the paper for a need for PSW's.

Mrs. Sheedy advised that currently Miramichi Lodge has 100 PSW positions and there are at times vacancies, however the positions have always been filled. With regards to the pay structure, the County of Renfrew is definitely fair compared to other organizations.

Mr. Hutton informed committee that the increased hours for the Food Service Workers and the Rehabilitation Assistant and Recreation Programmer hours are for Bonnechere Manor only and this is as a result of the RAI-MDS score Bonnechere Manor received which in turn maximizes the Case Mix Index funding.

RESOLUTION NO. FA-C-11-08-78

Moved by: Reeve Stack
Seconded by: Reeve Stewart

THAT this meeting become a closed meeting for the following purpose(s) - Time – 10:20 a.m.

(a) the security of the property of the municipality or local board;



- (b) personal matters about an identifiable individual, including municipal or local board employees;
- (c) a proposed or pending acquisition or disposition of land by the municipality or local board;
- (d) labour relations or employee negotiations;
- (e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;
- (f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose;
- (g) a matter in respect of which a council, board, committee or other body may hold a closed meeting under another act;
- (h) a meeting of a council or local board or of a committee of either of them may be closed to the public if the following conditions are both satisfied:
- i. The meeting is held for the purpose of educating or training the members AND
 - ii. At the meeting, no member discusses or otherwise deals with any matter in a way that materially advances the business or decision-making of the council, local board or committee.

CARRIED.

RESOLUTION NO. FA-C-11-08-80

Moved by: Mayor Wilson
Seconded by: Reeve Stewart

THAT this meeting resume as an open meeting – Time 10:25 a.m.

CARRIED.

RESOLUTION NO. FA-C-11-08-81

Moved by: Reeve Stack
Seconded by: Reeve Stewart

THAT this meeting adjourn and that the next regular meeting be held on Monday September 19, 2011. Time – 10:25 a.m.

CARRIED.

HUMAN RESOURCES DEPARTMENT

TO: Finance & Administration Committee

FROM: Bruce M. Beakley, Director
Human Resources Department

DATE: August 15, 2011

SUBJECT: Department Report

INFORMATION

1. Human Resources Coordinator

It is my pleasure to introduce and welcome Mr. David Carter, Human Resources Coordinator for the County of Renfrew. Mr. Carter joined the department on July 4, 2011 and comes from Vancouver, BC. He brings with him senior human resources experience and has worked in both the public and private sector.

Mr. Carter is an avid fan of the New England Patriots, enjoys all sports, attends and collects movies, loves to travel to learn about new cultures, and hopes to become a stand-up comedian when he grows up.

David is married to Leah and they have just settled into a new place and so far are very impressed with the Pembroke area and especially the staff of the County of Renfrew.

Recommendation: Receive as information.

Report respectfully submitted.

**COUNTY OF RENFREW
FINANCE DEPARTMENT REPORT**

TO: Finance & Administration Committee
FROM: J.D. Kutschke, Treasurer/Deputy Clerk
DATE: August 15, 2011
SUBJECT: Department Report

CORRESPONDENCE

1. The following correspondence has been received and is attached for committee's information:
 - (a) Appendix I – A Municipal Employer Pension Centre of Ontario (MEPCO) OMERS Update dated July 4, 2011 entitled “OMERS SC Board Decisions on Remaining 2011 Specified Plan Change Proposals”.
 - (b) Appendix II – A letter dated July 27, 2011 from Mr. Chris Broughton, Director (Acting), Property Tax Analysis and Municipal Funding Policy Branch, Ministry of Finance advising of regulations that were recently finalized pertaining to the levy restriction, tax ratio flexibility and business tax capping rules. These regulations were all previously overviewed by this committee but have only recently been finalized.

Recommendation: Receive as information.

2. The following is an item pending from a previous meeting:
 - (a) As requested at the April Finance & Administration Committee meeting, a letter was sent from Warden Sweet to The Honourable Dwight Duncan advising him that the County of Renfrew respectfully requests the Province of Ontario increase the Heads and Beds levy to at least the current rate of inflation and build in an automatic annual adjustment for inflation for future years. **Letters of support were received from the Town of Arnprior, Town of Petawawa, the Township of Greater Madawaska, the Township of Killaloe-Hagarty-Richards, Township of Madawaska Valley, Township of North Algona Wilberforce and Mr. John Yakabuski, M.P.P., Renfrew-Nipissing-Pembroke. Also attached is a letter from Mr. Yakabuski to Ms. Christine Elliott, MPP, of the PC Party and Health and Long-Term Care Critic.**

Recommendation: Receive as information.

INFORMATION

3. Council Remuneration

Attached as Appendix III are copies of the Statement of Council and Board Member Earnings at June 30, 2011 along with a breakdown of the Treasurer's Statements of Remuneration and Expenses paid to County Council month-to-date and year-to-date.

Recommendation: Receive as information.

4. Treasurers Report – June 30, 2011

Attached as Appendix IV is a copy of the June 30, 2011 Treasurer's Report for the General Revenue Fund, Bonnechere Manor, Miramichi Lodge, Public Works and Renfrew County Housing Corporation.

Recommendation: Receive as information.

5. Municipal Reference Group – Property Tax Treatment of Renewable Energy Installations

On August 2, 2011 I received an e-mail from Ms. Diane Ross, Director, Property Tax Legislation and Assessment Policy Branch, Ministry of Finance advising that further to my participation through the Municipal Reference Group in the consultation process about the property tax treatment of renewable energy installations, a policy document was posted on the provincial Regulatory Registry web site. This document outlines proposed regulatory amendments that aim to provide greater clarity and predictability to the property tax treatment of renewable energy facilities.

Attached as Appendix V is a copy of an e-mail from Ms. Diane Ross, Director, Property Tax Legislation and Assessment Policy Branch, Ministry of Finance and the proposed Regulation under the Assessment Act regarding the Property Tax Treatment of Renewable Energy Installations.

Recommendation: Receive as information.

6. Land Ambulance Funding in 2009

Attached as Appendix VI is a letter dated August 4, 2011 from Mr. Malcolm Bates, Director, Emergency Health Services Branch of the Ministry of Health and Long Term Care (MOHLTC). His letter indicates that a request by Upper-tier Municipalities and Designated Delivery Agents to retain unspent provincial ambulance funding for the 2009 transition year has received approval.

The Committee will recall that on previous occasions, Finance Department staff have strongly objected to a retroactive funding clawback by the MOHLTC based on the transition to a new set of reporting rules prescribed by the Public Sector Accounting Board (PSAB). We have enclosed an excerpt from one of our letters dated January 31, 2011 below:

“As previously indicated to you verbally and in written format on numerous occasions, the County of Renfrew is opposed to the Ministry of Health and Long-Term Care funding our Paramedic Service based on FIR information which results in retroactive adjustments to provincial funding which has been already recorded as revenue within our audited financial records. Retroactive provincial funding adjustments based on a new set of rules (funding amortization based on historical costs versus funding a transfer to reserves based on replacement costs) without notice is just not fair! Our external auditors have expressed an unqualified audit opinion on our 2009 Financial Report based on the provincial rules in effect at that time. Our 2010 budget was also approved by County Council based on those same rules.

The County of Renfrew can appreciate the need to consider funding changes from a go forward basis, but not retroactively. Proper notice of a major change to the funding model such as this one is what we expect and as such, we petition the Province to make the new funding rules effective for 2011.

Numerous arguments and concerns over the new method of calculating the provincial funding amount for our Paramedic Services were expressed by the municipal sector at a meeting convened by your Ministry in Toronto on October 22, 2010.”

In anticipation of a clawback of provincial subsidy based on the new MOHLTC reporting rules, the Finance Department adjusted the 2009 Provincial Land Ambulance funding totals and accrued an accounts payable back to the Province within our 2010 Financial Statements. The amount of this accrual was \$590,042. As a result of the Ministry’s letter dated August 4, 2011, we will now reverse this payable and realize this revenue adjustment in 2011.

Recommendation: Receive as information.

Report respectfully submitted.

OMERS UPDATE: July 4, 2011

OMERS SC Board Decisions on Remaining 2011 Specified Plan Change Proposals

The OMERS Sponsors Corporation (SC) has made decisions on the remaining specified change proposals. Two proposals were previously dealt with and reported out. These included the failure of a proposal to add police civilians to NRA 60 and a vote to move to an OMERS mediation/arbitration process, the proposal to reduce the Supplemental Plan rates for fire and police based on new assumptions. However, there is currently no participation in these plans. (See June 8, 2011 MEPCO Communication.)

All the remaining proposals failed or were withdrawn except for two proposals, which are: (i) the allocation methodology of the contribution rates for 2012 and 2013 between NRA 60 and NRA 65 (SPC #07-11) and (ii) directing contributions to either the Primary Plan or the Retirement Compensation Arrangement (RCA) based on a defined allocation threshold in order to meet cash flow projection needs of the RCA portion, which forms a very small size in comparison to the entire Primary Plan.

- a) **Status of Specified Plan Change Proposals** (This Chart is from OMERS and for additional details, go to www.omerssc.com)

Relevant Dates		Proposal
Amended/APPROVED June 28	SPC#01-11(b)	<u>RCA – Floating Earnings Threshold</u>
Amended/APPROVED June 28	SPC#07-11(a)	<u>Primary Plan/RCA – Contribution Rate Methodology</u>
Amended May 10 Withdrawn June 28	SPC#02-11(a)	<u>RCA – Freeze Earnings Threshold</u>
Amended May 13 Withdrawn June 28	SPC#03-11(a)	<u>RCA – Contribution Threshold 10:1</u>
FAILED May 26	SPC#04-11	<u>NRA60 – Police Civilians</u>
FAILED June 28	SPC#05-11	<u>NRA60-Paramedics</u>
Amended May 9 FAILED May 26 MOVED TO MED/ARB	SPC#06-11(a)	<u>Supplemental Plan Contribution Rates & Rebound Costs</u>

(Source: www.omerssc.com)

- b) **Contribution Rate Methodology (SPC #07-11):**

There is no change to the contribution rate itself, but there will be a change to how it will be distributed in 2012. Last year, the rates were established by adding 1% to each of the four groups (NRA 60 and 65, and earnings under and over the CPP earnings limit (YMPE)). The 2012 distribution is outlined in the following chart and is a temporary measure. The SC will be doing a further independent contribution rate study that considers the appropriate elements (e.g., benefits, assumptions, adverse factors, etc.) for a single OMERS pool as part of the 2013 determination of distribution.

Primary Plan Contribution Rates		
Rates per Side (Employee/Employer)		2012
Normal Retirement Age 65 Members	On earnings < CPP earnings limit	8.3%
	On earnings > CPP earnings limit	12.8%
Normal Retirement Age 60 Members	On earnings < CPP earnings limit	9.4%
	On earnings > CPP earnings limit	13.9%

*CPP (YMPE) earnings limit in 2011 is \$48,300; the limit in 2012 will be higher
(Source: OMERS Sponsors Corporation)*

c) Funding the Retirement Compensation Arrangement (SPC #01-11)

The focus of this proposal is to plan for the payout of benefits and to maintain a fund of sufficient size such that it would not be depleted on a 20 year basis. The RCA is a separate arrangement that pays benefits over and above the maximum payable under the Primary Plan. The RCA has specific tax treatment and is funded on a modified pay as you go basis. The proposal is about how to maintain a sufficient fund to pay the benefits. Technical changes create a threshold for directing contributions to the RCA in a given year based on an annual review. There is no contribution change but rather a mechanism to achieve earnings.

MEPCO expects that the SC Board discussion of all the tabled RCA Specified Plan Change proposals (#01-11(b); #02-11(a) and #03-11(a)) will be valuable in the development of a Statement of Plan Design Objectives and Strategy for the RCA, which is required to be in place by June 2012.

For More Information

More information about OMERS, the Sponsors Corporation and these pension matters is available on the MEPCO website (www.mepco.ca) and on the OMERS website (www.omers.com).

The Municipal Employers Pension Centre of Ontario (MEPCO)

MEPCO is a not-for-profit corporation, created by AMO, to ensure that its employer representatives on the OMERS Sponsors Corporation and Administrative Corporation are informed well-resourced and supported by leading pension expertise. MEPCO can raise and manage funds, hire experts who will provide appropriate research and information, and share insights with others as needed.

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Appendix II

July 27, 2011

→ 2011 TPWG
→ JEFF FOUS

Dear Municipal Treasurer/Clerk-Treasurer:

I am writing to advise you of regulations that were recently finalized pertaining to three property tax issues for the 2011 taxation year.

- **Levy Restriction:** Ontario Regulation 337/11 under the *Municipal Act* provides that, for 2011, municipalities with property classes subject to the levy restriction will continue to have the flexibility to apply a municipal tax increase to those classes of up to 50% of any increase applied to the residential class. This decision was communicated to you through a January 31, 2011 letter from the Deputy Minister of Finance.
- **Tax Ratio Flexibility:** Ontario Regulation 339/11 under the *Municipal Act* continues the streamlined approval process for regulating transition ratios for 2011. In order to avoid tax shifts that may occur as a result of reassessment, municipalities have the option of setting new transition ratios based on the existing prescribed formula. This streamlined process enables municipalities to reset their own transition ratios in a more efficient manner. The tax ratio flexibility option is available on the Online Property Tax Analysis (OPTA) tool. This decision was also communicated to you through a January 31, 2011 letter from the Deputy Minister of Finance.
- **Business Tax Capping Rules:** Ontario Regulation 337/11 under the *Municipal Act* eliminates the requirement to provide information on six comparable properties in municipalities that have chosen the option to set the property tax level for New Construction properties at 100% of the uncapped taxes (i.e. at CVA-level). This amendment responds to requests from municipalities and MPAC to eliminate this process, which is no longer required for property tax calculations and has been criticized as an administrative burden.

The regulations noted above are available on the Government of Ontario's e-laws website at www.e-laws.gov.on.ca.

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The Ministry of Finance will continue to work closely with municipalities on property tax policy issues. If you have any questions, please contact me at 416-314-3801 or Chris.Broughton@ontario.ca.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Broughton", with a long horizontal flourish extending to the right.

Chris Broughton
Director (Acting), Property Tax Analysis and Municipal Funding Policy Branch

TREASURER'S STATEMENT OF REMUNERATION AND EXPENSES**Paid to County Councillors as at June 30, 2011**

To the Warden and Members of the Renfrew County Council:

The following itemized statement of remuneration and expenses paid to each member of Renfrew County Council for the above period was paid in accordance with By-Law # 31-04 and is respectfully submitted:

Councillor	Per Diems \$	Expenses \$	Total \$
Briscoe Raye-Anne	3012.00	1294.80	4306.80
Campbell Mary	3205.00	2156.96	5361.96
Eady Don	2703.00	1211.60	3914.60
Emon Peter	2703.00	2111.20	4814.20
Green Audrey	2793.00	1324.96	4117.96
Lentz Norman	2703.00	2274.48	4977.48
Murphy Jennifer	3192.00	1474.01	4666.01
Rabishaw Richard	2407.00	871.52	3278.52
Rathwell Donald	3295.00	1312.08	4607.08
Shulist David	3205.00	2847.92	6052.92
Stack Walter	3771.00	2791.39	6562.39
Stewart Tammy	3218.00	2306.20	5524.20
Sweet Robert (per diems incl salary)	20221.48	3048.89	23270.37
Thompson David	1699.00	676.00	2375.00
Visneskie Janice	4106.00	2501.00	6607.00
Weckworth Harold	3887.00	1320.80	5207.80
Wilson Jack	2510.00	135.20	2645.20
Sub-totals	68630.48	29659.01	98289.49

Paid to Committee Members as at June 30, 2011

Name	Per Diems \$	Expenses \$	Total \$
<i>Social Services Committee</i>			
Jacyno Ed	515.00		515.00
Sub-totals	515.00	0.00	515.00
<i>Health Committee</i>			
O'Neill Terry	811.00		811.00
Severin Gary	811.00		811.00
Sub-totals	1622.00	0.00	1622.00

TOTALS	<u>70767.48</u>	<u>29659.01</u>	<u>100426.49</u>
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Breakdown of Treasurer's Statement of Remuneration and Expenses Paid to County Council

Jun-11

Name	Salary	County Council	Finance & Admin	Operations	Development & Property	Health	Social Services	LHIN	Land Division	OVTA	Other	Expenses	TOTAL
Briscoe		103.00	103.00		103.00							168.48	477.48
Campbell		103.00			103.00	103.00						249.60	558.60
Eady		103.00			193.00							118.56	414.56
Emon		103.00	103.00				103.00					312.00	621.00
Green		103.00			103.00		103.00					187.20	496.20
Lentz		103.00			193.00							217.36	513.36
Murphy		103.00		103.00		103.00						231.21	540.21
Rabishaw		103.00				103.00	103.00					126.88	435.88
Rathwell		103.00	103.00		103.00							102.96	411.96
Shulist		103.00		103.00		103.00						243.36	552.36
Stack		103.00	103.00									492.84	698.84
Stewart		103.00	103.00			103.00						276.12	585.12
Sweet	1,759.08	103.00	103.00		193.00	103.00	103.00				888.00	766.52	4,018.60
Thompson		103.00			103.00							104.00	310.00
Visneskie		103.00	103.00			103.00						156.00	465.00
Weckworth		103.00		103.00			103.00					124.80	433.80
Wilson		103.00	103.00				103.00					20.28	329.28
TOTAL	\$ 1,759.08	\$ 1,751.00	\$ 824.00	\$ 309.00	\$ 1,094.00	\$ 721.00	\$ 618.00	\$ -	\$ -	\$ -	\$ 888.00	\$ 3,898.17	11,862.25

Breakdown of Treasurer's Statement of Remuneration and Expenses Paid to County Council

YEAR-TO- DATE: JUNE 2011

Name	Salary	County Council	Finance & Admin	Operations	Development & Property	Health	Social Services	LHIN	Land Division	OVTA	Other	Sub-total Per Diems	Expenses	TOTAL	CONFERENCES \$2500 ANNUAL MAXIMUM TOTAL
Briscoe	0.00	1,184.00	914.00	0.00	708.00	0.00	0.00	0.00	0.00	0.00	206.00	3,012.00	1,294.80	4,306.80	0.00
Campbell	0.00	1,184.00	0.00	0.00	708.00	811.00	0.00	0.00	0.00	502.00	0.00	3,205.00	2,156.96	5,361.96	50.88
Eady	0.00	1,094.00	0.00	605.00	592.00	0.00	0.00	0.00	412.00	0.00	0.00	2,703.00	1,211.60	3,914.60	0.00
Emon	0.00	1,184.00	708.00	0.00	0.00	0.00	811.00	0.00	0.00	0.00	0.00	2,703.00	2,111.20	4,814.20	867.80
Green	0.00	1,184.00	0.00	0.00	605.00	0.00	605.00	0.00	0.00	296.00	103.00	2,793.00	1,324.96	4,117.96	50.88
Lentz	0.00	991.00	0.00	605.00	695.00	0.00	0.00	0.00	412.00	0.00	0.00	2,703.00	2,274.48	4,977.48	0.00
Murphy	0.00	1,776.00	0.00	708.00	0.00	708.00	0.00	0.00	0.00	0.00	0.00	3,192.00	1,474.01	4,666.01	0.00
Rabishaw	0.00	888.00	0.00	0.00	0.00	811.00	708.00	0.00	0.00	0.00	0.00	2,407.00	871.52	3,278.52	0.00
Rathwell	0.00	1,287.00	618.00	0.00	708.00	0.00	0.00	0.00	0.00	0.00	682.00	3,295.00	1,312.08	4,607.08	1,167.81
Shulist	0.00	1,094.00	0.00	708.00	0.00	811.00	0.00	0.00	0.00	0.00	592.00	3,205.00	2,847.92	6,052.92	2,406.61
Stack	0.00	1,287.00	708.00	1,094.00	0.00	0.00	0.00	0.00	0.00	0.00	682.00	3,771.00	2,791.39	6,562.39	1,849.81
Stewart	0.00	1,287.00	708.00	0.00	0.00	811.00	0.00	0.00	412.00	0.00	0.00	3,218.00	2,306.20	5,524.20	1,167.81
Sweet	10,554.48	1,184.00	811.00	708.00	605.00	412.00	708.00	0.00	0.00	0.00	5,239.00	20,221.48	3,048.89	23,270.37	0.00
Thompson	0.00	991.00	0.00	0.00	502.00	0.00	206.00	0.00	0.00	0.00	0.00	1,699.00	676.00	2,375.00	0.00
Visneskie	0.00	1,184.00	515.00	0.00	0.00	914.00	0.00	204.00	0.00	0.00	1,289.00	4,106.00	2,501.00	6,607.00	2,500.00
Weckworth	0.00	1,184.00	0.00	708.00	0.00	0.00	708.00	0.00	0.00	0.00	1,287.00	3,887.00	1,320.80	5,207.80	2,160.09
Wilson	0.00	1,184.00	618.00	0.00	0.00	0.00	708.00	0.00	0.00	0.00	0.00	2,510.00	135.20	2,645.20	544.41
TOTAL	#####	\$ 20,167.00	\$ 5,600.00	\$ 5,136.00	\$ 5,123.00	\$ 5,278.00	\$ 4,454.00	\$ 204.00	\$ 1,236.00	\$ 798.00	\$ 10,080.00	\$ 68,630.48	\$ 29,659.01	\$ 98,289.49	\$ 12,766.10

Breakdown of Treasurer's Statement of Remuneration and Expenses

June 2011

Meetings Under the Other Heading Include:

January

C.P. Rail Meeting – Pembroke
C.P. Rail Meeting – Lanark
EOWC – Kingston
Gallant/Yakabuski Levy – Renfrew

February

E.D.C.O. – Toronto
C.F.B. Petawawa – Welcome Home
C.F.B. Petawawa – Memorial

March

Pembroke Regional Hospital
CFB Petawawa Business Lunch
Renfrew Trade Show
Heritage Cup – Barry's Bay
C.P. Rail – Mattawa
EOWC - Kingston

April

Mayor Ringrose – Renfrew
Ed Jacyno – Arnprior, CP Rail
Renfrew County Science Fair
Miramichi Lodge Volunteer Dinner
Bonnehchere Valley Services
E.O.W.C. Kingston

May

Jp2g Meeting
J. Yakabuski Meeting
Rib Challenge
Salvation Army Breakfast
Civitan Annual Convention
Algonquin College Sod Turning
Red Friday Rally

June

Past Warden's Banquet – Cobden
Pembroke Cadets Review Officer
E.O.W.C – Gananoque
Norway Bay McNabb Days
Valley Voices for CHEO

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
			over / (under)	
<u>MEMBERS OF COUNCIL</u>	<u>157,786</u>	<u>167,910</u>	<u>(10,124)</u>	<u>328,316</u>
Accessibility Advisory Committee	204	510	(307)	1,022
Ad Hoc Committee Exp - Non Elected	0	1,248	(1,248)	2,500
AECL Environmental Stewardship	458	564	(106)	1,126
Agricultural Leadership Committee	206	624	(418)	1,246
AMO Board of Directors	0	0	0	0
Computer Supplies	5,873	3,750	2,123	7,500
Council - Conventions	12,766	19,998	(7,232)	40,000
Council - Fees & Mileage	29,110	28,506	604	57,013
Councillor Benefits - EHC/Dental	31,448	18,498	12,950	37,000
Councillor Group Insurance	2,836	4,002	(1,166)	8,000
Councillor Liability Insurance	8,384	7,500	884	7,500
County / City Liason Committee	0	1,122	(1,122)	2,238
CPP,UIC,Employer Health Tax	1,363	1,500	(137)	3,000
Depreciation	0	0	0	0
Development & Property Comm - Fees & Mileage	8,480	10,842	(2,362)	21,684
Development & Property Committee - Conventions	0	0	0	0
EOWC Meetings	1,165	0	1,165	0
Finance & Administration Comm. - Fees & Mileage	8,662	10,710	(2,048)	21,416
Health Comm. - Fees & Mileage	8,696	7,704	992	15,405
Health Committee - Conventions	0	0	0	0
Land Division Comm. - Fees & Mileage	2,508	1,680	828	3,356
LHIN Advisory Committee	305	1,224	(919)	2,450
MNR Shaw Woods Committee	371	510	(139)	1,022
MNR Regional Advisory Committee	777	468	309	938
Municipal Advisory Comm - Fees & Mileage	0	1,572	(1,572)	3,140
Operations Committee - Conventions	0	0	0	0
Operations Committee - Fees & Mileage	7,844	10,260	(2,416)	20,523
OVTA Board - Fees and Mileage	1,291	1,044	247	2,085
Prov Municipal Fiscal Advisory Committee	0	0	0	0
Railway Comm. - Fees & Mileage	108	456	(348)	910
Recoveries - County	(14,115)	(15,000)	885	(30,000)
Recoveries - Outside	0	0	0	0
Social Services & RCHC Board - Conventions	0	0	0	0
Social Services & RCHC Board - Fees & Mileage	6,629	9,396	(2,767)	18,792
Special Projects Committee	0	0	0	0
Surplus Adjustment - Depreciation	0	0	0	0
Warden's Salary & Expenses	31,996	34,998	(3,002)	70,000
Warden's Banquet Expense	0	3,000	(3,000)	6,000
Wood Processing Committee	423	1,224	(801)	2,450
<u>GENERAL - ADMINISTRATION</u>	<u>415,017</u>	<u>469,387</u>	<u>(54,370)</u>	<u>872,382</u>
Capital - Under Threshold	0	0	0	0
Computer Maintenance	18,642	21,001	(2,359)	25,000
Conferences & Conventions	544	2,178	(1,634)	4,350
Depreciation	4,800	12,000	(7,200)	24,000
Employee Benefits	110,532	108,282	2,250	219,420
General Legal & Audit	9,155	13,002	(3,847)	26,000
CAO Retirement	0	0	0	0
Membership Fees	23,060	23,000	60	24,000
Office Expense	10,598	15,498	(4,900)	31,000
Professional Development	885	2,802	(1,917)	5,600
Recovery - Other Departments	(261,731)	(259,902)	(1,829)	(519,800)
Recovery - Outside	(1,955)	0	(1,955)	0
Recovery - Provincial	0	0	0	0
Recruitment	0	498	(498)	1,000
Salaries	462,854	473,298	(10,444)	941,362
Special Projects - Training	26,168	25,000	1,168	25,000
Special Projects - EOWC	7,175	6,378	797	12,750
Surplus Adjustment - Capital	0	25,002	(25,002)	50,000
Surplus Adjustment - Depreciation	(4,800)	(12,000)	7,200	(24,000)
Telephone	2,459	3,348	(889)	6,700
Travel	6,629	10,002	(3,373)	20,000

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
			over / (under)	
<u>PROPERTY - Pembroke Admin</u>	<u>113,763</u>	<u>338,288</u>	<u>(224,525)</u>	<u>358,029</u>
Advertising	858	750	108	1,500
Capital - under threshold	0	79,152	(79,152)	158,300
Depreciation	94,553	95,994	(1,441)	191,991
Elevator Maintenance	2,487	2,598	(111)	5,200
Employee Benefits	14,171	13,512	659	29,280
Garbage Disposal	1,404	1,602	(199)	3,200
Groundskeeping	6,100	2,502	3,598	5,000
Insurance	30,233	30,580	(347)	30,580
Janitorial Contract	45,613	46,968	(1,355)	93,940
Legal	0	252	(252)	500
Lights,Heat & Power	60,692	62,502	(1,810)	125,000
Mechanical	6,972	8,250	(1,278)	16,500
Memberships/Subscriptions	1,661	1,050	611	2,100
Miscellaneous	1,613	1,248	365	2,500
Office Supplies	2,773	3,198	(425)	6,400
Professional Development	504	252	252	500
Recoveries - County	(6,238)	(5,000)	(1,238)	(10,000)
Recoveries - Other	(551)	(1,002)	451	(2,000)
Recruitment	619	0	619	0
Repairs & Maintenance	4,011	16,326	(12,315)	32,650
Revenue - Health Unit Lease	(142,117)	(142,398)	281	(284,792)
Salaries	54,053	58,446	(4,393)	126,671
Security & Monitoring	3,510	1,998	1,512	4,000
Special Projects	0	0	0	0
Surplus Adjustment - Capital	21,568	150,000	(128,432)	300,000
Surplus Adjustment - Depreciation	(94,553)	(95,994)	1,441	(191,991)
Surplus Adjustment - TRF from Reserves	0	0	0	(300,000)
Surplus Adjustment - TRF to Reserves	0	0	0	0
Telephone	768	1,248	(480)	2,500
Travel	1,857	1,752	105	3,500
Vehicle Expenses	1,203	2,502	(1,299)	5,000
<u>PROPERTY - Renfrew County Place</u>	<u>(119,859)</u>	<u>(106,280)</u>	<u>(13,579)</u>	<u>(166,482)</u>
Bad Debts Expense	0	0	0	0
Capital - Under Threshold	0	0	0	0
Depreciation	92,678	92,676	2	185,357
Elevator Maintenance	2,677	2,502	175	5,000
Garbage Removal	1,068	1,500	(432)	3,000
Groundskeeping	2,795	1,248	1,547	2,500
Insurance	8,857	9,310	(453)	9,310
Insurance Claim Costs	1,346	0	1,346	0
Janitorial Contract	46,851	49,998	(3,147)	100,000
Lease Revenue- Outside	(154,633)	(141,774)	(12,859)	(283,549)
Lights,Heat & Power	42,538	40,002	2,536	80,000
Mechanical	6,679	7,500	(821)	15,000
Miscellaneous	3,483	1,002	2,481	2,000
Municipal Taxes	7,128	6,672	456	13,345
Office Supplies / Admin Costs	563	3,552	(2,989)	7,100
Other Revenue - Capital Assets	0	0	0	0
Recoverable - County	(117,564)	(117,564)	0	(235,126)
Recoveries - Outside	(10,405)	(6,672)	(3,733)	(13,345)
Repairs & Maintenance	8,241	9,000	(759)	18,000
Salaries	26,522	25,944	578	56,233
Security & Monitoring	3,995	1,500	2,495	3,000
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - Depreciation	(92,678)	(92,676)	(2)	(185,357)
Surplus Adjustment - TRF from Reserves	0	0	0	0
Surplus Adjustment - TRF to Reserves	0	0	0	51,050
Special Projects	0	0	0	0

COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>	<u>FULL YEAR</u> <u>BUDGET</u>
<u>PROPERTY - Base Stations (3)</u>	<u>(66,968)</u>	<u>(48,522)</u>	<u>(18,446)</u>	<u>0</u>
BLDG - Repairs & Maint	2,607	10,494	(7,887)	21,000
Depreciation	20,675	20,676	(1)	41,348
Groundskeeping	249	2,496	(2,247)	5,000
Janitorial Contract	14,019	14,502	(483)	29,000
Lights, Heat & Power	13,416	19,500	(6,084)	39,000
Mechanical	556	1,494	(938)	3,000
MISC - Building Other xpenses	2,347	3,054	(707)	6,100
Recoveries - County	(100,161)	(100,062)	(99)	(200,123)
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - Depreciation	(20,675)	(20,676)	1	(41,348)
Surplus Adjustment - TRF from Reserves	0	0	0	0
Surplus Adjustment - TRF to Reserves	0	0	0	97,023
Special Projects	0	0	0	0
<u>INFORMATION TECHNOLOGY</u>	<u>163,570</u>	<u>177,258</u>	<u>(13,688)</u>	<u>401,075</u>
Annual Software Maintenance Fees	41,131	27,048	14,083	54,100
Communication Fees	7,645	7,998	(353)	16,000
Computer Technology Supplies	3,405	4,002	(597)	8,000
Conventions	0	252	(252)	500
Corporate Software	28	3,000	(2,972)	6,000
Depreciation	13,365	13,440	(75)	26,880
Fringe Benefits	43,017	42,846	171	92,857
Office Expense	694	2,502	(1,808)	5,000
Professional Development	460	3,750	(3,290)	7,500
Purchased Services	0	3,000	(3,000)	6,000
Recoveries - County	(124,211)	(124,212)	1	(248,422)
Recoveries - Outside	(2,625)	(1,998)	(627)	(4,000)
Recruitment	0	0	0	0
Salaries	166,482	175,722	(9,240)	380,840
Surplus Adjustment - Capital	22,352	25,548	(3,196)	51,100
Surplus Adjustment - Depreciation	(13,365)	(13,440)	75	(26,880)
Surplus Adjustment - TRF to Reserves	0	0	0	10,000
Telephone Costs	2,230	2,802	(572)	5,600
Travel	2,962	4,998	(2,036)	10,000
<u>HUMAN RESOURCES DEPARTMENT</u>	<u>18,751</u>	<u>76,920</u>	<u>(58,169)</u>	<u>197,488</u>
Benefits	43,833	49,794	(5,961)	107,924
Conference & Convention	0	498	(498)	1,000
Depreciation	4,361	5,112	(751)	10,224
Equipment Expense	0	0	0	0
Expenses Recoverable From Others	4,469	0	4,469	0
Legal Fees	2,610	4,998	(2,388)	10,000
Membership Fees	614	1,002	(388)	2,000
Office Expense	6,901	16,626	(9,725)	33,250
Professional Development	4,192	3,498	694	7,000
Purchased Services	22,201	27,498	(5,297)	55,000
Recovery - County Departments	(240,510)	(240,510)	(0)	(481,021)
Recovery - Federal	0	0	0	0
Recovery - Outside Agencies	(24,820)	(4,998)	(19,822)	(10,000)
Recovery - Province	0	0	0	0
Recruitment	2,805	0	2,805	0
Salaries	183,714	211,014	(27,300)	457,335
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - Depreciation	(4,361)	(5,112)	751	(10,224)
Travel	12,742	7,500	5,242	15,000

COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011

	over / (under)			<u>FULL YEAR</u>
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>BUDGET</u>
<u>FORESTRY DEPT.</u>	<u>75,431</u>	<u>(18,282)</u>	<u>93,713</u>	<u>(86,939)</u>
Advertising	120	198	(78)	400
Benefits	8,360	9,120	(760)	19,768
Capital - Under Threshold	0	0	0	0
Conventions	0	498	(498)	1,000
Depreciation	7,846	7,878	(32)	15,761
GIS Photography	0	0	0	0
Legal	0	252	(252)	500
Maintenance Operations	0	498	(498)	1,000
Memberships/Subscriptions	5,000	2,898	2,102	5,800
Miscellaneous	737	1,002	(265)	2,000
Office Supplies	9,661	2,502	7,159	5,000
Professional Development	0	750	(750)	1,500
Property Survey Costs	0	1,248	(1,248)	2,500
Recoveries - Other	(1,597)	(2,250)	653	(4,500)
Recoveries - Timber Sales	0	(133,428)	133,428	(266,860)
Recruitment	1,476	498	978	1,000
Salaries	38,533	55,002	(16,469)	119,203
Small Tools / Supplies	0	750	(750)	1,500
Special Project	0	2,502	(2,502)	5,000
Surplus Adjustment - Capital	0	12,498	(12,498)	25,000
Surplus Adjustment - Depreciation	(7,846)	(7,878)	32	(15,761)
Surplus Adjustment - TRF to Reserves	0	0	0	0
Surplus Adjustment - TRF from Reserves	0	0	0	(61,110)
Travel	1,402	3,000	(1,598)	6,000
Tree Marking	0	126	(126)	250
Tree Planting	9,861	18,054	(8,193)	36,110
Vehicle Expenses	1,878	6,000	(4,122)	12,000
<u>PUBLIC WORKS</u>	<u>3,998,911</u>	<u>6,149,283</u>	<u>(2,150,372)</u>	<u>13,267,899</u>
Administration	633,429	623,001	10,428	1,029,600
Capital Works - Expenses	85,622	236,502	(150,880)	473,000
Equipment	(139,858)	(184,800)	44,942	(324,600)
Housing	114,568	134,871	(20,304)	251,100
Maintenance	2,799,563	2,921,705	(122,142)	5,801,000
Depreciation	3,973,747	3,907,950	65,797	7,815,900
Surplus Adjustment - Capital	625,226	2,437,152	(1,811,926)	9,794,200
Surplus Adjustment - Depreciation	(3,973,747)	(3,907,950)	(65,797)	(7,815,900)
Surplus Adjustment - TRF to Reserves	0	0	0	324,600
Surplus Adjustment - TRF from Reserves	0	0	0	(3,637,701)
Recoveries - Federal	0	0	0	(200,000)
Recoveries - Other	(14,019)	(19,148)	5,129	(43,300)
Recoveries - Provincial	0	0	0	(200,000)
Clearing	(105,621)	0	(105,621)	0
<u>SPECIAL PROJECTS</u>	<u>403</u>	<u>10,002</u>	<u>(9,599)</u>	<u>20,000</u>
Abandoned Rail Line Development	403	10,002	(9,599)	20,000

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011**

	over / (under)			
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>EXPO 150</u>	<u>(170,356)</u>	<u>0</u>	<u>(170,356)</u>	<u>0</u>
Hospitality	0	0	0	0
Hydro	0	0	0	0
Marketing / Promotion	0	0	0	0
Office Expenses	0	0	0	0
Misc	0	0	0	0
Revenue - Donations	(156,619)	(179,229)	22,611	(179,229)
Revenue - Federal	(20,000)	(46,500)	26,500	(46,500)
Revenue - Other	(38,106)	(49,250)	11,144	(49,250)
Salaries / Benefits	17,105	23,507	(6,402)	23,507
Special Projects - Event	236,689	438,002	(201,313)	438,002
Surplus Adjustment - TRF from Reserves	(209,426)	(186,530)	(22,896)	(186,530)
Surplus Adjustment - TRF to Reserves	0	0	0	0
TRAVEL	0	0	0	0
<u>BONNECHERE MANOR</u>	<u>601,650</u>	<u>601,650</u>	<u>(0)</u>	<u>1,117,735</u>
Total Municipal Cost	934,290	934,290	0	1,868,581
Recoveries - City of Pembroke	(332,640)	(332,640)	(0)	(665,281)
Surplus Adjustment - TRF from Reserves	0	0	0	(85,565)
<u>MIRAMICHI LODGE</u>	<u>563,737</u>	<u>563,742</u>	<u>(5)</u>	<u>1,127,474</u>
Total Municipal Cost	875,511	875,514	(3)	1,751,022
Recoveries - City of Pembroke	(311,774)	(311,772)	(2)	(623,548)
Surplus Adjustment - TRF from Reserves	0	0	0	0
<u>OTHER LONG TERM CARE</u>	<u>44,879</u>	<u>45,462</u>	<u>(583)</u>	<u>90,918</u>
North Renfrew Long Term Care	69,900	70,482	(582)	140,959
City of Pembroke Share	(25,021)	(25,020)	(1)	(50,041)
<u>HEALTH SERVICES</u>	<u>463,096</u>	<u>691,878</u>	<u>(228,782)</u>	<u>1,383,754</u>
Renfrew County & District Health Unit	691,877	691,878	(1)	1,383,754
Renfrew County & District Health Unit - Rebate	(228,781)	0	(228,781)	0
<u>RECREATION & CULTURAL SERVICES</u>	<u>6,514</u>	<u>7,500</u>	<u>(986)</u>	<u>15,000</u>
Publicity/Public Relations Service	6,760	7,500	(740)	15,000
Recoveries	(246)	0	(246)	0
<u>NATIVE LAND CLAIM</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Salaries & Benefits	15,571	0	15,571	0
Travel	1,788	0	1,788	0
Office Supplies / Admin	584	0	584	0
Accommodation Costs	1,921	0	1,921	0
Provincial Subsidy	(19,865)	0	(19,865)	0

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011**

	over / (under)			
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>ECONOMIC DEVELOPMENT</u>	<u>89,592</u>	<u>184,578</u>	<u>(94,986)</u>	<u>366,555</u>
Benefits	11,003	22,686	(11,683)	49,165
Business Directory	0	498	(498)	1,000
Community Futures Projects	0	0	0	0
Computer Maintenance	1,228	900	328	1,800
Conventions	1,158	1,500	(342)	3,000
Depreciation	347	2,400	(2,053)	4,800
Forest 2020	0	0	0	0
Hospitality	662	252	410	500
Legal	0	498	(498)	1,000
Marketing Program	5,088	7,002	(1,914)	14,000
Memberships/Subscriptions	1,190	4,350	(3,160)	8,700
Miscellaneous	223	402	(179)	800
Office Expense	3,067	5,352	(2,285)	10,700
Ottawa River Waterway Project	0	0	0	0
Professional Development/Staff Training	450	300	150	600
Recoveries - Federal - CFDC	(1,388)	0	(1,388)	0
Recoveries - Federal - FOREST 2020	0	0	0	0
Recoveries-County	0	0	0	0
Recoveries-Other	(7,031)	(750)	(6,281)	(1,500)
Recoveries-Provincial	0	0	0	0
Recruitment	1,563	498	1,065	1,000
Salaries	42,222	96,120	(53,898)	208,320
Special Projects	5,125	16,500	(11,375)	33,000
Special Projects - Agriculture	22,470	22,470	0	22,470
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - Depreciation	(347)	(2,400)	2,053	(4,800)
Travel	2,563	6,000	(3,437)	12,000
<u>ENTERPRISE CENTRE</u>	<u>(3,708)</u>	<u>3,790</u>	<u>(7,498)</u>	<u>28,055</u>
Benefits	11,337	11,538	(201)	25,009
Depreciation	282	1,698	(1,416)	3,400
Marketing	229	2,610	(2,381)	5,220
Miscellaneous	163	498	(335)	1,000
Office Expenses	1,565	2,802	(1,237)	5,600
Professional Development	400	198	202	400
Purchased Service	2,399	2,400	(2)	4,797
Recoveries - Federal	0	(2,748)	2,748	(5,500)
Recoveries - Municipalities	(6,000)	(10,000)	4,000	(10,000)
Recoveries - Other	(128)	(2,502)	2,374	(5,000)
Recoveries - Provincial	(73,466)	(66,832)	(6,634)	(133,660)
Recruitment	0	0	0	0
Renovations	0	0	0	0
Salaries	48,886	50,952	(2,066)	110,429
Special Projects	5,573	6,648	(1,075)	13,300
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - Depreciation	(282)	(1,698)	1,416	(3,400)
Telephone/Internet Access	1,755	3,228	(1,473)	6,460
Travel	3,580	4,998	(1,418)	10,000
<u>OTTAWA VALLEY TOURIST ASSOCIATION</u>	<u>83,372</u>	<u>85,728</u>	<u>(2,356)</u>	<u>170,541</u>
Salaries	64,247	66,510	(2,263)	144,145
Benefits	19,125	19,218	(93)	41,651
Direct Contribution to OVTA	0	0	0	0
Recoveries	0	0	0	(15,255)

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>	<u>FULL YEAR</u> <u>BUDGET</u>
<u>PLANNING DEPARTMENT</u>	<u>312,055</u>	<u>305,502</u>	<u>6,553</u>	<u>672,694</u>
Computer Supplies / Maintenance	21,065	6,000	15,065	12,000
Conventions	500	1,500	(1,000)	3,000
County Official Plan	0	1,248	(1,248)	2,500
Depreciation	1,394	3,822	(2,428)	7,640
Employee Benefits	75,508	70,506	5,002	152,815
Fees - Municipal Projects	0	(5,202)	5,202	(10,400)
Land Division Advertisement Costs	0	252	(252)	500
Legal Fees	3,975	1,002	2,973	2,000
Memberships	185	1,500	(1,315)	3,000
Miscellaneous	2,577	1,002	1,575	2,000
Office Expense	10,233	11,250	(1,017)	22,500
Professional Development	479	1,248	(769)	2,500
Recoveries - Other	(3,995)	(2,502)	(1,493)	(5,000)
Recoveries - Special Projects	(12,000)	0	(12,000)	0
Recruitment	0	1,002	(1,002)	2,000
Revenues - Service Charges	(15,168)	(13,002)	(2,166)	(26,000)
Revenues - Severance Applications	(51,345)	(64,998)	13,654	(130,000)
Revenues - Subdivision Applications	(14,000)	(10,998)	(3,002)	(22,000)
Salaries	288,024	298,194	(10,170)	646,279
Special Projects	0	0	0	0
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - Depreciation	(1,394)	(3,822)	2,428	(7,640)
Surplus Adjustment - TRF from Reserves	0	0	0	0
Travel	6,016	7,500	(1,484)	15,000
<u>AGRICULTURE & REFORESTATION</u>	<u>1,477</u>	<u>8,500</u>	<u>(7,023)</u>	<u>22,000</u>
Reforestation - Grants in Lieu	1,477	5,000	(3,523)	15,000
Forest Fire Protection	0	3,500	(3,500)	7,000
<u>ONTARIO WORKS</u>	<u>915,383</u>	<u>1,006,661</u>	<u>(91,278)</u>	<u>2,050,277</u>
Social Assistance - Cost of Admin	847,716	971,925	(124,209)	2,018,042
Social Assistance - Benefits	4,011,598	4,054,158	(42,560)	8,108,315
Ontario Disability Support Program	0	0	0	0
Ontario Works	650,724	646,080	4,644	1,361,403
Homelessness	51,908	78,456	(26,548)	328,568
Emergency Energy Fund	16,017	16,320	(303)	16,320
Eligibility Review Officer	0	0	0	0
Other	116,387	168,320	(51,933)	218,890
Depreciation	25,506	39,438	(13,932)	78,874
Surplus Adjustment - Capital	458	0	458	0
Surplus Adjustment - Depreciation	(25,506)	(39,438)	13,932	(78,874)
Surplus Adjustment - TRF to Reserves	0	0	0	0
Surplus Adjustment - TRF from Reserves	0	0	0	(223,958)
Provincial Subsidy - Social Assistance - COA	(463,509)	(485,963)	22,454	(1,009,021)
Provincial Subsidy - Social Assistance - Benefits	(3,260,688)	(3,296,478)	35,790	(6,592,956)
Provincial Subsidy - Ontario Disability Support Program	0	0	0	0
Provincial Subsidy - Ontario Works	(528,388)	(524,616)	(3,772)	(1,105,459)
Provincial Subsidy - Homelessness	(49,652)	(78,456)	28,804	(104,610)
Provincial Subsidy - Emergency Energy Fund	(16,017)	(16,320)	303	(16,320)
Provincial Subsidy - Eligibility Review Officer	0	0	0	0
Provincial Subsidy - Other	(116,387)	(168,320)	51,933	(218,890)
Federal Subsidy	0	0	0	0
Other Revenue	(2,256)	0	(2,256)	0
Municipal Contribution - City of Pembroke	(342,527)	(358,445)	15,918	(730,047)

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>	<u>FULL YEAR</u> <u>BUDGET</u>
<u>CHILD CARE</u>	<u>238,736</u>	<u>254,642</u>	<u>(15,906)</u>	<u>513,855</u>
Administration	50,799	59,992	(9,193)	126,484
Child Care Program Costs	1,197,891	1,265,154	(67,263)	2,539,960
Child Care Special Projects	0	0	0	510,018
Depreciation	5,485	10,686	(5,201)	21,372
Early Learning Child Development	1,337,198	1,414,552	(77,354)	3,169,975
Early Learning Child Development-Fee Subsidy	48,795	83,460	(34,665)	166,925
Pay Equity	62,163	62,166	(3)	124,326
Provincial Subsidy - Admin	(25,399)	(29,996)	4,597	(63,242)
Provincial Subsidy - Child Care Program	(958,313)	(1,012,116)	53,803	(2,031,968)
Provincial Subsidy - ELCD	(1,385,993)	(1,498,012)	112,019	(3,336,900)
Provincial Subsidy - Pay Equity	(58,160)	(58,158)	(2)	(116,320)
Surplus Adjustment - Depreciation	(5,485)	(10,686)	5,201	(21,372)
Surplus Adjustment - TRF from Reserves	0	0	0	(510,018)
Municipal Contribution - City of Pembroke	(30,244)	(32,400)	2,156	(65,385)
<u>SOCIAL HOUSING</u>	<u>2,118,125</u>	<u>2,162,326</u>	<u>(44,201)</u>	<u>4,031,357</u>
Admin Charges	51,700	51,702	(2)	103,400
Fairfields - Tax Rebate	2,155	5,600	(3,445)	5,600
Fairfields - Expansion (Provincially funded)	0	0	0	0
HR Charges	36,865	36,864	1	73,729
IT Charges	11,992	11,994	(2)	23,985
Legal	0	252	(252)	500
Memberships/Subscriptions	400	252	148	500
Non Profit Housing	757,113	799,998	(42,885)	1,600,000
Office Supplies	42	750	(708)	1,500
Postage/Courier	71	252	(181)	500
PROV REV - SHRRP	(201,822)	(214,608)	12,786	(429,211)
ROV REV - AHP RENT SUPPLEMENT	(28,113)	(23,400)	(4,713)	(46,800)
PROV REV - STRONG COMMUNITY RENT SUP	(70,043)	(70,042)	(1)	(140,086)
PROV REV - AHP HOMEOWNERSHIP	(11,200)	0	(11,200)	0
PROV REV - SHORT TERM RENT SUPPORT	0	0	0	0
PROV REV - NON PROFIT CAPITAL PROJECTS	0	0	0	0
PROV REV - RENT BANK	(37,839)	0	(37,839)	0
PROV REV - AHP - FAIRFIELDS EXPANSION	0	0	0	0
PROV (FED) SUBSIDY -SOCIAL HOUSING	(620,908)	(620,908)	0	(1,241,814)
RCHC - BASE	2,146,337	2,149,458	(3,121)	4,489,664
RCHC - SHRRP	201,822	214,608	(12,786)	429,211
RCHC - AHP RENT SUPPLEMENT	28,113	23,400	4,713	46,800
RCHC - STRONG COMMUNITY RENT SUPP	70,043	70,042	1	140,086
RCHC - AHP HOMEOWNERSHIP	11,200	0	11,200	0
RCHC - RENT BANK	37,839	0	37,839	0
RCHC - SHORT TERM RENT SUPPORT	0	0	0	0
Recoveries - Outside	0	0	0	(190,744)
Recruitment	0	0	0	0
Special Project	0	0	0	0
Staff Training	0	252	(252)	500
Surplus Adjustment - TRF TO Reserves	0	0	0	0
Surplus Adjustment - TRF from Reserves	0	0	0	(325,000)
Travel	692	1,002	(310)	2,000
Municipal Contribution - City of Pembroke	(268,333)	(275,142)	6,809	(512,963)
				89,484

COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>	<u>FULL YEAR</u> <u>BUDGET</u>
<u>PARAMEDIC SERVICE</u>	<u>2,268,401</u>	<u>3,015,071</u>	<u>(746,670)</u>	<u>5,386,291</u>
Admin - Salaries	250,262	260,448	(10,186)	564,478
Admin - Employee Benefits	62,939	60,102	2,837	130,257
Admin - Professional Development	13,279	18,990	(5,711)	37,974
Admin - Recruitment	113	3,180	(3,067)	6,365
Admin - Base Hospital Charges	17,938	15,330	2,608	30,660
Admin - Purchased Services - PRH	0	0	0	0
Admin - Admin Charge	43,000	43,002	(2)	86,000
Admin - HR Charge	71,828	71,826	2	143,657
Admin - IT Charge	28,781	28,782	(1)	57,564
Admin - Conferences & Conventions	758	2,496	(1,738)	4,996
Admin - Travel	24,170	15,300	8,870	30,596
Admin - Special Projects	0	15,000	(15,000)	30,000
Admin - Office Expenses	20,627	17,490	3,137	34,979
Admin - Uniform Allowances	640	700	(60)	700
Admin - Computer Supply & Maintenance	44,591	44,664	(73)	89,333
Admin - Legal	10,234	19,686	(9,452)	39,367
Admin - Membership Fees	1,021	870	151	1,744
Admin - Communication Fees	33,353	36,114	(2,761)	72,230
Admin - Special Projects	11,974	0	11,974	0
Paramedic - Salaries	3,531,183	3,627,312	(96,129)	7,861,536
Paramedic - Employee Benefits	808,839	778,830	30,009	1,687,973
Paramedic - Vehicle Operation & Maintenance	294,852	301,890	(7,038)	603,784
Paramedic - Small Equipment & Supplies	96,221	291,000	(194,779)	582,000
Paramedic - Operational Costs	31,944	53,478	(21,534)	106,954
Paramedic - Insurance	276,645	257,998	18,647	257,998
Paramedic - Insurance Claims Costs	0	11,328	(11,328)	22,660
Paramedic - Base Station Lease	160,630	220,500	(59,870)	441,000
Paramedic - Base Station Expenses	21,190	0	21,190	0
Capital - Under Threshold	0	0	0	0
Provision for Bad Debt Expense	0	0	0	0
Depreciation	296,449	320,478	(24,029)	640,956
Recovery - Outside	0	0	0	0
Revenue - Other	(84,542)	(55,002)	(29,540)	(110,000)
Recovery - County	(26,002)	(25,998)	(4)	(52,000)
Recovery - County	(715)	0	(715)	0
Recovery - Cross Border - Other Municipalities	0	0	0	(142,329)
Provincial Revenue - Community in Action	(1,000)	0	(1,000)	0
Recovery - Other Agency	0	(15,000)	15,000	(30,000)
Provincial Subsidy - Operating	(3,137,316)	(3,048,432)	(88,884)	(6,096,868)
Revenue - Penalty & Interest	0	0	0	0
Revenue - Prov Mobile Computing	0	0	0	0
Revenue - Federal - JEPP	0	0	0	0
Revenue - Federal Equipment Grant	0	0	0	0
Surplus Adjustment - Capital	0	420,498	(420,498)	841,000
Surplus Adjustment - Depreciation	(296,449)	(320,478)	24,029	(640,956)
Surplus Adjustment - TRF to Reserves	0	0	0	640,956
Surplus Adjustment - TRF from Reserves	0	0	0	(1,772,303)
Municipal Contribution - City of Pembroke	(339,039)	(457,311)	118,272	(816,970)
<u>EMERGENCY MANAGEMENT</u>	<u>56,648</u>	<u>71,156</u>	<u>(14,508)</u>	<u>143,346</u>
911	25,959	27,296	(1,337)	54,590
Admin Charge (Paramedic Service)	26,002	25,998	4	52,000
Conferences	0	0	0	0
Emergency Management	4,686	14,088	(9,402)	28,176
Fire Services Charges	0	0	0	88,580
Purchased Service - Consultant	0	7,500	(7,500)	15,000
Special Project - Pandemic Training	0	0	0	0
Staff Training	0	0	0	0
Surplus Adjustment - Capital	0	0	0	0
Recoveries - Provincial	0	0	0	0
Recoveries - Other	0	(3,726)	3,726	(95,000)

COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
			over / (under)	
<u>PROVINCIAL OFFENCES ADMINISTRATION</u>	<u>(336,824)</u>	<u>(384,768)</u>	<u>47,944</u>	<u>(748,057)</u>
Adjudication	11,845	23,178	(11,333)	46,350
Admin Charges	23,850	23,850	0	47,700
Bank Charges (Visa/Mastercard)	8,889	13,002	(4,113)	26,000
Capital - Under Threshold	0	0	0	0
Certificates of Offence	0	4,998	(4,998)	10,000
City of Pembroke - Share of Net Revenue	51,088	58,362	(7,274)	113,462
Collection Costs	0	3,252	(3,252)	6,500
Computer & Technology	2,127	4,002	(1,875)	8,000
Conventions	250	492	(242)	985
Court Transcripts	170	78	92	150
Depreciation	5,299	6,444	(1,145)	12,888
Fringe Benefits	26,098	26,706	(608)	57,884
ICON Charges	5,175	14,136	(8,961)	28,275
Interpreter Fees	436	1,398	(962)	2,800
IT Charges	6,686	6,684	2	13,371
Lease/Building Costs	31,772	36,396	(4,624)	72,790
Legal Costs	320	498	(178)	1,000
Miscellaneous	72	174	(102)	350
Monitoring / Enforcement Fees	0	2,052	(2,052)	4,100
Municipal Prosecutor	0	0	0	0
Office Equipment / Furniture	1,106	1,608	(502)	3,215
Office Supplies	974	3,300	(2,326)	6,600
Part III Prosecution	3,533	4,500	(967)	9,000
Postage	1,603	1,626	(23)	3,250
Purchase of Service - Notice of Fines	1,696	1,614	82	3,225
Recruitment	0	0	0	0
Revenues - Provincial Accessibility Fund	0	0	0	0
Revenues - POA Fines	(634,387)	(750,000)	115,613	(1,500,000)
Revenues - POA Recoveries	(3)	0	(3)	0
Salaries	114,245	121,224	(6,979)	262,736
Satellite Courtroom Costs	0	2,052	(2,052)	4,100
Staff Training/Development	341	1,824	(1,483)	3,650
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - Depreciation	(5,299)	(6,444)	1,145	(12,888)
Surplus Adjustment - TRF from Reserves	0	0	0	0
Telephone	1,226	3,276	(2,050)	6,550
Travel	3,690	4,548	(858)	9,100
Witness Fees	377	402	(25)	800
<u>PROPERTY ASSESSMENT</u>	<u>721,518</u>	<u>721,518</u>	<u>(0)</u>	<u>1,443,035</u>
MPAC	721,518	721,518	(0)	1,443,035
<u>FINANCIAL EXPENSE</u>	<u>1,387,784</u>	<u>1,525,410</u>	<u>(137,626)</u>	<u>4,797,082</u>
Capping Costs (Forgone Revenue Approach)	0	0	0	50,000
County Share - Taxes Written Off	12,373	0	12,373	280,000
Debenture Interest - Miramichi Lodge (2014)	28,936	28,936	(0)	231,099
Provision for Bad Debt Expense	0	0	0	0
Provision for Unallocated Funds	0	150,000	(150,000)	300,000
Special Project - EOWC Broadband	141,475	141,474	1	141,474
Surplus Adjustment - Capital	0	0	0	0
Surplus Adjustment - TRF to Reserves	0	0	0	2,559,509
Surplus Adjustment - Principal Payments - ML	1,205,000	1,205,000	0	1,205,000
Temporary Debt Charge	0	0	0	0
Vacant Building Rebates	0	0	0	30,000
TOTAL EXPENSES	14,118,883	18,086,310	(3,967,427)	37,803,680

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
As at June 30, 2011**

	over / (under)			
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>REVENUES</u>				
<u>COUNTY LEVY</u>	<u>17,108,299</u>	<u>17,108,296</u>	<u>3</u>	<u>34,216,589</u>
<u>PIL ADJUSTMENTS</u>	<u>5,111</u>	<u>0</u>	<u>5,111</u>	<u>(200,000)</u>
<u>WATERPOWER GENERATING STATION</u>	<u>382,296</u>	<u>373,108</u>	<u>9,188</u>	<u>373,108</u>
<u>RAILWAY/HYDRO RIGHTS-OF-WAY</u>	<u>(6,180)</u>	<u>0</u>	<u>(6,180)</u>	<u>95,000</u>
<u>SUPPLEMENTARY REVENUE</u>	<u>58,230</u>	<u>0</u>	<u>58,230</u>	<u>425,000</u>
<u>PROVINCIAL SUBSIDIES</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ontario Municipal Partnership Fund	0	0	0	0
Investing In Ontario Act - Revenue	0	0	0	0
Move Ontario - Roads & Bridges	0	0	0	0
<u>OTHER REVENUE</u>	<u>142,197</u>	<u>1,377,753</u>	<u>(1,235,556)</u>	<u>2,752,509</u>
Interest Revenue	140,882	94,998	45,884	190,000
Other Revenue	10	0	10	0
Municipal Rebate - Health Unit	0	0	0	0
Gas Tax Funding	0	1,279,755	(1,279,755)	2,559,509
Proceeds - Sale of Assets	0	0	0	0
Gain / (Loss) - Sale of Assets	0	0	0	0
Licenses	1,305	3,000	(1,695)	3,000
<u>CONTRIBUTION FROM RESERVES</u>	<u>0</u>	<u>141,474</u>	<u>(141,474)</u>	<u>141,474</u>
Surplus Adjustment - TRF From Reserves	0	141,474	(141,474)	141,474
TOTAL REVENUES	<u>17,689,954</u>	<u>19,000,631</u>	<u>(1,310,677)</u>	<u>37,803,680</u>
Municipal Surplus / (Deficit)	<u>3,571,071</u>	<u>914,321</u>	<u>2,656,750</u>	<u>0</u>

COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
As at June 30, 2011

	over / (under)			<u>FULL YEAR</u>
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>BUDGET</u>
<u>CLIENT PROGRAMS & SERVICES</u>	<u>220,224</u>	<u>255,856</u>	<u>(35,632)</u>	<u>547,614</u>
Salaries	163,522	186,476	(22,954)	402,775
Employee Benefits	32,073	38,024	(5,951)	82,130
Depreciation	0	0	0	0
Equipment - Replacements	785	1,998	(1,213)	4,000
Equipment Operation/Maint.	0	1,002	(1,002)	2,000
Federal Subsidy - New Horizons	(10,051)	0	(10,051)	(25,000)
Hobby Crafts	624	1,248	(624)	2,500
New Horizons	11,860	0	11,860	25,000
Office Supplies	69	750	(681)	1,500
Other - Cable TV	14,154	17,940	(3,786)	35,876
Purchased Services	15,728	15,888	(160)	31,772
Recoveries	(19,775)	(16,704)	(3,071)	(33,408)
Recreation & Entertainment	3,663	2,622	1,041	5,244
Special Events	7,572	6,114	1,458	12,225
Staff Education	0	498	(498)	1,000
Surplus Adjustment - Depreciation	0	0	0	0
<u>NURSING SERVICES</u>	<u>2,962,570</u>	<u>3,148,799</u>	<u>(186,229)</u>	<u>6,791,158</u>
Salaries - Direct Care	2,304,064	2,432,767	(128,703)	5,252,319
Employee Benefits - Direct Care	405,772	455,248	(49,476)	982,871
Salaries - Nursing Administration	158,412	169,046	(10,634)	365,984
Employee Benefits - Nursing Administration	36,794	39,550	(2,756)	85,621
Bursary	0	0	0	0
Depreciation	24,219	29,394	(5,175)	58,788
Equipment Operation/Maint.	0	1,752	(1,752)	3,500
Equipment Replacement	3,854	4,602	(748)	9,200
Furniture Replacement	0	1,302	(1,302)	2,600
Incontinent Products	39,874	41,502	(1,628)	83,000
Medical Director	14,274	18,708	(4,434)	37,410
Medical Nursing Supplies	44,029	40,500	3,529	81,000
Memberships	145	498	(353)	1,000
MOH - Early Adopter Program	0	0	0	0
MOH - Education Initiative	0	0	0	0
MOH - High Intensity Needs	20,385	42,498	(22,113)	85,000
MOH - HOBIC	0	0	0	0
MOH - Lab Fees	0	0	0	0
MOH - Late Career Initiative	0	0	0	0
MOH - Nurse Practitioner Expenses	0	0	0	0
MOH - Performance Improvements	0	0	0	0
Office Supplies	0	1,902	(1,902)	3,800
Purchased Services	5,565	6,162	(597)	12,326
Recoveries	(20,696)	(14,988)	(5,708)	(29,973)
Recovery - MOH - Early Adopter Program	(40,902)	(40,902)	0	(81,800)
Recovery - MOH - Education Initiative Funding	0	0	0	0
Recovery - MOH - High Intensity Needs	0	(42,498)	42,498	(85,000)
Recovery - MOH - HOBIC	0	0	0	0
Recovery - MOH - Lab Fees	0	0	0	0
Recovery - MOH - Late Career Funding	0	0	0	0
Recovery - MOH - Lift Funding	0	0	0	0
Recovery - MOH - Medical Director	(9,000)	(8,850)	(150)	(17,700)
Recovery - MOH - Performance Improvement	0	0	0	0
Surplus Adjustment - Depreciation	(24,219)	(29,394)	5,175	(58,788)

COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
As at June 30, 2011

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>	<u>FULL YEAR</u> <u>BUDGET</u>
<u>RAW FOOD</u>	<u>250,332</u>	<u>240,786</u>	<u>9,546</u>	<u>481,581</u>
Meat	52,169	60,036	(7,867)	120,072
Dairy	39,308	34,002	5,306	68,000
Bread	12,139	6,498	5,641	13,000
Groceries & Vegetables	143,768	141,504	2,264	283,012
Nutrition Supplements	14,987	10,998	3,989	22,000
Raw Food Recoveries	(12,039)	(12,252)	213	(24,503)
<u>DIETARY SERVICES</u>	<u>473,052</u>	<u>542,005</u>	<u>(68,953)</u>	<u>1,154,467</u>
Salaries	377,997	417,890	(39,893)	902,762
Employee Benefits	75,462	86,499	(11,037)	186,863
Depreciation	1,513	1,692	(179)	3,383
Dietary Supplies	22,509	25,548	(3,039)	51,100
Equipment - Operation/Maint.	2,282	4,428	(2,146)	8,860
Equipment - Replacements	0	10,400	(10,400)	10,400
Net Vending Proceeds	(618)	0	(618)	0
Other Expenses	480	828	(348)	1,650
Purchased Services	151	798	(647)	1,600
Recoveries	(7,334)	(8,406)	1,072	(16,812)
Replacement - Dishes/Cutlery	2,122	4,020	(1,898)	8,044
Surplus Adjustment - Depreciation	(1,513)	(1,692)	179	(3,383)
<u>HOUSEKEEPING SERVICES</u>	<u>415,412</u>	<u>388,736</u>	<u>26,676</u>	<u>800,656</u>
Salaries	288,652	272,871	15,781	589,579
Employee Benefits	57,094	58,115	(1,021)	125,570
Depreciation	929	930	(1)	1,859
Equipment - Operation/Maint.	1,774	0	1,774	0
Equipment - Replacements	0	1,248	(1,248)	2,500
Furniture - Replacements	40,717	30,000	10,717	30,000
Housekeeping Supplies	29,745	29,088	657	58,179
Purchased Services	1,111	1,080	31	2,163
Recoveries	(3,680)	(3,666)	(14)	(7,335)
Surplus Adjustment - Depreciation	(929)	(930)	1	(1,859)
<u>LAUNDRY AND LINEN SERVICES</u>	<u>160,645</u>	<u>177,269</u>	<u>(16,624)</u>	<u>382,165</u>
Salaries	127,109	130,103	(2,994)	281,063
Employee Benefits	24,452	26,626	(2,174)	57,517
Bedding Etc Replacements	4,105	8,716	(4,611)	19,930
Depreciation	1,142	1,140	2	2,285
Equipment Operation/Maint.	0	4,326	(4,326)	8,655
Equipment Replacements	0	750	(750)	1,500
Miscellaneous Supplies	6,623	8,182	(1,559)	16,362
Purchased Services	0	0	0	0
Recoveries	(1,644)	(1,434)	(210)	(2,862)
Surplus Adjustment - Depreciation	(1,142)	(1,140)	(2)	(2,285)

COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
As at June 30, 2011

			over / (under)	
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>BUILDINGS AND PROPERTY MAINTENANCE</u>	<u>409,257</u>	<u>517,118</u>	<u>(107,861)</u>	<u>989,620</u>
Salaries	104,841	125,274	(20,433)	270,826
Employee Benefits	25,575	28,696	(3,121)	62,040
Depreciation	206,064	232,788	(26,724)	465,577
Equipment - Operation/Maint.	27,691	37,200	(9,509)	74,400
Equipment - Replacements	0	0	0	0
Heating / Hydro	172,302	203,724	(31,422)	350,143
Insurance	23,157	24,804	(1,647)	24,804
Cell/Pager	408	318	90	630
Purchased Services	29,919	39,668	(9,749)	93,910
Recoveries	(11,849)	(11,046)	(803)	(22,087)
Repairs/Maint./Bldgs./Grounds	8,308	30,552	(22,245)	59,100
Replacements/Capital	0	0	0	0
Surplus Adjustment - Depreciation	(206,064)	(232,788)	26,724	(465,577)
Water / Wastewater	28,905	37,928	(9,023)	75,854
<u>GENERAL AND ADMINISTRATIVE</u>	<u>482,389</u>	<u>515,913</u>	<u>(33,524)</u>	<u>992,191</u>
Salaries	184,953	191,501	(6,548)	414,712
Employee Benefits	46,477	45,174	1,303	97,831
Admin Charges	42,450	42,450	0	84,900
Advertising/Awards Dinner	8,021	8,700	(679)	31,000
Audit	5,871	3,605	2,266	7,210
Conventions	0	3,000	(3,000)	3,000
Depreciation	8,575	16,512	(7,937)	33,023
Equipment - Operation/Maint.	9,872	15,510	(5,638)	22,506
Equipment - Replacements	437	1,448	(1,011)	7,900
Facility Rental	(535)	(1,050)	515	(2,100)
Gain / Loss from the Sale of an Asset	0	0	0	(15,000)
Health & Safety Program	0	2,598	(2,598)	5,200
HR Charges	50,285	50,286	(2)	100,569
Insurance	105,369	94,811	10,558	94,811
IT Charges	19,188	17,988	1,200	35,977
Legal & Labour Contract Costs	1,737	10,002	(8,265)	20,000
Misc	27	0	27	0
Postage / Courier	3,587	3,366	221	6,727
Printing & Stationery	6,463	8,502	(2,039)	17,000
Proceeds from the Sale of an Asset	0	0	0	0
Purchased Services	9,770	8,428	1,342	21,260
Recoveries	(35,985)	(20,754)	(15,231)	(41,512)
Recovery-Federal-CFDC Training (80%)	0	0	0	0
Staff Training	6,478	7,752	(1,274)	15,500
Surplus Adjustment - Depreciation	(8,575)	(16,512)	7,937	(33,023)
Telephone	4,856	7,596	(2,740)	15,200
Transportation - Residents	4,382	7,002	(2,620)	14,000
Travel	8,688	7,998	690	16,000
Uniform Allowance	0	0	0	19,500
<u>BONNECHERE MANOR TOTALS</u>	<u>5,373,882</u>	<u>5,786,482</u>	<u>(412,600)</u>	<u>12,139,452</u>

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
As at June 30, 2011**

	over / (under)			<u>FULL YEAR</u>
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>BUDGET</u>
RESIDENT DAYS	32,188	32,580	(392)	65,700
<u>NON-SUBSIDIZABLE EXPENSE</u>	<u>1,069</u>	<u>1,500</u>	<u>(432)</u>	<u>103,000</u>
Homes for Aged Committee	1,069	1,500	(432)	3,000
Donation - Disbursements	0	0	0	0
Surplus Adjustment - Transfer to Reserve	0	0	0	100,000
<u>SURPLUS ADJUSTMENT</u>	<u>574,500</u>	<u>411,398</u>	<u>163,102</u>	<u>1,151,223</u>
Surplus Adjustment - Capital Purchases	574,500	411,398	163,102	1,151,223
TOTAL EXPENDITURE	5,949,451	6,199,380	(249,929)	13,393,675

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
As at June 30, 2011**

	over / (under)			<u>FULL YEAR</u>
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>BUDGET</u>
<u>MUNICIPAL SUBSIDY</u>	<u>934,290</u>	<u>934,290</u>	<u>0</u>	<u>1,868,581</u>
City of Pembroke -35.50%	332,640	332,640	0	665,281
County of Renfrew - 64.50%	601,650	601,650	0	1,203,300
<u>RESIDENTS REVENUE</u>	<u>1,602,330</u>	<u>1,585,488</u>	<u>16,842</u>	<u>3,170,978</u>
Basic Accommodation	1,476,156	1,454,406	21,750	2,908,810
Bad Debts	0	0	0	0
Preferred Accommodation	114,842	118,260	(3,418)	236,520
Respite Care	11,331	12,324	(993)	24,648
Estate Recoveries - Provincial	0	348	(348)	700
Estate Recoveries - Municipal	0	150	(150)	300
Bed retention	0	0	0	0
<u>OTHER REVENUE</u>	<u>100,000</u>	<u>0</u>	<u>100,000</u>	<u>524,166</u>
Donations	100,000	0	100,000	524,166
<u>GRANTS & SUBSIDIES</u>	<u>3,663,817</u>	<u>3,706,020</u>	<u>(42,203)</u>	<u>7,412,042</u>
Provincial Operating Subsidy	3,558,240	3,644,784	(86,544)	7,289,567
Provincial RPN Subsidy	64,482	61,236	3,246	122,475
Provincial Subsidy - One Time Capital	41,095	0	41,095	0
<u>SURPLUS ADJUSTMENT</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>417,908</u>
Surplus Adjustment - TRF from Reserves	0	0	0	417,908
GRAND TOTAL REVENUES	6,300,437	6,225,798	74,639	13,393,675
Municipal Surplus / (Deficit)	350,987	26,418	324,569	0

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
As at June 30, 2011**

	over / (under)			<u>FULL YEAR</u>
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>BUDGET</u>
<u>CLIENT PROGRAMS & SERVICES</u>	<u>221,886</u>	<u>235,302</u>	<u>(13,416)</u>	<u>506,636</u>
Salaries	175,802	176,142	(340)	381,635
Employee Benefits	38,905	40,104	(1,199)	86,886
Depreciation	2,928	2,928	0	5,856
Equipment - Replacements	341	750	(409)	1,500
Equipment Operation/Maint.	841	1,248	(407)	2,500
Hobby Crafts	2,078	2,250	(172)	4,500
Purchased Services	0	8,058	(8,058)	16,115
Recoveries	0	0	0	0
Recoveries - Orientation - MOH	0	0	0	0
Recreation & Entertainment	3,024	5,502	(2,478)	11,000
Special Events	895	1,248	(353)	2,500
Surplus Adjustment - Depreciation	(2,928)	(2,928)	(0)	(5,856)
<u>NURSING SERVICES</u>	<u>3,026,557</u>	<u>2,968,066</u>	<u>58,491</u>	<u>6,425,981</u>
Salaries - Direct Care	2,276,169	2,260,746	15,423	4,898,287
Employee Benefits - Direct Care	401,842	386,700	15,142	837,847
Salaries - Nursing Administration	161,762	165,396	(3,634)	358,357
Employee Benefits - Nursing Administration	46,447	44,658	1,789	96,756
Bursary	0	0	0	0
Depreciation	32,150	40,104	(7,954)	80,209
Equipment Operation/Maint.	9,764	10,626	(862)	21,256
Equipment Replacement - under threshold	6,693	4,614	2,079	9,230
Incontinent products	38,180	40,500	(2,320)	81,000
Medical Nursing Supplies	40,216	31,998	8,218	64,000
Memberships and Subscriptions	0	498	(498)	1,000
MOH - High Intensity Needs	25,080	19,998	5,082	40,000
MOH - Lab Fees	3,355	6,000	(2,645)	12,000
MOH - Late Career Initiative	11,037	0	11,037	0
MOH - MDS / RAI	48,528	53,028	(4,500)	106,059
MOH - Medical Director	17,388	13,240	4,148	34,777
MOH - Nurse Practitioner Supplies	67,494	67,782	(288)	146,855
MOH - Ulcer Awareness Program	0	0	0	0
Purchased Services	0	0	0	0
Recoveries	(3,900)	(3,000)	(900)	(6,001)
Recoveries - Wages	(10,970)	(8,058)	(2,912)	(16,115)
Recovery - MOH - High Intensity Needs	0	(19,998)	19,998	(40,000)
Recovery - MOH - Lab Fees	0	(3,000)	3,000	(12,000)
Recovery - MOH - Late Career Initiative	(11,037)	0	(11,037)	0
Recovery - MOH - MDS / RAI	(39,852)	(39,852)	0	(79,700)
Recovery - MOH - Medical Director	(8,302)	(8,298)	(4)	(16,600)
Recovery - MOH - Nurse Practitioner Recovery	(53,231)	(61,428)	8,197	(122,853)
Recovery - MOH - Ulcer Awareness	0	0	0	0
Staff Training	(108)	5,916	(6,024)	11,826
Surplus Adjustment - Depreciation	(32,150)	(40,104)	7,954	(80,209)

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
As at June 30, 2011**

	over / (under)			
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>RAW FOOD</u>	<u>232,104</u>	<u>220,148</u>	<u>11,956</u>	<u>444,125</u>
Nutrition Supplements	5,981	8,926	(2,946)	18,000
Groceries and Vegetables	151,451	132,685	18,766	267,569
Meat	56,422	59,905	(3,483)	120,800
Dairy	28,260	29,882	(1,622)	60,256
Recoveries	(10,010)	(11,250)	1,240	(22,500)
<u>DIETARY SERVICES</u>	<u>473,149</u>	<u>533,610</u>	<u>(60,461)</u>	<u>1,152,999</u>
Salaries	393,910	433,374	(39,464)	938,981
Employee Benefits	77,397	90,342	(12,945)	195,736
Cleaning Supplies	6,373	9,618	(3,245)	19,235
Depreciation	7,189	7,188	1	14,378
Equipment - Operation and Replacement	0	954	(954)	1,906
Food Wrap & Disposable Items	2,622	3,966	(1,344)	7,931
Meals on Wheels Costs	743	1,500	(757)	3,000
Memberships and Subscriptions	892	1,500	(608)	1,500
Misc Supplies	916	258	658	515
Purchased Services	0	0	0	0
Recoveries	(9,730)	(9,000)	(730)	(18,000)
Replacement - Dishes/Cutlery	2,496	3,348	(852)	6,695
Surplus Adjustment - Depreciation	(7,189)	(7,188)	(1)	(14,378)
Vending - Net Proceeds	(2,469)	(2,250)	(219)	(4,500)
<u>HOUSEKEEPING SERVICES</u>	<u>378,092</u>	<u>351,036</u>	<u>27,056</u>	<u>750,775</u>
Salaries	263,501	267,660	(4,159)	579,926
Employee Benefits	47,583	50,328	(2,745)	109,049
Depreciation	1,241	1,242	(1)	2,482
Equipment - Operation/Maint.	848	1,248	(400)	2,500
Equipment - Replacements	3,053	6,300	(3,247)	8,300
Furniture - Replacements	37,874	0	37,874	0
Miscellaneous Supplies	24,867	25,002	(135)	50,000
Other	365	498	(133)	1,000
Purchased Services	0	0	0	0
Recoveries	0	0	0	0
Surplus Adjustment - Depreciation	(1,241)	(1,242)	1	(2,482)
<u>LAUNDRY AND LINEN SERVICES</u>	<u>113,634</u>	<u>109,466</u>	<u>4,168</u>	<u>232,323</u>
Salaries	85,859	76,086	9,773	164,851
Employee Benefits	17,568	16,266	1,302	35,239
Depreciation	2,281	2,280	1	4,561
Detergents	4,444	5,664	(1,220)	11,330
Equipment - Replacements	0	2,000	(2,000)	2,000
Equipment Operation/Maint.	595	1,998	(1,404)	4,000
Other	56	330	(274)	663
Purchased Services	0	258	(258)	510
Recoveries	0	0	0	0
Replacements	5,112	6,864	(1,752)	13,730
Surplus Adjustment - Depreciation	(2,281)	(2,280)	(1)	(4,561)

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
As at June 30, 2011**

			over / (under)	
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>BUILDINGS AND PROPERTY MAINTENANCE</u>	<u>362,425</u>	<u>478,319</u>	<u>(115,894)</u>	<u>909,037</u>
Salaries	96,011	98,016	(2,005)	212,363
Employee Benefits	26,767	26,466	301	57,338
Depreciation	361,327	396,714	(35,387)	793,422
Equipment - Operation/Maint.	0	0	0	0
Equipment - Replacements	7,560	23,196	(15,636)	46,390
Furniture - Replacements	0	0	0	0
Heating / Hydro	116,523	175,490	(58,967)	319,000
Insurance	39,988	44,943	(4,955)	44,943
Other	1,620	1,998	(378)	4,000
Purchased Services	55,773	72,666	(16,893)	145,326
Recoveries	(14,988)	(7,890)	(7,098)	(15,780)
Repairs/Maint./Bldgs./Grounds	28,235	39,774	(11,539)	79,544
Replacements/Capital	0	0	0	0
Surplus Adjustment - Depreciation	(361,327)	(396,714)	35,387	(793,422)
Water / Wastewater	4,937	3,660	1,277	15,913
<u>GENERAL AND ADMINISTRATIVE</u>	<u>493,709</u>	<u>518,839</u>	<u>(25,130)</u>	<u>993,473</u>
Salaries	168,235	172,170	(3,935)	373,036
Employee Benefits	44,928	44,886	42	97,255
Advertising/Awards	4,189	3,498	691	20,000
Audit	6,871	3,470	3,401	6,940
Central Admin Charges	41,550	41,550	0	83,100
Conventions	2,760	3,060	(300)	3,060
Depreciation	13,311	14,568	(1,257)	29,137
Equipment - Maintenance	7,019	10,458	(3,439)	20,914
Equipment - Replacements	371	1,938	(1,567)	3,875
Gain / Loss on Disposal of Asset	0	0	0	0
Health & Safety Program	2,969	2,880	89	5,754
HR Charges	49,885	49,884	1	99,769
Insurance	99,202	90,597	8,605	90,597
Insurance Claim Costs	0	0	0	0
IT Charges	19,188	19,188	0	38,376
Legal & Labour Contract Costs	10,816	19,998	(9,182)	40,000
Memberships / Subscriptions	14,584	16,340	(1,756)	16,340
Postage	4,091	3,036	1,055	6,070
Printing & Stationery	8,030	9,252	(1,222)	18,500
Purchased Services	5,948	10,458	(4,510)	20,910
Recoveries - Facility Rental	(92)	0	(92)	0
Recoveries - Federal CFDC Training	0	0	0	0
Recoveries - Other	(9,745)	(4,998)	(4,747)	(10,000)
Staff Training	3,370	6,630	(3,260)	13,260
Surplus Adjustment - Depreciation	(13,311)	(14,568)	1,257	(29,137)
Telephone	8,581	12,546	(3,965)	25,092
Transportation	0	0	0	0
Travel	960	1,998	(1,038)	4,000
Uniform Allowance	0	0	0	16,625
MIRAMICHI LODGE TOTALS	<u>5,301,556</u>	<u>5,414,786</u>	<u>(113,230)</u>	<u>11,415,349</u>

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
As at June 30, 2011**

	over / (under)			<u>FULL YEAR</u>
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>BUDGET</u>
RESIDENT DAYS	29,786	30,046	(260)	60,590
<u>NON-SUBSIDIZABLE EXPENSE</u>	<u>329,605</u>	<u>330,163</u>	<u>(558)</u>	<u>760,324</u>
Homes for Aged Committee	1,069	1,500	(432)	3,000
Valley Manor Capital	15,132	15,258	(126)	30,514
Debenture Payment - Interest Only	169,860	169,860	0	335,660
Surplus Adjustment - Debenture Principal	143,545	143,545	(0)	291,150
Surplus Adjustment - Transfer to Reserves	0	0	0	100,000
<u>SURPLUS ADJUSTMENT</u>	<u>0</u>	<u>98,000</u>	<u>(98,000)</u>	<u>221,737</u>
Surplus Adjustment - Capital Purchases	0	98,000	(98,000)	221,737
GRAND TOTAL EXPENDITURE	5,631,161	5,842,949	(211,788)	12,397,410

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
As at June 30, 2011**

	over / (under)			<u>FULL YEAR</u>
	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>BUDGET</u>
<u>MUNICIPAL SUBSIDY</u>	<u>875,511</u>	<u>875,508</u>	<u>3</u>	<u>1,751,022</u>
City of Pembroke - 35.50%	311,774	311,772	2	623,548
County of Renfrew - 64.50%	563,737	563,736	1	1,127,474
<u>RESIDENTS REVENUE</u>	<u>1,741,176</u>	<u>1,656,684</u>	<u>84,492</u>	<u>3,313,365</u>
Basic Accommodation	1,446,553	1,395,810	50,743	2,791,624
Bad Debt Expense	0	0	0	0
Preferred Accommodation	283,958	250,002	33,956	500,000
Respite Care	10,666	10,872	(206)	21,741
Estate Recoveries - Provincial	0	0	0	0
Estate Recoveries - Municipal	0	0	0	0
Bed retention	0	0	0	0
<u>OTHER REVENUE</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Donations	0	0	0	0
<u>GRANTS & SUBSIDIES</u>	<u>3,569,924</u>	<u>3,551,718</u>	<u>18,206</u>	<u>7,103,431</u>
Provincial Operating Subsidy	3,157,243	3,238,164	(80,921)	6,476,324
Provincial RPN Subsidy	61,161	0	61,161	0
Provincial - Capital Equipment Subsidy	37,972	0	37,972	0
Provincial - Debenture Subsidy	313,548	313,554	(6)	627,107
<u>SURPLUS ADJUSTMENT</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>229,592</u>
Surplus Adjustment - Trf from Reserves	0	0	0	229,592
<u>GRAND TOTAL REVENUES</u>	<u>6,186,611</u>	<u>6,083,910</u>	<u>102,701</u>	<u>12,397,410</u>
<u>Municipal Surplus / (Deficit)</u>	<u>555,451</u>	<u>240,961</u>	<u>314,490</u>	<u>0</u>

COUNTY OF RENFREW
TREASURER'S REPORT - PUBLIC WORKS
As at June 30, 2011

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>CAPITAL WORKS</u>	<u>85,622</u>	<u>236,502</u>	<u>(150,880)</u>	<u>473,000</u>
Capital Projects - Repairs	0	0	0	0
Infrastructure Mgt & Misc	85,622	236,502	(150,880)	473,000
Recoveries	0	0	0	0
<u>ADMINISTRATION</u>	<u>633,429</u>	<u>623,001</u>	<u>10,428</u>	<u>1,029,600</u>
Salaries & Benefits	272,813	262,152	10,661	568,000
Office Expenses	67,028	73,739	(6,711)	128,200
Professional Services	254,725	246,000	8,725	261,000
Staff Training	17,890	17,810	80	36,000
Misc	21,023	23,300	(2,277)	36,400
Recoveries	(50)	0	(50)	0
<u>MAINTENANCE</u>	<u>2,799,563</u>	<u>2,921,705</u>	<u>(122,142)</u>	<u>5,801,000</u>
Bridges and Culverts	91,928	73,390	18,538	179,000
Roadside Maintenance	135,149	164,145	(28,996)	529,500
Hard Top Maintenance	297,725	387,190	(89,465)	1,249,000
Loose Top Maintenance	21,935	22,780	(845)	34,000
Winter Control	1,997,119	1,921,134	75,985	3,149,400
Safety Devices	261,625	338,260	(76,635)	650,500
Misc	68,823	71,808	(2,985)	163,200
Recoveries	(74,742)	(57,002)	(17,740)	(153,600)
<u>EQUIPMENT</u>	<u>(139,858)</u>	<u>(184,800)</u>	<u>44,942</u>	<u>(324,600)</u>
Equipment Replacements	0	0	0	0
Small Equipment, Misc	21,420	19,900	1,520	45,400
Vehicle Operating Costs	721,554	627,300	94,254	1,230,000
Vehicle Operating Revenue	(882,832)	(832,000)	(50,832)	(1,600,000)
Recoveries	0	0	0	0
<u>HOUSING</u>	<u>114,568</u>	<u>134,871</u>	<u>(20,304)</u>	<u>251,100</u>
Operating Expenses	114,568	134,871	(20,304)	221,100
Major Repairs	0	0	0	30,000
Misc	0	0	0	0
Recoveries	0	0	0	0
<u>OTHER</u>	<u>625,226</u>	<u>2,437,152</u>	<u>(1,811,926)</u>	<u>10,118,800</u>
Depreciation	3,973,747	3,907,950	65,797	7,815,900
Surplus Adjustment - Depreciation	(3,973,747)	(3,907,950)	(65,797)	(7,815,900)
Surplus Adjustment - Capital	625,226	2,437,152	(1,811,926)	9,794,200
Surplus Adjustment - TRF to Reserves	0	0	0	324,600
<u>CLEARING ACCOUNT</u>	<u>(105,621)</u>	<u>0</u>	<u>(105,621)</u>	<u>0</u>
TOTAL EXPENDITURES	4,012,929	6,168,431	(2,155,502)	17,348,900

**COUNTY OF RENFREW
TREASURER'S REPORT - PUBLIC WORKS
As at June 30, 2011**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>	<u>FULL YEAR BUDGET</u>
<u>ROADS REVENUES</u>				
Municipal Contribution	3,998,911	6,149,283	(2,150,372)	13,267,899
Provincial Grants & Subsidies	0	0	0	200,000
Surplus Adjustment - TRF from Reserves	0	0	0	3,637,701
Federal Grants & Subsidies	0	0	0	200,000
Other Revenue - Capital Asset	0	0	0	0
Misc	14,019	19,148	(5,129)	43,300
TOTAL REVENUES	4,012,929	6,168,431	(2,155,502)	17,348,900

Renfrew County Housing Corporation
Consolidated Treasurer's Report
As at June 30, 2011

<u>Description</u>	<u>YTD</u> <u>Actual</u>	<u>YTD</u> <u>Budget</u>	<u>Variance</u>	<u>Full Year</u> <u>Budget</u>
SALARIES	632,730	736,724	(103,994)	1,531,633
BENEFITS	147,924	172,637	(24,713)	358,169
ADMINISTRATION	368,177	412,781	(44,604)	917,089
BUILDING - HEAT LIGHT POWER	368,896	440,112	(71,216)	880,181
BUILDING - REPAIRS & MAINTENANCE	133,546	159,222	(25,676)	318,451
BUILDING - NATURAL GAS	76,118	91,974	(15,856)	183,916
BUILDING - HEATING & PLUMBING	32,639	45,138	(12,499)	90,287
BUILDING - TAXES	585,261	595,468	(10,207)	1,190,927
BUILDING - WATER	172,124	237,302	(65,178)	443,308
BUILDING - ELEVATOR	19,006	19,476	(470)	38,960
BUILDING - PAINTING	78,834	76,266	2,568	152,523
BUILDING - GARBAGE REMOVAL	19,460	18,852	608	37,675
BUILDING - MISC BUILDING COSTS	0	0	0	0
BUILDING - GROUNDS KEEPING	81,349	85,950	(4,601)	171,901
BUILDING - CAPITAL REPAIRS - non TCA	381,201	842,574	(461,373)	1,522,840
FINANCIAL - DEPRECIATION	350,583	347,724	2,859	695,268
FINANCIAL - RENT WAIVER	80,385	88,212	(7,827)	220,454
FINANCIAL - REVENUE SHORTFALL (CASH OVER/SHORT)	173	144	29	300
FINANCIAL - MORTGAGE - INTEREST	55,738	55,739	(2)	1,263,462
FINANCIAL - RENT SUPPLEMENT	131,597	141,000	(9,403)	282,000
FINANCIAL - RENT SUPPLEMENT - STRONG COMMUNITIES	66,207	70,044	(3,837)	140,086
FINANCIAL - RENT SUPPLEMENT - AFFORDABLE HOUSING	21,580	23,400	(1,820)	46,800
FINANCIAL - HOME OWNERSHIP	11,200	0	11,200	0
FINANCIAL - RENT BANK PROGRAM	5,385	0	5,385	0
Surplus Adjustment - Depreciation	(350,583)	(347,724)	(2,859)	(695,268)
Surplus Adjustment - Mortgage Principal	87,783	87,783	(1)	176,778
Surplus Adjustment - Transfer to Reserves	0	0	0	189,809
Surplus Adjustment - TCA	81,938	246,024	(164,086)	492,050
EXPENSES	3,639,251	4,646,822	(1,007,571)	10,649,599
GAIN / (LOSS) - DISPOSAL OF ASSETS	13,075	0	13,075	0
INTEREST ON INVESTMENTS	21,012	11,502	9,510	23,000
MISC REVENUE	63,940	15,918	48,022	31,851
HOME OWNERSHIP - EARLY REPAYMENTS	24,956	0	24,956	0
PROV SUBSIDY - RENT BANK - REVENUE	0	0	0	0
PROV SUBSIDY - DEBENTURES	0	0	0	1,153,199
Surplus Adjustment - Transfer from Reserves	0	0	0	649,362
TENANT REVENUE	1,820,828	1,843,194	(22,366)	3,686,426
COUNTY TRANSFER - BASE	2,149,460	2,149,459	1	4,489,664
COUNTY TRANSFER - AHP	40,073	23,400	16,673	46,800
COUNTY TRANSFER - AHP ADMIN	0	0	0	0
COUNTY TRANSFER - HOME OWNERSHIP	11,200	0	11,200	0
COUNTY TRANSFER - RENT BANK	34,055	0	34,055	0
COUNTY TRANSFER - RENT BANK ADMIN	3,784	0	3,784	0
COUNTY TRANSFER - SHT TRM RNT ADM	0	0	0	0
COUNTY TRANSFER - SHRRP	201,822	214,608	(12,786)	429,211
COUNTY TRANSFER - STRONG COMMUNITIES	86,001	70,044	15,957	140,086
REVENUES	4,470,205	4,328,125	142,080	10,649,599
Municipal SURPLUS / (DEFICIT)	830,954	(318,697)	1,149,651	0

Connie Wilson - Renewable Energy - Posting on Regulatory Registry Web Site

From: "Ross, Diane (FIN)" <Diane.Ross@ontario.ca>
To: "Logan, Jim" <JLogan@london.ca>, "Connie Mesih" <Connie.Mesih@mississauga.ca>, "Christine Norris" <cnorris@city.kawarthalakes.on.ca>, "Hughes, Ken" <Ken.Hughes@ottawa.ca>, <sfox@lennox-addington.on.ca>, <ed.hankins@york.ca>, <JKutschke@countyofrenfrew.on.ca>, <p.liepa@cityssm.on.ca>, <b.freiburger@cityssm.on.ca>, <Lorraine.Rochefort@cityofnorthbay.ca>, <Lorella.Hayes@city.greatersudbury.on.ca>, <lfriday@hamilton.ca>, <mmerritt@haldimandcounty.on.ca>, <pgeisel@kenora.ca>, <pderouard@kenora.ca>, <MWilson@amo.on.ca>, <dan@mfoa.on.ca>, "Nigel Bellchamber" <bellchamber@sympatico.ca>, <akoopmans@amcto.com>
Date: 8/2/2011 12:42 PM
Subject: Renewable Energy - Posting on Regulatory Registry Web Site
CC: "Doheny, Allan (FIN)" <Allan.Doheny@ontario.ca>, "Ravi, Nivedita (FIN)" <Nivedita.Ravi@ontario.ca>, "Mann, Murray (FIN)" <Murray.Mann@ontario.ca>, "Chow, Andrea (FIN)" <Andrea.Chow@ontario.ca>
Attachments: Reg Registry Explanatory Note - English.pdf; Reg Registry Explanatory Note - French.pdf

Hello everyone.

Further to your participation through the Municipal Reference Group in our consultation process about the property tax treatment of renewable energy installations, I am writing to advise you that a policy document was posted today on the provincial Regulatory Registry web site. This document outlines proposed regulatory amendments that aim to provide greater clarity and predictability to the property tax treatment of renewable energy facilities.

The information will be posted on-line until August 29, 2011. Comments are welcomed from interested parties and members of the public. The posting on the Regulatory Registry web site can be accessed at: <http://www.ontariocanada.com/registry/view.do?postingId=7322&language=en>. For your reference, attached is a copy of the policy summary that is posted on the web site.

We appreciate your participation in our consultation process. If you have any questions or comments on this material, please feel free to contact me.

Regards,
 Diane

*Diane Ross
 Director, Property Tax Legislation and Assessment Policy Branch
 Ministry of Finance
 777 Bay Street, 10th Floor
 Toronto ON M5G 2C8
 Phone: 416-327-0266
 E-mail: diane.ross@ontario.ca*

Proposed Regulation under the *Assessment Act* regarding the Property Tax Treatment of Renewable Energy Installations

Introduction / Purpose of Regulation

The *Assessment Act* and Ontario Regulation 282/98 currently provide rules governing the property tax treatment of energy generation facilities. However, in some situations, these rules may not be sufficiently detailed to address issues relating to emerging types of energy installations.

Regulatory amendments are being proposed to Ontario Regulation 282/98 with the objective of:

- providing greater clarity and certainty to the property tax treatment of renewable energy installations for property owners, municipalities and the Municipal Property Assessment Corporation; and
- ensuring that property tax does not act as a disincentive to energy generation, particularly small-scale generation by persons who are not ordinarily in the business of generation.

Current Treatment

Under current rules, land, buildings and structures used for electricity generation are generally assessed at their current value and taxed at the industrial rate.

An exception is made for wind energy installations, which are currently treated as follows:

- Towers supporting wind turbines are assessed at the rate of \$40,000 per MW of the installed capacity of the turbine and taxed at the industrial tax rate.
- The land beneath the tower (approximately one acre per tower) is:
 - assessed and taxed at the industrial rate for commercial wind energy operators and for private (residential/farm) generators with turbines in excess of 500 kW capacity; and
 - assessed and taxed at the residential or farm rate for towers that have a generation capacity of 500 kW or less, are located on residential or farm property, and generate electricity primarily for the property owner's own use.

Machinery and equipment used for the generation of electricity (e.g. solar panels, wind turbines and blades) are exempt from property taxation.

Proposed New Treatment

Regulatory amendments are being proposed to build upon the existing regulatory framework and establish greater clarity by creating additional categories for assessment based on the size and location of generation.

The amendments would apply to facilities that are generating electricity from the following renewable sources of energy - solar, wind, or anaerobic digestion.

The proposed new policies are outlined below, and linkages are drawn to indicate the aspects of the current treatment that would remain in place.

ROOFTOP INSTALLATIONS

The assessment and tax classification of property would not change due to the addition of a rooftop energy generation installation.

GROUND INSTALLATIONS

For ground-mounted installations, the property tax treatment would depend upon the size of the facility as well as the entity who is doing the generation.

Generation as Ancillary Activity, Not by a Corporate Power Producer:

The following rules would apply where energy generation is conducted by a person who is not ordinarily in the business of electricity generation, transmission or distribution, and where the generation is secondary to the main activity on the property.

- **Small-size** ground installations with a generation capacity **up to 10 kW** would not experience an increase in assessment or a change in tax classification.
- **Medium-size** ground installations with a generation capacity **over 10 kW and up to 500 kW** would be taxed based on the surrounding land use (e.g. residential, farm, multi-residential, commercial).
- **Large-size** ground installations with a generation capacity **over 500 kW** would be taxed based on the surrounding land use for the proportion of assessment up to 500 kW, and at the industrial rate for the proportion over 500 kW.
 - For example, if a 560 kW wind tower is located on multi-residential property, the assessment of the wind tower and associated land would be apportioned 89.3% to the multi-residential tax class and 10.7% to the industrial tax class.

On-Farm Anaerobic Digestion:

Anaerobic digestion facilities of any size that are located on a farm and are operated by the farmer would be taxed at the farm rate.

Generation by Corporate Power Producer:

Consistent with current treatment, ground-based generation facilities that are operated by entities whose primary business is the generation, transmission or distribution of electricity (“corporate power producers”) would be taxed at the **industrial rate**.

Wind Turbine Towers:

Consistent with current treatment, wind turbine towers would continue to be assessed at the rate of \$40,000 per MW of installed capacity, except in the two situations noted above where the assessment would not be affected by the installation (rooftop installations and ground-based installations up to 10 kW).

Proposed Property Tax Treatment – Summary Table

	Small (up to 10 kW)	Medium (over 10 kW up to 500 kW)	Large (over 500 kW)
Rooftop	No new assessment or taxes.		
Ground – Ancillary Use: <i>Generation is not performed by corporate power producer and is secondary to main activity on property</i>	Land, buildings and structures used for electricity generation are taxed at the rate of the surrounding land use . This treatment also applies to large (over 500 kW) on-farm anaerobic digesters that are operated by farmers.		Land, buildings and structures used for electricity generation are taxed at the rate of the surrounding land use for the proportion of assessment up to 500 kW , and taxed at the industrial rate for the proportion over 500 kW .
Ground – Professional Generation: <i>Generation is conducted by corporate power producer</i>	Land, buildings and structures used for electricity generation are taxed at industrial rate .		

Energy Efficiency

The proposed regulation would also include an amendment to implement a previously announced policy regarding energy efficiency / energy conservation installations. Under this policy, the assessment of properties would not be increased due to the installation of energy-efficiency upgrades that utilize renewable energy technologies, such as solar hot water heaters and geothermal cooling systems.

Effective Date

The proposed regulatory amendments would come into effect for the 2011 taxation year.

Timing / Next Steps

The policies outlined above will be posted on Ontario's Regulatory Registry web site until August 29, 2011. During this period, comments are invited from the public.

Anyone who would like to share their views on the proposed policies should send their comments by e-mail or postal mail to:

Ms. Nivedita Ravi
Property Tax Legislation and Assessment Policy Branch
Ministry of Finance
777 Bay Street, 10th Floor
Toronto, Ontario, M5G 2C8
E-mail: Nivedita.Ravi@ontario.ca

Alternatively, individuals may submit comments directly from the Regulatory Registry web site by accessing this posting at:

<http://www.ontariocanada.com/registry/quickSearch.do?searchType=current>



Ministry of Health and
Long-Term Care

Ministère de la Santé et des
Soins de longue durée

Emergency Health
Services Branch

Direction des services de
santé d'urgence

5700 Yonge Street, 6th Floor
Toronto ON M2M 4K5
Tel.: 416 327-7909
Fax: 416 327-7879
Toll Free: 800-461-6431

5700 rue Yonge, 6^e étage
Toronto ON M2M 4K5
Tél.: 416 327-7909
Télé.: 416 327-7879
Appels sans frais: 800-461-6431

August 4, 2011

Mr. W. James Hutton
Chief Administrative Officer
The County of Renfrew
9 International Drive
Pembroke ON K8A 6W5

Dear Mr. Hutton:

This letter is in response to the request by upper tier municipalities and designated delivery agents (UTMs/DDAs) at a meeting held on October 22, 2010 in Toronto for the ministry to consider allowing the retention of unspent land ambulance funds in the 2009 transition year. The meeting was attended by representatives of UTMs/DDAs, the Association of Municipalities of Ontario, the Ministry of Municipal Affairs and Housing and the Ministry of Health and Long-Term Care, Accounting Policy and Financial Reporting Branch and Emergency Health Services Branch. I am pleased to inform you that this request has received approval.

Effective January 1, 2009, the Ministry of Municipal Affairs and Housing adopted the new Public Sector Accounting Board (PSAB) accounting standards for local governments. For the 2009 transitional year only and in response to the request by the municipal sector, the ministry will allow you to retain the excess (unspent funds) over the 50% and 100% of provincial funding, with the condition that the excess (unspent) funds will be used for the provision of land ambulance services in future years. This is being allowed on a one time basis for the 2009 year only to assist The County of Renfrew, with your transition to PSAB, cash flow and financial requirements.

Commencing with the 2010 year, it must be emphasized that any amount of provincial funding that is in excess (unspent funds) of the actual approved operating cost shall be due to the province upon completion of your 2010 Land Ambulance FIR review.

Should you require any further information or clarification, please contact Jenny Poon at (416) 327-7873.

Thank you for your ongoing commitment to the delivery of emergency medical services in Ontario.

Sincerely,

Malcolm Bates
Director
Emergency Health Services Branch

c: Mike Nolan, Director Emerg. Svcs/Chief Paramedic Services, The County of Renfrew

**COUNTY OF RENFREW
ADMINISTRATION REPORT**

TO: Finance & Administration Committee

FROM: W. James Hutton
Chief Administrative Officer/Clerk

DATE: August 15, 2011

SUBJECT: Department Report

CORRESPONDENCE

1. The following correspondence has been received and is attached for committee's information:

- (a) Appendix I – Letter dated May 11, 2011 from Mr. Rick Watchorn, new District Manager, Pembroke District, Ministry of Natural Resources introducing and providing background information on himself.

Recommendation: Receive as information.

- (b) Appendix II – AMO Breaking News dated June 27, 2011 regarding Provincial Election 2011 – NDP Platform Bulletin No. 1.

Recommendation: Receive as information.

- (c) Appendix III – MFOA (Municipal Finance Officers' Association) News Release entitled "Release of Ontario's 10 Year Capital Plan".

Recommendation: Receive as information.

INFORMATION

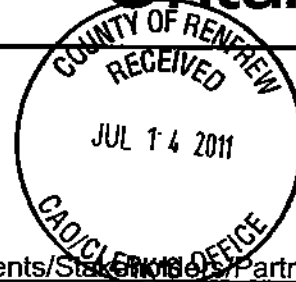
2. Wildfires in Slave Lake, Alberta

We have received resolutions from the Township of Carling and the Municipality of Meaford in support of a resolution from the Township of North Stormont authorizing a donation of \$100 to the Town of Slave Lake to help compensate them in their recent fire. The resolutions were forwarded to all Ontario municipalities asking that they match this donation.

Recommendation: For consideration.

**Ministry of
Natural Resources**
31 Riverside Drive
Pembroke, ON
K8A 8R6

**Ministère des
Richesses naturelles**
Telephone: (613) 732-5520
Facsimile: (613) 732-2972



May 11, 2011

Attention: Ministry of Natural Resources, Pembroke District Clients/ Stakeholders/ Partners

I'd like to take this opportunity to introduce myself as the new Ministry of Natural Resources, District Manager for Pembroke. I've been on the job since April 18th and I am excited about the opportunity to work with dedicated and professional staff to deliver the diverse portfolio of programs Pembroke District offers in Renfrew County.

The Ottawa Valley is home for me and has drawn me back to this part of Ontario after having worked as a forester across this vast country from the Maritimes to western Canada with stops in between.

I come to this position with a background in natural resource management, conservation and protection having been an Area Supervisor for MNR in Kemptville District and a Senior Environmental Officer for Ministry of the Environment in Ottawa in addition to operational and management roles in private sector forest product companies. I have also had the great privilege in my career to work closely with Aboriginal communities on matters of sustainable natural resource management.

One of the greatest rewards of working for the MNR is meeting and collaborating with the many devoted groups, agencies and organizations in our region to achieve common goals and provide natural resource information. Our natural resources provide ecological, cultural, recreational and economic benefits to us all and they are the key to Ontario's rich biodiversity.

I look forward to serving your needs as District Manager and welcome the opportunity to engage in conversations about managing our wealth of resources to ensure a healthy today and enjoyment for future generations. You can reach me at 613-732-5520 or by email at rick.watchorn@ontario.ca.

Yours truly,

Rick Watchorn
District Manager
Pembroke District

From: <communicate@amo.on.ca>
To: <jhutton@countyofrenfrew.on.ca>
Date: 6/27/11 5:01 PM
Subject: AMO breaking news re Provincial Election 2011 - NDP Platform Bulletin No. 1

TO THE IMMEDIATE ATTENTION OF THE CLERK AND COUNCIL

Provincial Election 2011 - NDP Platform Bulletin No. 1

Ontario New Democratic Party's "A Plan for Affordable Change" Platform Released –

Highlights of Municipal Related Policies

On June 25, 2011, the Ontario New Democratic Party Leader, Andrea Horwath, released the NDP's platform "Plan for Affordable Change" for the upcoming October 2011 provincial election. Horwath also stated that further election campaign commitments are to be expected in the following weeks.

Although most of the commitments contained in the "Plan for Affordable Change" do not relate directly to municipal governments' finance and service delivery, AMO staff has done an analysis below of those policy matters relevant to municipal interests.

Key municipal issues not mentioned in the NDP "Plan for Affordable Change" include a commitment to maintain the phased upload of social services and court security from Ontarians' municipal property tax bills. Maintaining the upload is of significant importance to municipalities' ability to maintain services and invest in infrastructure. Among other key commitments municipal governments are seeking in 2011 are: municipal infrastructure investment; support for waste diversion from municipal landfills; and accountable, transparent arbitration decisions for emergency services (fire, police, ambulance) contracts.

As additional NDP platform commitments are announced that have an impact on municipal governments, AMO will update its analysis. Below are key areas as they appear in the platform and are not necessarily in order of priority.

"A Plan for Affordable Change" Commitment

AMO Initial Comments

Transit

Share the cost of operating transit equally with municipalities to ensure affordability, and investing in new transit projects and upgrades.

Freeze transit fares for users for four years.

Few details provided by which to analyze the impacts and Implementation. Sharing the cost of operating public transit 50-50 with the municipal sector and investing in new transit projects and upgrades is helpful to operating budgets. What impact, if any, may mean to the current Provincial Gas Tax for Transit allocation and formula is unknown.

Freezing transit fares could encourage ridership expansion. It may also increase transit costs on municipal property taxes, depending on ridership, cost increases, funding mechanisms and capital expansion needs.

Harmonized Sales Tax (HST)

Remove HST from daily essentials: electricity, home heating and gasoline.

Reduce the provincial portion of the HST from gasoline sales by 1% annually over four years.

This commitment would not seem to affect the provincial gas tax collected on gasoline sales and to which the current Provincial Gas Tax for Transit policy is tied, but would reduce the cost of gasoline at the pumps.

Creation of “Buy Ontario” policy

Ensures provincial government procurement funds are spent within Ontario as much as possible.

The platform references provincial government and not the Broader Public Sector, which includes municipal government.

Local Health Integrated Networks

Eliminate LHINs and replace them with effective local decision making.

AMO has raised concern with the power of the LHINs as an unelected body, decision making authority on funding and service delivery within municipal purview and accountability

To date, the LHINs’ performance has received mixed reviews from across the province. What is unclear is what system or supports exist to step in to this role and how will it be better and not impose decisions upon municipal service delivery in the health care field.

Long Term Care

Commitment to funding one million home care hours over four years in an effort to address long –term care home wait lists.

Eliminate waiting list for long –term care for those with complex medical needs by providing increased home care.

AMO has identified the need for increased access to long term care services in light of demographic changes and our aging society.

Relying on municipalities to fill the long term care pressures in Ontario is not an appropriate response to the growing need.

An appropriately provincially resourced home-care model makes sense and seems to be an important first step in addressing wait list pressures for long term care beds.

Physician Services

Forgive student debt of new doctors who practice in under-served communities.

Provide funding for 50 new health care clinics that will provide around the clock health care services to an additional 250,000 by 2015.

The commitment contends this will see 200 new doctors over four years practicing in under-served communities across Ontario.

The platform also commits to improved access to health care clinics by providing 24 hour access to health care.

AMO supports efforts to help more Ontarians have access to family doctors.

Energy

Consolidate Ontario's electricity bureaucracies to eliminate waste and duplication.

· Committed to building green energy but large-scale electricity generation must be publicly-owned, publicly accountable and affordable.

· Expand support for energy saving home retrofits and make environmental choices more affordable.

AMO supports streamlining the energy regulatory and planning processes. We will seek clarity on how this proposed re-alignment would work in practice including what affects it would have on the independence of procurement and generation roles while ensuring ratepayers obtain the best value for their investments.

Many municipalities are participating in FIT programs as project developers and hosts while others are active supporters of various manufacturing entities that have recently established themselves to supply the emerging clean energy industry. We will seek clarity on whether municipal and/or local distribution company (LDC) owned generation assets would qualify under the proposed system.

AMO is a strong supporter of energy conservation because it helps reduce costs, creates local employment, improves system reliability, and fights climate change. We will seek clarity on whether the NDP would support the existing suite of conservation programs currently in the market and whether new programs would include the municipal sector.

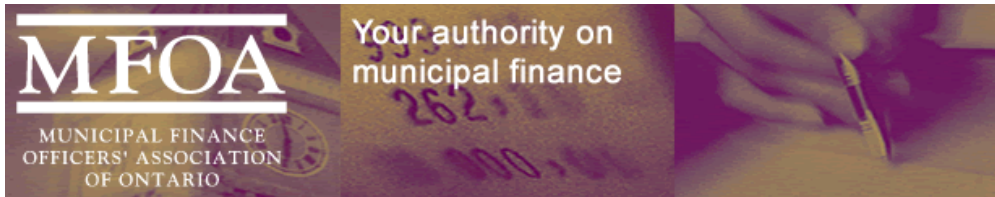
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James Kutschke - Bulletin

From: "MFOA Information" <info@mfoa.on.ca>
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Subject: Bulletin



Hello Mr. James Kutschke
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Release of Ontario's 10 Year Capital Plan

June 27, 2011

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On Friday, June 27, the Province released its much anticipated 10 year capital plan for infrastructure for the province and broad public sector. The 10 year plan, entitled [Building Together: Jobs and Prosperity for Ontarians](#),

*provides clarity, sustainability, and greater predictability in Ontario's infrastructure policies, while focusing on ensuring the province remains economically competitive. **The intent of this plan is not to list all infrastructure projects that will proceed over the next 10 years, but rather to set out a strategic framework to guide future investments as needs evolve.** Among other considerations, this plan will ensure investments are fiscally responsible and responsive to changing economic conditions. To that end, the government will adopt a 10-year perspective for infrastructure planning, while making decisions to move ahead on specific projects through the Province's annual planning and budgeting processes.*

What follows are a number of key themes from the 10 year plan accompanied by quotations from the plan related to the theme. For greater information, follow the link above to the full plan as well as the link below for the AMO press release on the plan.

Recent Provincial Infrastructure Spending Has Been Significant

- Over the last six years, the Province has averaged \$10 billion in infrastructure investments per year. Through this plan, the Province expects to invest more than \$35 billion over the next three years. Infrastructure investments will drive continued economic growth and enhanced quality of life. Transportation, education, and health care will be significant priorities.

The Case For Continued Investment in Infrastructure is Strong

- Ontario's economic competitors are not reducing their investments — if anything, they are boosting them. Over the next 20 years, global investments in infrastructure (including economic assets like telecommunications, road, rail, energy, and water infrastructure) are projected to average \$2 trillion a year.
- The quality of infrastructure, especially transportation, is often a key factor when a business is considering where to locate. This is a central reason for the major new investments being made by the world's fastest-growing economies.

The Plan Identifies Important Future Trends

- The plan responds to projected long-term economic, demographic, and environmental changes. These include a more global and service-oriented economy; a larger, older, and more urbanized population; and the effects of a changing climate.

Long-term Financial Planning is Critical

- Given the size of the province's infrastructure portfolio, and the rate of economic and demographic change, decisions about what to build today require a clear understanding not just of present needs but also of future trends and demands. Increasingly, decision-makers in municipalities, hospitals, school boards, colleges, and other public sector organizations are planning over 10-year or longer time horizons. The Province must do the same.

We Must All Become Better Stewards of Our Infrastructure

- The Province and its partners have a responsibility to act as good stewards, so that Ontario's infrastructure provides the services needed today and in the decades ahead. Good stewardship rests above all on proper asset management, because very often the best investments are in repairs and rehabilitation, not replacement.
- Good stewardship also entails looking forward to manage emerging issues, such as climate change and the need for accessibility and environmental sustainability, so that infrastructure remains able to meet public needs through the 21st century.

Asset Management Required for Funding: Further Consultation Will Take Place

To implement this plan, Ontario will:

- Consult with its public sector partners on developing asset management plans that would build on and consolidate existing requirements. These plans, which would be phased in over time, would be required of organizations seeking significant provincial capital funds. Good asset management practices allow public and private organizations to achieve better value from existing infrastructure and set future priorities.
- Work with the federal government, municipalities, neighbouring jurisdictions, and Aboriginal peoples to address together the challenges of the current infrastructure deficit and emerging needs.

Ensuring Environmental and Financial Sustainability in Water, Wastewater and Stormwater Services

Over the next 10 years, Ontario will work to ensure the financial and environmental sustainability of municipal water, wastewater, and stormwater systems through activities on several fronts. The Province will:

- Roll out requirements under the Water Opportunities Act, 2010, for municipal water sustainability plans and performance measurement and public reporting for water, wastewater, and stormwater systems.
- Work with municipalities to encourage them to make the best use of existing infrastructure before building new capacity, and highlight to Ontarians the benefits of using water more efficiently. This would involve, for example, reducing demand by promoting conservation, tuning systems to ensure they are performing as well as possible, and using green infrastructure.
- Encourage municipalities to work with industry, academia, and other orders of government to demonstrate and implement new and emerging Ontario water and wastewater approaches and technologies.
- Work with smaller communities that lack the capacity to address water-related infrastructure needs on their own. This will include a program to systematically assess the need for financial and other types of support, and develop solutions using the best mix of options.
- Make improved asset and financial management practices, as well as conservation and efficiency, preconditions for provincial infrastructure grants.
- Explore an expanded role for Infrastructure Ontario so that water systems can benefit from its expertise in project management and use of the AFP approach.
- Develop a framework for planning water-related infrastructure on a watershed basis. This will build on the source water protection framework under the Clean Water Act, 2006, and will help ensure that strategic, long-term infrastructure decisions are informed at an ecologically significant scale. Work could start in priority watersheds, such as the Grand and Thames Rivers, and would be done in concert with municipalities, Aboriginal peoples, conservation authorities, and other groups.

Financing Municipal Infrastructure

- The plan does not set out an intergovernmental funding framework that would support long-term financial planning at the local level. However, the provincial plan identifies some of the factors that the Province feels will shape municipal infrastructure investments over the next decade. These include:
- Intensifying urbanization and population growth, which will provide some municipalities with greater property tax revenues, while others will deal with the challenge of a stable or shrinking property tax base;
- The provincial gas tax program, which provides dedicated funding for public transit;
- The federal gas tax fund, which supports environmentally sustainable municipal infrastructure;

- Additional fiscal room will open for many municipalities as the Province gradually uploads certain social program and other costs; and
- Municipal decisions to use fees for various services they provide, especially as a way to limit economically and environmentally unsustainable demands on services and resources.

Municipalities Best Situated to Build and Manage Their Infrastructure

In 2008, the Government of Ontario, Association of Municipalities of Ontario, and City of Toronto completed the Provincial Municipal Fiscal and Service Delivery Review process, an assessment of fiscal and other arrangements that included infrastructure issues. The review concluded that municipalities are in the best position to build and manage the infrastructure that provides service and benefits mainly to their residents. These include solid waste management, water and wastewater systems, local roads, and public transit. A follow-up joint provincial-municipal process has been undertaken to develop options regarding responsibilities and funding arrangements for roads and bridges. Recommendations from this review are expected in 2011.

As a further result of the review, the Province reassumed certain social program costs that had been transferred to municipalities in the late 1990s. By 2018, the Province will have increased ongoing annual support to municipalities to \$4 billion, an increase of 270 per cent since 2003. In part because of the fiscal room that this change opened for most municipalities, the final report called on municipalities to increase their investment in infrastructure, in partnership with the provincial and federal governments.

Ontario will continue to urge the Association of Municipalities of Ontario, Federation of Canadian Municipalities, city of Toronto and federal government to work with it to establish a municipal infrastructure investment strategy that is responsive to needs and to the fiscal capacity of the respective orders of government. Such a strategy could help meet the challenges of the existing infrastructure deficit and emerging needs.

Other Resources:

[AMO News Release](#)

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