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May 30, 2001

**Dear Fellow County Councillors:**

On behalf of the members of the Finance and Administration Committee, we are enclosing the following 2001 budget documents which were discussed at the Budget Workshop session on April 25, 2001 and were subsequently revised at the May 9, 2001 meeting of the Finance and Administration Committee meeting:

- (a) Document entitled "County of Renfrew - 2001 Budget Projection - General Revenue Fund" showing the 2001 budget projections as consolidated from the recommendations of the various Committees and Boards along with columns showing the 2000 budget projection and the 2000, 1999, and 1998 actual expenditures and revenues of the General Revenue Fund. Attached to this document is a schedule showing the Reserves and Reserve Funds.

The following documents will be included within the respective Committee reports to County Council:

1. The detailed 2001 budgets of Miramichi Lodge and Bonnechere Manor.
2. The detailed 2001 budget of the Roads Department.
3. The detailed 2001 budget of the Social Services Department for Ontario Works and Child Care.

On behalf of the Finance and Administration Committee we wish to go on record as recognizing the efforts all of you have made in producing responsible budget recommendations for consolidation into the complete budget by us. We recognize the difficulties and challenges faced by the various committees and departmental staff in 2001 to obtain all the information necessary to bring forward a budget for County purposes.

In this overview of the 2001 budget documentation we will attempt to highlight the various budget items and explain reasons for significant changes for programs administered by County Council. We want to emphasize that any explanations of programs or detail in changes in the budgets of the various operating

departments will be elaborated upon at the County Council Session by the Chairperson or representatives of the Committee or Board.

We will now turn to a review of the budget, section by section, in order to attempt to clarify and explain the significant factors resulting in variations from last year's budget provisions, as well to explain the new components within the 2001 County budget resulting from changes in program structure. We will present these explanations under the same section headings and the same sequence as they appear in the budget working paper "County of Renfrew - 2001 Budget Projection - General Revenue Fund" enclosed herein:

### **GENERAL GOVERNMENT - MEMBERS OF COUNCIL**

The Warden's salary and travel has remained consistent with the 2000 budget, reflecting the continued high demands placed on the office of the Warden in 2001 resulting from Local Services Realignment and other activities associated with the position of Warden. The Warden of Renfrew County also meets frequently with provincial elected and appointed officials.

The \$54,755 decrease in expenditures to this area is a result of the following items: a decrease in the number of councillors to 17; and the elimination of the Executive, Social Housing and Land Ambulance Transition Committees.

The Council fees and mileage line item is budgeted for 14 full-day meetings, up from 12 in 2000. The number of meetings included in the 2001 budget (with the corresponding budget for 2000) for each major Committee of Council is presented within the following table:

<b>Committee</b>	<b>01 Budget Full Day</b>	<b>01 Budget Half Day</b>	<b>00 Budget Full Day</b>	<b>00 Budget Half Day</b>
Executive	0	0	14	0
Finance and Administration	12	0	11	3
Operations	14	0	10	3
Health Services	12	0	15	0
Social Services	16	0	0	0
Development and Property	17	0	10	0

Social Housing	0	0	0	36
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### **GENERAL GOVERNMENT - ADMINISTRATION**

The total expenditures in the Clerk/Treasurer's Department are up approximately \$6,400 from last year's budget. The anticipated adoption of Employment By-Law # 1 at the May session of Council and all related salary and benefit adjustments have been reflected within the 2001 budget for all departments, including the Clerk/Treasurer's Department. Salary and benefit costs for the department have increased in part due to the addition of an Accounting Technician (hire date Summer 2001) with responsibilities for the Social Housing download. The need for this position had been identified in the Renfrew County Housing Corporation Social Housing Transfer Plan dated April 2001. The salary and benefit lines reflect the full costs of all departmental payroll while the recovery line reflects a portion of salaries which have been allocated to other service departments for payroll, accounting and administrative services. A comprehensive review was conducted during 2000 of the administrative services performed for each of these areas and the following chart illustrates the greater resource investment necessary to support the various downloaded services.

<b>Department</b>	<b>2001 Budget</b>	<b>2000 Actual</b>
Bonnechere Manor	\$50,000	\$57,000
Miramichi Lodge	\$50,000	\$57,000
Ontario Works	\$71,000	\$55,000
Social Housing	\$36,000	\$12,000
Land Ambulance	\$24,000	\$24,000
Provincial Offences	\$24,000	\$24,000

### **GENERAL GOVERNMENT - OTHER**

The breakdown of the "Conventions and Delegations" line items is consistent with County policy on convention attendance as adopted by By-law No. 5-01 and reflects the 2001 consolidated budgets of all committees.

### **PROPERTY**

This section provides for the cost of maintenance for the County Administration Building responsibilities and reflects an anticipated increase of \$28,644 in expenditures. The planned replacement of two photocopiers (1 in admin and 1 in planning) and one lawn tractor combined with increases to building utilities has been partially offset by a salary reduction. The full salary for the Development and Property Director is now reflected within the Planning Department where in previous years it was allocated to housing and property. The 2001 rental revenue of \$494,176 from the Health Unit and the Community Care Access Centre can be found in the revenue section of the budget on page 12.

### **INFORMATION TECHNOLOGY RESOURCE CENTRE**

The proposed 2001 budget of \$297,000 reflects an increase of \$179,475 or 153% over the 2000 budget. Increased salary costs are the result of an additional position created to maintain a “help desk” to respond to technical difficulties within the County wide area network. This new position will allow the IT Coordinator more time to be involved with the Connect Renfrew County project.

Although the purchases services line appears to have increased by \$100,000 over the 2000 budget, this increase is offset by \$100,000 in recoveries related to the Connect Renfrew County project. We have revenue commitments from 16 municipalities totalling \$24,000 in addition to our RAAG partners at \$6,000 and Rodin Inc. for \$20,000. This \$50,000 in local funding is to be matched by the Province of Ontario as part of their commitment within the Connect Ontario program to assist us in developing a business plan for a smart community infrastructure project.

Server upgrades are being proposed to facilitate new document management capabilities and electronic mapping. Network upgrades are also proposed based on an external review of our network configuration and several related recommendations. The cost to connect our various locations through the high speed infrastructure proposed by Rodin is \$50,400 (\$24,950 of that total is a one time cost). In preparation for the Connect Renfrew County initiative, \$7,700 has been allocated to connect our administrative building to the Rodin network. The Ministry of Community and Social Services has finally given us the approval to connect our Ontario Works sites to the County of Renfrew wide area network and, as a result, we have allocated \$13,100 for this purpose.

### **RECORDS MANAGEMENT**

Similar to the 2000 budget, we have set aside some funds to assist with the creation of an electronic

document management system which will provide access to the historical by-law and resolution database. This budget will also be used to cover salary costs to develop and improve upon standard operating procedures for the corporation.

### **HUMAN RESOURCES DEPARTMENT**

The 2001 net budget of the Human Resources Department of \$97,418 reflects a decrease of \$4,213 from the 2000 net budget of \$101,631. The residual cost of the Human Resources Department of \$97,418 is charged to the General Revenue Fund after an allocation has been made to other departments of the County of Renfrew, as follows:

<b>Department</b>	<b>2001</b>	<b>2000</b>
Bonnechere Manor	\$55,667	\$64,275
Miramichi Lodge	\$55,667	\$57,996
Social Housing	\$55,667	0
Ontario Works	\$13,917	\$13,625
<b>Total</b>	<b>\$180,918</b>	<b>\$135,893</b>

The allocation of HR costs in 2001 to other departments was based on an estimate of actual time spent working within the areas noted above.

### **PROTECTION TO PERSONS AND PROPERTY**

The Weed Inspector/By-law Enforcement Officer/ Forestry Department is budgeted at a net revenue of \$176,413 for 2001 after reflecting \$350,000 in anticipated timber sales from County owned forests. These revenues will be created by thinning and ice storm damage repair activities (\$62,050) and harvesting activities (\$286,205) from 291 hectares on nine selected tracts.

Two projects will be self-financed in 2001. Tree planting activities (\$17,000) and GPS Photography (\$25,000) are to be fully financed through the contribution from the County Reforestation reserve (\$32,000) and the Provincial Ice Storm Assistance Program (\$10,000).

An additional position (Forestry Technician) is proposed for 2001 to assist with the many projects which are planned.

**TRANSPORTATION (ROADS DEPARTMENT)**

In 1998 the County received one-time funding from the Province of Ontario in the amount of \$8,495,700 to offset the costs of transferring road maintenance responsibilities to the upper tier municipality. The majority of this funding was placed into reserves in 1998 (\$7,034,100).

The 2001 budget calls for the contribution from these reserves in the amount of \$2,301,000 to assist in the payment of various capital projects. It should be noted that with this draw on reserves, the entire \$8,495,700 in Provincial funding from 1998 has been used. The Finance and Administration Committee is also recommending that \$194,191 from the General Fund be added to the Roads Capital Works Reserves to help to offset the total elimination of the Provincial one-time funding.

The County share of the 2001 budget is \$8,121,400. Included within this request is a 2% inflationary provision as well as \$222,200 to cover the cost of emergency measures responsibilities which were transferred to the Roads Department in 2001. There is no sustainability provision built into the 2001 budget.

Total revenue for the Roads operations is set at \$10,474,400. It is important to note that there is no contribution from the Provincial government within the Roads Department revenues for 2001, except for a \$34,500 grant to cover part of the costs to fully implement the emergency operations centre.

Further explanation of the 2001 Roads Department budget will be provided by the Operations Committee.

**LONG-TERM CARE****Bonnechere Manor and Miramichi Lodge**

One of the largest operations of the County is, of course, our two Homes for the Aged, Bonnechere Manor and Miramichi Lodge. Councillors are reminded that the dollars respecting these two operations shown in the General Revenue Fund Budget represent only the County cost of the operations after the deduction of the subsidies from the Provincial Government, Resident's Revenue, City of Pembroke share of the municipal cost at 29.12% and other miscellaneous revenues. A summary of the 2001 gross expenditures of the two Homes and the net County cost compared to 2000 is as follows:

Home for the Aged	GROSS COST		NET COUNTY COST	
	2001	2000	2001	2000
Bonnechere Manor	7,725,655	7,885,615	682,844	654,307
Miramichi Lodge	6,916,825	6,736,475	441,387	423,695
Total	14,642,480	14,622,090	1,124,231	1,078,002

We wish to note that the 2001 municipal cost for the operation of our homes has been frozen at the same level as it was for the budget year 2000. This was accomplished, in part, through the anticipated increase in the Provincial government financial contribution to Long-term care facilities over previous subsidy arrangements and in the utilization of sick leave reserves (\$164,310). There has been a small shift in municipal costs from the City of Pembroke to the County of Renfrew (70.88% vs 67.93%) in accordance with a long standing agreement between the parties.

It should also be noted that \$300,227 in capital items will be purchased in 2001 and paid for through the homes equipment reserve, which was created through previous years accumulated surpluses.

Further explanation of the 2001 Homes for the Aged budget will be provided by the Health Committee.

### **Valley Manor**

The County cost of \$21,628 for Valley Manor Inc. reflects our share (70.88%) of the \$30,514 budgeted for financial assistance in the repayment of the Mortgage principal and interest payments under an agreement that has been in effect for many years. The mortgage for Valley Manor will mature in 2028.

**North Renfrew Long Term Care Services Inc.**

County Council approved an agreement with North Renfrew Long-Term Care Services Inc. which provides for a maximum County of Renfrew/City of Pembroke municipal contribution of \$18.39 per resident day toward the operation of 21 beds transferred to them from Bonnechere Manor. The 2001 County share of costs for North Renfrew is budgeted at \$99,912 (70.88%) compared to the 2000 budget of \$85,663 (67.93%).

**HEALTH SERVICES**

The 2001 municipal contribution for the operation of the Health Unit is \$1,564,038, a reduction of \$11,262 from the previous year. The County of Renfrew's share of the municipal funding requirement is based on the most recent population figures for the City of Pembroke, Township of South Algonquin and the County of Renfrew.

**RECREATION & CULTURAL SERVICES**

Two items are found within this area of the budget. First, the publicity and public relations budget represents costs incurred for all media releases, the publication of the corporation's annual report and the annual employee service awards dinner. Second, a provision was made in 2000 by County Council to create a reserve for millennium projects which were not completed in 2000. These incomplete projects include a book entitled "The Highlights of Renfrew County", reforestation and entrance signs for a total cost of \$49,888. These projects are to be completed in 2001.

**OTTAWA VALLEY ECONOMIC DEVELOPMENT DEPARTMENT**

The details of this Department's budget are set out in page 5 of the General Revenue Fund Budget enclosed. The 2001 OVED budget is up \$21,336 from the 2000 budget. We wish to draw your attention to the inclusion of the OVTA, Agriculture and Temiskawa Waterway projects within the 2001 OVED budget.

Included within the salary portion of the budget is the provision for a contract Economic Development Officer. The County has had two development officers since April 1984 and the position was not filled prior to the adoption of the budget as a result of the need to develop a comprehensive departmental business plan. In addition, an closed competition will be held for one of these two positions to become the OVED Manager. The successful candidate will have a full economic development workload as well as supervisory responsibility for OVED as well as the OVTA and its staff. The 2001 budget also provides for an Secretary position which may not be filled, contingent upon the successful integration of the OVTA.

Further information on the 2001 OVED budget will be provided by the Development and Property Committee.

### **PLANNING DEPARTMENT**

The details of the Planning Department budget are set out on Page 6 reflecting an increase in expenditures of \$157,611 from the 2000 budget level of \$341,615. Most of the increased costs are found in the salary and benefits lines.

In 1998, the County had four land use planners and one planning technician. In the 2001 budget, the staffing complement has been set at two senior planners and two planning technicians (1 full time, 1 contract). An closed competition will also be held for one of the two senior planners to become the Planning Manager. The successful candidate will have a full planning workload as well as supervisory responsibilities. A special project for 2001 will be the County of Renfrew Land Use Plan. It is anticipated that the total cost of this project will be \$65,000 with \$53,625 allocated to salary/benefit costs for a contract planner and the remaining \$11,375 to be used for printing ,publication and office supplies. Once again, salary dollars have been allocated to complete the scanning project. This project was created to electronically store and provide quick access to the 13,000 severance files which used to reside in 35 cabinets located in the corridor next to the Planning Department.

Further information on the 2001 Planning budget will be provided by the Development and Property Committee.

### **CIVIC ADDRESSING**

The 2001 budget for civic addressing has been transferred to the Roads Department, as part of the corporate restructuring which took place in October 2000.

### **GEOGRAPHIC INFORMATION SYSTEM**

During the fall of 1998, the Planning Department developed a partnership with the Assessment Office whereby the assessment mapping for every municipality in Renfrew County would be automated and maintained in the future. Automation of the property mapping is the first step in developing a Geographic Information System for the County of Renfrew. Combining mapping and database information in a computerized format will be invaluable from a land use planning perspective, as well as being beneficial to the Roads and Economic Development departments.

A request for proposal was prepared in March 2001 for the development of an internet based browser application. This site would access map and database information from various software programs for easy viewing, querying, manipulating and printing by a wide variety of users. The anticipated cost to the County of Renfrew for this proposal is \$40,000.

### **AGRICULTURE AND REFORESTATION**

There are no major variations under this heading from the amounts budgeted in 2000.

### **ONTARIO WORKS**

The County of Renfrew was designated by the Minister of Community and Social Services as a Consolidated Municipal Service Manager (CMSM) on June 5, 1998. It is our responsibility to meet provincial policies and standards and to be accountable to the local taxpayers for the effective management of Ontario Works and Child Care. The Ontario Works program is seeking to create the necessary links between welfare and work and so that the program acts as a stepping stone towards employment.

The County of Renfrew municipal contribution for the 2001 budget of \$6,308,239 is \$930,473 lower than the 2000 budget.

The largest area of savings when compared to the 2000 budget can be found within the Social

Assistance Programs. Here, a drop in municipal cost of \$643,489 is directly related to a drop in average monthly caseload from 1,616 to 1,417. Social Assistance programs are cost shared 80/20 with the Province of Ontario. All administration costs related to Social Assistance are split 50/50.

The decreased costs related to the provincial Ontario Disability Support Plan (ODSP) programs (\$130,099) are the result of a drop in central administration costs passed on to the County from the province. We anticipated this drop in costs during our preparation of the 1999 budget since the province transferred the administration of 692 Sole Support cases to the County, as their municipal partner. However, the savings did not materialize until the 2000 year as the province was not able to downsize their operations as quickly as had been anticipated.

The Ontario Works community participation program has been the most widely publicized program component. The province's basic requirement is that every participant must engage in some activity that will help them move closer to employment.

The County of Renfrew expects to continue to be successful in maximizing the funding available within the new provincial funding model, which took effect in October 2000. We have received approval from the MCSS on our 2000-2002 service plan which provides a blueprint on how the County expects to move our 1268 clients through the program towards employment. As a result, our net municipal costs should remain at approximately the same level as the 2000 budget.

The arbitration award dated January 2, 2001 between the City of Pembroke and the County of Renfrew with respect to Ontario Works, Child Care and Social Housing has been incorporated into this 2001 budget.

Further explanations of the social services budget will be made by the Social Services Committee.

### **CHILD CARE**

The Day Nurseries Act was amended in June 1998 to allow municipalities to retain user fees to offset the 20% municipal portion of child care costs. The Provincial Government announced their decision to rescind the amendments and reinstate the previous method of funding calculation effective April 1, 2000. The effect of this change in Provincial direction is an increase to the municipal component of the 2001 budget over that of the 2000 budget by \$88,271, which is split with the City of Pembroke. It is also noted that the County of Renfrew has prepared a Three-Year Child Care Business Plan in compliance with the mandatory requirements outlined by the Ministry of Community and Social Services. This plan

is a first step towards achieving affordable, accessible and accountable child care services throughout the County of Renfrew.

### **SOCIAL HOUSING**

On December 14, 2000, the Ontario government proclaimed the Social Housing Reform Act 2000 which sets the stage for the transfer of administrative responsibilities for social housing in Ontario from the federal and provincial governments to the municipal level. There are three sets of programs being transferred; public housing including the commercial rent supplement program, non-profit and co-op housing, and federal non-profit housing. The first set of programs – public housing – was transferred to Renfrew County on January 1, 2001. To implement this stage one transfer, 47 corporations known as Local Housing Corporations were created.

The 2001 budget for the Renfrew County Housing Corporation (RCHC) was approved by the Minister of Municipal Affairs and Housing on December 20, 2000 and it is this budget which represents the majority of social housing budget found on page 8 of the General Revenue Fund Budget enclosed. The Province has also provided one time funds for capital repairs and statutory entitlements for the employees who transferred to RCHC, and these funds have been set aside as reserves for future use. In addition, the Province has indicated that we are to receive funding for realignment, transition and restructuring costs which we expect to use in 2001. A Social Housing Transfer Plan document was developed to serve as a blueprint for the activities that Renfrew County will need to undertake in order to prepare for the transfer. This transfer plan was reviewed and approved at the April 30<sup>th</sup> session of County Council. Further explanations of the social housing budget will be made by the Social Services Committee.

### **LAND AMBULANCE**

Council is reminded that effective January 1, 2001 the County of Renfrew became responsible for the provision of land ambulance services throughout the geographic area of the County of Renfrew, including the separated City of Pembroke. The Pembroke General Hospital was the successful bidder to the Request for Proposal issued by the County of Renfrew and therefore a contract was entered into with Pembroke General Hospital to provide and deliver land ambulance services effective January 1, 2001.

The budget for land ambulance represents the proposed costs contained within the contract as well as additional provisions for 24 hour on site staffing, contingencies, administration and provisions for reserves.

The Health Committee heard a delegation from the Pembroke General Hospital at their April 2001 meeting to begin 24 hour staffing at all bases to ensure consistency throughout the County and to prevent further staff attrition to other services. A business plan has been prepared and was approved by County Council in April, prior to being forwarded to the Ministry of Health to seek their approval of the revised staffing plan and their agreement to share in 50% of the increased cost.

The Ministry of Health has previously approved funding for vehicle and equipment replacement, employee severance, contingencies for increased costs in supplies and central administration costs to manage this service.

### **PROVINCIAL OFFENCES ADMINISTRATION**

The net revenues in the 2001 budget for Provincial Offences Administration reflect the assumption of the responsibility of the program by the County of Renfrew as the municipal partner effective October 1, 2000. Revenues have been estimated based on our experience in managing the court services over the last several months and include the anticipated recovery of accounts receivable which were transferred to the County of Renfrew on October 1, 2000.

The direct expenditures section of the budget reflects the costs of operating the main office in Pembroke as well as the satellite courts in Killaloe, Renfrew and Deep River. Provincial costs are also included in this budget to compensate the province for adjudication services within the courtroom, prosecution of Part III offences and our use of the provincial ICON computer network.

### **OTHER LOCAL SERVICES REALIGNMENT**

This section of the budget provides for the County of Renfrew share of Property Assessment costs as determined by the Ontario Property Assessment Corporation (OPAC). In a letter dated October 12, 2000, the Ontario Property Assessment Corporation indicated that there would be no increase in rates for the 2001 year.

**FINANCIAL EXPENSE**

Bill 140, the Continued Protection for Property Taxpayers Act, 2000, provides municipalities with a significant number of tax policy choices in 2001 that were not previously available.

The County of Renfrew engaged the services of Municipal Tax Equity Consultants Inc. (MTE) to assist in the tax policy decision process. As a result, \$25,000 is included as part of the 2001 General Revenue Fund Budget for the anticipated cost of MTE to assist in developing tax policies and tax mitigation strategies for the County of Renfrew.

Representatives from Municipal Tax Equity Consultants appeared as a delegation before the Finance & Administration Committee in April. After hearing the presentation, the Committee is recommending tax policy decisions on tax ratios and tax reductions for vacant properties and charitable organizations. Funding for the mandatory relief to the multi-residential, commercial, and industrial assessment classes could be made through the general levy of both upper-tier and lower-tier municipalities to meet the requirements of Bill 140 legislation. This method of financing the mandatory relief to the capped classes is consistent with the Division C approach to funding the cap under Bill 79 and therefore we expect the cost to be \$350,000 in 2001. The tax protection tools under Bill 140 will be decided upon at a later time.

This section of the budget also provides a \$100,000 allowance for the County share of taxes written off, given that the actual write off was \$91,480 in 2000. Consistent with the approach taken in previous years, a Provision for Unallocated Funds in the amount of \$150,000 has also been made. Under this Section we also provided for the 2001 debenture repayment of \$327,979 for Bonnechere Manor and \$908,460 for the Administration building. This is the final year for the Administration building debenture payment. The Finance and Administration Committee also felt that it was important to note that a contribution to the Miramichi Lodge Building Reserve Fund for the expected redevelopment of the facility could not be made in 2001, as it was prior to 2000.

The Finance and Administration Committee is also recommending that \$194,191 from the General Revenue Fund be added to the Roads Capital Works Reserves to help offset the continued erosion of other Roads reserves.

**REVENUE**

On April 12, 2001 the County of Renfrew received notification from the Ministry of Finance regarding our level of Community Reinvestment Funding (CRF) for the upcoming fiscal period. Essentially, the Province has increased our CRF funding by \$35,000 over 2000 to \$3,721,000. An earlier letter dated February 22, 2001 also indicated that the Province would share in the increased costs for land ambulance services, and we are estimating that \$450,000 will be recovered from this commitment.

Increases to Railway/Hydro Rights-of-Way revenue are based on actual revenues received in 2000. We also wish to draw your attention to a \$100,000 decrease in investment income which is a result of the continued draw on reserves. As explained in an earlier section of this letter, we are reflecting contributions from the Reforestation and Millennium Reserves totalling \$81,888.

We are also bringing forward within the revenue section of the 2001 budget of the County of Renfrew the 2000 surplus of \$1,493,509.

Bill 140 contained provisions related to waterpower generating stations which exempts them from property taxation. Instead, owners of these properties will pay to the Province a specified percentage of the gross revenue from the production of electricity at the station. Municipalities would be fully compensated from the Province for lost property tax revenue.

The Finance and Administration Committee is pleased to report that the combination of the County Levy and the expected gross revenue tax on water power generating stations raises the same tax dollars that were levied in 2000 (\$20,414,498). However, the combined effect of the drop in CVA across the County, a drop in pipeline assessment and the change in the treatment of hydro generating stations has created an increase of 4.97% in tax rates established for County purposes from 2000.

### **2001 CONSOLIDATED BUDGET**

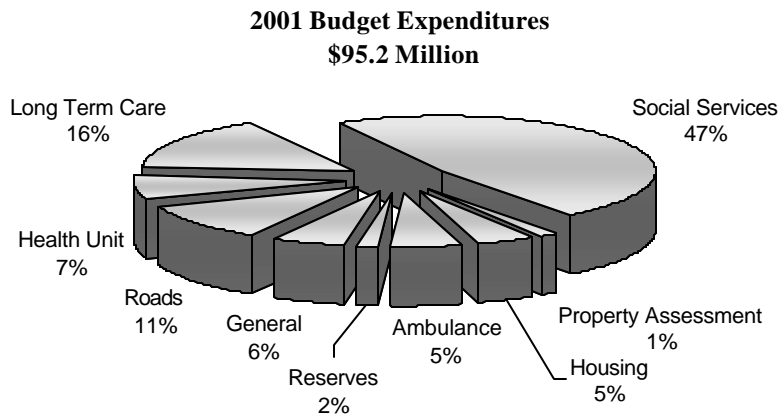
We must emphasize that the General Revenue Fund Budget is where the total County's operations are brought together and many of the County's various operations, i.e. Homes for the Aged, Roads and Health Unit, are only shown in that budget to the extent of the actual County cost. In order to better understand the overall County budget structure, it is helpful, we hope, to provide the following 2001 consolidated budget of the County's entire operation:

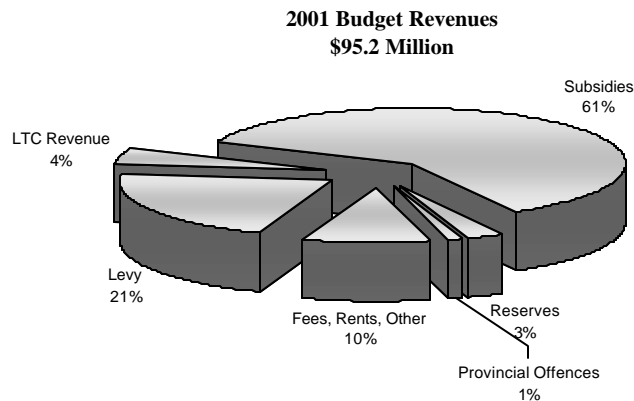
<u>Expenditures</u>		<u>Gross \$</u>	<u>% of Total</u>
General		\$5,435,054	5.7
Bonnechere Manor	\$7,725,655		
Miramichi Lodge	6,916,825		
Valley Manor	30,514		
North Renfrew	140,959	14,813,953	15.5
Ontario Works		45,397,581	47.6
Social Housing		4,385,060	4.6
Roads		10,474,400	11.1
Health Unit		6,733,996	7.1
Land Ambulance		5,157,875	5.4
Property Assessment		1,178,441	1.2
Contribution to Reserves		1,705,780	1.8
Total Expenditures		\$95,282,140	100

<u>Revenues</u>	<u>Gross \$</u>	<u>% of Total</u>
Municipal Levy	\$20,067,290	21.1
Provincial Grants and Subsidies	57,904,865	60.7
Homes for the Aged Residents	4,150,216	4.4
Provincial Offences	1,251,403	1.3
Misc. Revenues & Shared Cost Programs	9,060,941	9.5
Contribution from Reserves	2,847,425	3.0

Total Revenues	\$95,282,140	100
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Another way of looking at this data is in the following graphs.





We hope the above consolidated summary of the total County operations will be of assistance to you in understanding the total operations under the jurisdiction of County Council. We also hope it will provide all of us with a better comprehension of the financial structure where in a total of \$95,282,140 a year operation only 21% of the revenues come from taxpayers in the form of the County of Renfrew levy.

### **CONCLUSION**

On behalf of our Committee we again express our appreciation to all Committees for what we feel was a fiscally sound and responsible approach to the 2001 budget situation.

Should any County Councillor require a clarification on any of the comments in this letter or on the enclosed budget package, please do not hesitate to contact either of the undersigned, the Chief Administrative Officer, N.W. Lemke, or the Treasurer, J.D. Kutschke.

Yours sincerely,

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Barry Moran  
Warden

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Paul Curtis  
Chair  
Finance & Administration Committee

Enclosures  
c. All Department Heads

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

<b><u>EXPENDITURES</u></b>	<b><u>2001 BUDGET</u></b>	<b><u>2000 BUDGET</u></b>	<b><u>2000 ACTUAL</u></b>	<b><u>1999 ACTUAL</u></b>	<b><u>1998 ACTUAL</u></b>
<b><u>GENERAL GOVERNMENT - MEMBERS OF COUNCIL</u></b>	<b><u>230,980</u></b>	<b><u>285,735</u></b>	<b><u>268,318</u></b>	<b><u>243,154</u></b>	<b><u>225,693</u></b>
Council - Fees & Mileage	41,425	65,485	74,010	59,358	62,320
Warden's Salary & Expenses	65,000	65,000	64,679	58,103	57,117
Family & Children's Services Comm. - Fees & Mileage					2,568
Councillor Insurance	2,130	2,130	2,128	6,233	6,665
CPP,UIC,Employer Health Tax	4,500	4,500	4,793	4,608	4,073
Executive Comm. - Fees & Mileage	0	21,575	16,247	22,631	11,597
Finance & Administration Comm. - Fees & Mileage	16,875	20,250	15,049	15,276	18,145
Operations Committee - Fees & Mileage	15,000	21,575	14,746	16,206	22,322
Development & Property Comm - Fees & Mileage	22,600	18,300	27,913	22,481	
Health Comm. - Fees & Mileage	12,750	25,700	23,798	23,788	22,943
Social Services & LHC Board of Directors Comm. - Fees & Mileage	17,150				
County/City Liaison Comm. - Fees & Mileage	2,100				
Land Division Comm. - Fees & Mileage	3,850	1,400	2,075	710	
Agricultural Leadership	2,000				
Social Housing -Fees & Mileage		8,000	7,216	6,783	2,523
Land Ambulance Transition Committee		2,500	2,483	2,403	
Railway Advisory Comm. - Fees & Mileage	500	420			
Algonquin Land Claim Liaison Comm. - Fees & Mileage	500	2,000		118	
AMO Board of Directors	20,000	20,000	11,279	3,652	
MNR Regional Advisory Committee	500	1,000	485		
MNR Forest Management Planning Committee	500	1,000	249		
OVRTA Board - Fees and Mileage	800	1,100	404		
Temiskawa Waterway Committee	2,800	2,800	764		
Land Stewardship Council		1,000			
911 Committee				804	630
Municipal Governance Review Committee					14,790
<b><u>GENERAL GOVERNMENT - ADMINISTRATION</u></b>	<b><u>444,235</u></b>	<b><u>437,836</u></b>	<b><u>382,830</u></b>	<b><u>422,420</u></b>	<b><u>308,759</u></b>
Clerk/Treasurer's Dept. - Salaries	494,915	427,000	427,113	412,782	309,866
Clerk/Treasurer's Dept. - Employee Benefits	86,820	67,336	65,541	58,232	45,587
Clerk/Treasurer's Dept. - Travel	16,500	16,500	15,396	16,547	14,312
Clerk/Treasurer's Dept. - Office Expense	40,000	40,000	40,563	39,242	40,348
Clerk/Treasurer's Dept. -Computer Maintenance	6,000	6,000	5,590	5,840	3,007
Telephone	8,000	8,000	6,004	7,792	8,849
Recruitment	0		311	641	3,424
General Legal & Audit	22,000	20,000	26,548	13,851	19,747
Clerk/Treasurer's Dept. - Membership Fees	16,000	15,000	15,440	14,100	5,729
Clerk/Treasurer's Dept. - Professional Development	9,000	7,000	9,324	6,893	3,390
Recoveries	(255,000)	(169,000)	(229,000)	(153,500)	(145,500)

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>GENERAL GOVERNMENT - OTHER</u></b>	<b><u>28,000</u></b>	<b><u>29,465</u></b>	<b><u>23,201</u></b>	<b><u>24,597</u></b>	<b><u>10,372</u></b>
Warden's Banquet Expense	4,000	3,500	3,711	3,624	2,762
Executive Committee - Conventions		4,500	1,569	4,279	2,162
Finance & Administration Comm. - Conventions	5,000	4,500	3,140	2,968	2,332
Operations Committee - Conventions	7,000	6,215	6,763	5,685	1,379
Health Services - Conventions	3,500	6,250	4,584	5,660	1,737
Social Services & LHC Board of Directors - Conventions	3,500				
Development & Property Committee - Conventions	5,000	4,500	3,434	2,381	
<b><u>ONTARIO WORKS - TRANSITIONAL PROGRAM</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Business Plan Development					
Business Plan Implementation					25,394
Development of Main Sites					100,827
Development of Resource Sites					12,032
Development of Satellite Sites					16,896
Recoverable from Province of Ontario - Transitional Funding					(155,149)
Recoverable from Province of Ontario - ASAP Funding					
<b><u>PROPERTY DEPARTMENT</u></b>	<b><u>331,863</u></b>	<b><u>303,219</u></b>	<b><u>292,609</u></b>	<b><u>310,836</u></b>	<b><u>194,785</u></b>
Salaries & Fringe Benefits	28,776	63,969	70,972	43,280	
Staff Training	2,000	1,500	285	728	
Recruitment	1,000	1,000		1,087	
Travel	3,000	4,000	2,733	2,773	
Office Supplies	2,000	6,500	862	7,340	
Legal	3,000	8,000	169	4,004	
Misc	2,500				
Telephone	1,000	2,000	1,015	1,267	
Memberships/Subscriptions	500	500	31		
Special Projects	0			22,095	
<b><u>Purchased Services - 7 &amp; 9 International Drive</u></b>					
-Janitorial Contract	80,000	74,500	73,080	73,080	73,199
-Elevator Maintenance	3,000	3,000	3,544	2,898	2,898
-Mechanical	10,000	10,000	11,296	9,848	9,837
-Garbage Disposal	3,500	2,900	2,999	2,749	2,242
-Groundskeeping	3,000	2,350	2,489	19,014	10,699
-Miscellaneous	4,000	3,000	2,037	3,148	2,160
<b><u>Building - 7 &amp; 9 International Drive</u></b>					
-Repairs & Maintenance	33,000	25,000	25,160	27,650	15,659
-Insurance	4,587	5,000	4,986	5,685	6,298
-Photocopier(s)	42,000				
-Lights, Heat & Power	105,000	90,000	90,951	84,190	71,793

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>INFORMATION TECHNOLOGY RESOURCE CENTRE</u></b>	<b><u>297,000</u></b>	<b><u>117,525</u></b>	<b><u>110,470</u></b>	<b><u>68,937</u></b>	<b><u>49,295</u></b>
Salaries/Fringe Benefits	75,000	52,100	53,714	48,936	26,069
Fringe Benefits	14,000				
Purchased Services	120,000	20,000	20,124	553	12,199
Server Upgrades	32,800				
Network Upgrade	35,300				
Corporate Software	17,400	2,025	2,248		
Annual Software Maintenance Fees	11,200	7,200	7,577	4,874	
Communication Fees	8,600	26,800	16,053	5,782	
WAN Connection	0				
Computer Technology Supplies	3,000	2,500	2,609	2,279	336
Travel	6,500	2,500	3,517	1,847	2,696
Recruitment					1,787
Office Expense	3,000	2,000	1,519	2,501	5,024
Professional Development	4,000	2,400	3,109	2,165	1,184
Connect the Corporation	50,400				
Connect Renfrew County	7,700				
Novell Licence - Ontario Works	11,200				
Novell Licence Maint - Ontario Works	1,900				
Recoveries - Outside Agencies	(105,000)	0			
<b><u>YEAR 2000 PROJECT COORDINATION</u></b>	<b><u>0</u></b>	<b><u>7,000</u></b>	<b><u>3,457</u></b>	<b><u>82,972</u></b>	
Salaries		4,000	3,074	57,017	
Fringe Benefits				2,323	
Conferences				955	
Recruitment				305	
Travel				1,000	
Office Supplies				4,227	
Software				731	
Photocopy Supplies			125	1,406	
Postage				330	
Telephone				1,542	
Equipment				3,029	
Legal Fees		2,000	258	4,753	
Contingency		1,000		5,354	
<b><u>YEAR 2000 EQUIPMENT REPLACEMENT/UPGRADE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>150,991</u></b>	
Year 2000 Equipment Expenditures		0	0	150,991	
<b><u>RECORDS MANAGEMENT</u></b>	<b><u>25,000</u></b>	<b><u>15,000</u></b>	<b><u>15,496</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
Salaries/Fringe Benefits	20,000	10,000	9,365		
Office Expense	5,000	5,000	6,131		

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>HUMAN RESOURCES DEPARTMENT</u></b>	<b><u>97,418</u></b>	<b><u>101,631</u></b>	<b><u>93,589</u></b>	<b><u>62,696</u></b>	<b><u>49,533</u></b>
Salaries	193,383	181,340	159,995	125,756	96,991
Fringe Benefits	39,453	30,684	23,456		
Travel	18,000	17,000	17,548	16,963	12,470
Office Expense	26,000	20,000	25,915	21,939	14,306
Membership Fees	1,500	1,500	1,124	1,320	1,167
Consulting Fees (Templeman)				3,406	18,438
Legal Fees	4,000	1,000	442	226	4,859
Professional Development	6,000	6,000	5,488	4,770	5,316
Recovery - Outside Agencies	(10,000)	(20,000)	(28,476)	(26,824)	(18,487)
Recovery - County Departments	(180,918)	(135,893)	(111,903)	(84,860)	(85,527)
<b><u>WEED INSPECTION/BY-LAW ENFORCEMENT/FORESTRY DEPT.</u></b>	<b><u>(176,413)</u></b>	<b><u>12,500</u></b>	<b><u>(21,279)</u></b>	<b><u>10,047</u></b>	<b><u>4,217</u></b>
Salaries / Benefits	69,006	38,500	34,565	10,047	4,217
Office Supplies	4,500	8,000	4,584		
Staff Training	2,000	1,000	1,592		
Travel	7,000	9,000	3,311		
Memberships/Subscriptions	700	1,500	257		
Telephone	2,500	2,500	139		
Legal	4,000	8,000	5,406		
Advertising	4,000	4,000	1,654		
Miscellaneous	3,000	2,000	2,868		
Maintenance Operations	17,881				
Demonstration Forest	5,000				
Tree Planting	17,000				
Tree Marking	23,000				
GPS Photography	25,000				
Tree Cutting By-law Review		25,000	15397		
County Forest Five-Year Operational Plan		25,000	24532		
Recoveries	(11,000)				
County Forest Revenue (Timber Sales)	(350,000)	(112,000)	(115,584)		
<b><u>TRANSPORTATION</u></b>	<b><u>8,121,400</u></b>	<b><u>7,744,300</u></b>	<b><u>8,418,076</u></b>	<b><u>7,642,171</u></b>	<b><u>4,193,408</u></b>
County Roads & Bridges (Net)	8,121,400	7,744,300	8,418,076	7,642,171	4,193,408
<b><u>LONG-TERM CARE</u></b>	<b><u>1,245,771</u></b>	<b><u>1,184,452</u></b>	<b><u>1,184,452</u></b>	<b><u>1,186,724</u></b>	<b><u>1,435,319</u></b>
Bonnechere Manor	682,844	654,307	654,307	647,954	815,898
Miramichi Lodge	441,387	423,695	423,695	418,786	502,604
Valley Manor Incorporated	21,628	20,787	20,787	21,355	21,407
North Renfrew Long Term Care Services Inc.	99,912	85,663	85,663	98,629	95,410
<b><u>HEALTH SERVICES</u></b>	<b><u>1,564,038</u></b>	<b><u>1,575,300</u></b>	<b><u>1,529,312</u></b>	<b><u>1,575,300</u></b>	<b><u>3,150,605</u></b>
Renfrew County & District Health Unit	1,564,038	1,575,300	1,529,312	1,575,300	3,150,605

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>FAMILY SERVICES</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>(14,381)</u></b>
Family & Children's Services of Renfrew County (Recoverable)		0	0		(14,381)
<b><u>RECREATION &amp; CULTURAL SERVICES</u></b>	<b><u>64,888</u></b>	<b><u>94,000</u></b>	<b><u>46,026</u></b>	<b><u>21,524</u></b>	<b><u>14,860</u></b>
Publicity/Public Relations Service	15,000	15,000	16,913	16,524	13,060
Central Canada Exhibition - "County of Renfrew Day"	0	3,000	3,000	3,000	1,800
Ottawa River Waterway - Marketing Contribution				2,000	
Millennium Projects	49,888	76,000	26,113		
<b><u>OTTAWA VALLEY ECONOMIC DEVELOPMENT DEPARTMENT</u></b>	<b><u>474,026</u></b>	<b><u>452,690</u></b>	<b><u>418,593</u></b>	<b><u>393,333</u></b>	<b><u>410,736</u></b>
Salaries	156,447	152,754	147,766	132,009	158,241
Employee Benefits	25,237	22,653	22,431	20,177	24,379
Office Expense	15,800	13,000	11,224	14,566	15,340
Recruitment	1,500		0		2,481
Computer Maintenance	1,000	1,000	0	2,699	494
Memberships/Subscriptions	1,500	1,500	1,944	1,757	1,507
Professional Development/Staff Training	7,000	5,000	3,251	5,192	3,433
Marketing Program	23,000	18,500	10,017	15,849	23,795
Travel	15,000	13,000	13,653	12,709	13,248
Business Directory	3,500		0		
Hospitality	1,000	1,000	249	252	1,253
Misc	1,500	1,000	14	229	917
Special Projects - OVTA	166,242	170,683	170,683	159,420	154,575
Special Projects - Agriculture	19,200	14,600	14,600	10,750	8,500
Special Projects - Temiskawa Waterway	14,100	13,000	13,000		
Special Projects	22,000	25,000	9,761	17,724	2,573

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>PLANNING DEPARTMENT</u></b>	<b><u>499,226</u></b>	<b><u>341,615</u></b>	<b><u>427,200</u></b>	<b><u>311,994</u></b>	<b><u>332,599</u></b>
Salaries	471,743	366,705	438,025	321,317	360,660
Employee Benefits	84,118	54,710	68,974	51,056	60,957
Purchased Services	0	0	6,450		
Travel	21,000	21,000	14,438	18,812	21,071
Office Expense	30,000	35,000	23,282	30,564	31,503
Land Division Advertisement Costs	12,000	10,000	11,469	9,396	8,342
Recruitment	0		0	3,047	
Legal Fees	2,000	500	206		
Peer Review - Subdivisions	2,000		0		
Misc	1,500		0		
County Official Plan	11,375				
Professional Development	11,500	6,500	3,370	6,889	4,448
Provision for Computer Technology Upgrades		1,000	2,381	1,501	3,070
Special Projects		5,000	0	5,000	5,000
Severence Application Fees	(101,010)	(109,200)	(101,223)	(90,661)	(99,891)
Municipal Projects - Fees	(17,000)	(7,800)	(1,193)	(4,771)	(26,451)
Service Charges - Fees	(20,000)	(32,000)	(23,777)	(19,803)	(32,110)
Subdivision Applications - Fees	(10,000)	(6,000)	(13,000)	(300)	(4,000)
Special Projects - Recoveries	0	(3,800)	(2,202)	(20,053)	0
<b><u>CIVIC ADDRESSING</u></b>	<b><u>0</u></b>	<b><u>126,401</u></b>	<b><u>115,165</u></b>	<b><u>77,387</u></b>	<b><u>68,480</u></b>
Salaries		10,000	12,888	41,332	52,843
Fringe Benefits		1,100	1,119	4,296	5,167
Office Expenses		5,000	2,948	8,891	7,922
Vehicle & Travel Expenses		3,500	664	6,942	2,046
Publicity		1,500	232	8,466	502
Bell Neutral Answering Service Agreement		95,768	95,791		
Fire Services - Tower Rental		6,533	1,523	7,460	
Special Projects		3,000			
<b><u>GEOGRAPHIC INFORMATION SYSTEM</u></b>	<b><u>40,000</u></b>	<b><u>47,677</u></b>	<b><u>10,960</u></b>	<b><u>67,858</u></b>	<b><u>911</u></b>
Property Fabric and Internet Access	40,000	47,677	10,960	67,858	911
<b><u>COUNTY-WIDE EMERGENCY PLAN</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>5,538</u></b>	<b><u>72,647</u></b>
Coordinator's Office				9,661	2,060
Emergency Plan Paper Exercise				4,120	
Emergency Operations Centre				2,760	
Portable Backup Generator					
Fire Services Network					70,587
JEPP Subsidy				(11,003)	
<b><u>AGRICULTURE &amp; REFORESTATION</u></b>	<b><u>15,000</u></b>	<b><u>15,000</u></b>	<b><u>13,520</u></b>	<b><u>14,213</u></b>	<b><u>13,471</u></b>
Reforestation - Payment in Lieu	15,000	15,000	13,520	14,213	13,471

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>MUNICIPAL GOVERNANCE REVIEW COMMITTEE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>35,837</u></b>
Office Expenses/Media Relations					2,080
Consultants					33,757
<b><u>SOCIAL SERVICES</u></b>	<b><u>6,308,239</u></b>	<b><u>7,238,712</u></b>	<b><u>5,739,335</u></b>	<b><u>6,545,302</u></b>	<b><u>7,279,604</u></b>
Social Assistance	12,775,264	15,691,880	11,958,539	13,475,775	9,106,666
Ontario Disability Support Program	27,616,555	27,805,547	26,910,778	28,766,968	37,685,750
Ontario Works	1,141,650	990,884	726,524	585,334	396,192
Local Systems Computer Support	45,629	45,629	45,629	45,629	19,615
Homelessness	182,520	150,000	105,367		
NCB Initiative	377,278	301,269	442,894	36,233	
Community Innovation Fund	172,168	265,200	115,237		
Eligibility Review Officer	58,140		21,233		
Enhanced Family Support Initiative	44,173				
SDM	89,000		64,913		
Enhanced Funding Initiative	75,000				
Provincial Subsidy - Social Assistance	(9,733,088)	(12,006,215)	(9,177,968)	(10,509,102)	(7,018,086)
Provincial Subsidy - Ontario Disability Support Program	(21,586,722)	(21,645,615)	(21,113,291)	(22,207,113)	(29,543,750)
Provincial Subsidy - Ontario Works	(941,800)	(813,019)	(679,557)	(500,584)	(406,012)
Provincial Subsidy - Local Systems Support	(22,815)	(22,815)	(22,815)	(22,815)	(19,492)
Provincial Subsidy - Leap	0			(2,448)	
Provincial Subsidy - Homelessness	(182,520)				
Provincial Subsidy - NCB	0	(150,000)	(105,367)	(8,831)	
Provincial Subsidy - Community Innovation Fund	(172,168)	(265,200)	(115,237)		
Provincial Subsidy - Eligibility Review Officer	(58,140)		(21,233)		
Provincial Subsidy - Family Support Worker	(44,173)				
Provincial Subsidy - SDM	(89,000)		(64,913)		
Provincial Subsidy - Enhanced Funding Initiative	(75,000)				
Municipal Contribution - City of Pembroke	(3,363,712)	(3,108,833)	(3,351,398)	(3,113,744)	(2,941,279)
<b><u>CHILD CARE</u></b>	<b><u>510,872</u></b>	<b><u>424,410</u></b>	<b><u>403,855</u></b>	<b><u>348,288</u></b>	<b><u>167,841</u></b>
Child Care Costs	2,795,195	2,699,380	2,457,768	2,226,583	1,037,563
Child Care Service Plan	25,009		5,416		
Provincial Subsidy - Child Care	(2,201,917)	(2,180,147)	(1,960,511)	(1,797,583)	(830,050)
Provincial Subsidy - Child Care Service Plan	(25,009)		(5,416)		
Municipal Contribution - City of Pembroke	(82,406)	(94,823)	(93,402)	(80,712)	(39,672)

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>SOCIAL HOUSING</u></b>	<b><u>2,153,980</u></b>	<b><u>2,129,419</u></b>	<b><u>2,110,075</u></b>	<b><u>2,094,026</u></b>	<b><u>2,051,671</u></b>
Social Housing		2,444,000	2,489,514	2,435,000	2,443,000
Local Housing Corporation - Public Housing & Rent Supplement	1,786,770				
Debenture Payments - Public Housing Stock	1,178,728				
Non Profit Housing	1,011,738				
Admin Charges	91,667				
Salaries & Fringe Benefits	33,602	45,319	40,384	42,535	
Staff Training	3,000	3,000	677	1,851	
Postage/Courier	800				
Travel	7,000	7,500	6,802	3,155	
Office Supplies	2,000	5,500	2,044	2,762	
Memberships/Subscriptions	500	1,000	461	197	
Telephone	1,000	1,500	857	1,304	
Legal	1,500				
Miscellaneous	1,000	1,000		222	
Special Project	10,000	10,000			
Realignment Costs	176,555				
Transitional Expenses	79,200	5,000	15,249		671
Provision for Statutory Entitlements Reserve	477,207				
Provincial Subsidy - Statutory Entitlements	(477,207)				
Provision for Capital Repairs Reserve	501,100				
Federal Subsidy - Capital Purposes	(501,100)				
Provincial Subsidy - Restructuring Funding	(97,470)				
Provincial Subsidy - Realignment	(176,555)				
Provincial Subsidy - Transition Costs	(79,200)				
Federal Subsidy - Public Housing & Rent Supplement	(1,530,407)				
Municipal Contribution - City of Pembroke	(347,448)	(394,400)	(445,913)	(393,000)	(392,000)

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>LAND AMBULANCE</u></b>	<b><u>2,239,498</u></b>	<b><u>1,626,050</u></b>	<b><u>1,631,055</u></b>	<b><u>1,536,863</u></b>	<b><u>2,813,000</u></b>
<u>Purchased Services:</u>					
Ministry of Health		1,818,000	1,791,717	1,819,000	3,351,000
Pembroke General Hospital	4,423,295				
PGH - Increase to 24 Hr Staffing	400,000				
Base Hospital Charges	22,600				
<u>Contingencies:</u>					
Medical Supplies	4,239				
WSIB	156,037				
Fuel	27,812				
Vehicle Repairs	49,511				
Training	1,631				
Base Station Lease Costs	29,750				
<u>Provision for Reserves:</u>					
Vehicle Replacements	393,288				
Equipment Replacements	34,374				
Employee Severance	105,620				
<u>Central Administration:</u>					
Admin Charge	24,000		24,000		
EMS Directors Conferences/Seminars	3,000				
Travel	6,000				
Office Supplies	4,000				
Audit Fees	3,000				
Legal Fees	3,000				
<u>Transitional Expenses:</u>					
Municipal Cooperative		45,000	28,968	19,050	
One Time Costs - PGH			54,800		
Purchased Services		45,000	28,912		
Legal		5,000	5,027		
Miscellaneous				3,230	
Vehicle Sales (Recovery)			(5,000)	(8,500)	
<u>Recoveries:</u>					
Other Revenue	(10,500)				
Cross Border Recovery	(340,000)				
<u>Provincial Subsidy:</u>					
Province of Ontario - Superbuild	(63,250)				
Province of Ontario - Operating Subsidy	(2,642,704)				
Municipal Contribution - City of Pembroke	(395,205)	(286,950)	(297,369)	(295,917)	(538,000)

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>PROVINCIAL OFFENCES ADMINISTRATION (net revenues)</u></b>	<b><u>(715,021)</u></b>	<b><u>(477,334)</u></b>	<b><u>(518,065)</u></b>	<b><u>(647,217)</u></b>	<b><u>(816,528)</u></b>
POA Gross Revenues	(1,251,403)	(752,230)	(1,099,339)	(762,428)	(958,000)
<u>Direct Expenditures:</u>					
Salaries	129,500	43,992	35,475		
Fringe Benefits	27,500		5,627		
Municipal Prosecutor	10,600				
Witness Fees	2,510		1,154		
Interpreter Fees	1,415				
Travel	6,200	290	925		
Legal			1,420		
IT Technology	12,500				
Certificates of Offence	11,000				
Office Supplies	6,500				
Postage	7,400				
Telephone	4,350				
Office Equipment/Furniture	4,450				
Lease/Leasehold Improvements	65,000		15,540		
Satellite Courtroom Costs	4,450				
Professional Development	4,000				
Bank Charges(Visa/Mastercard)	7,000				
Admin Charges	24,000		24,000		
Miscellaneous	750				
<u>Provincial Costs:</u>					
Adjudication	57,120		5,744		
Provincial Prosecutor (Part III)	4,320	4,003	2,714		
ICON Charges	23,000	9,360	4,436		
Xebec Charges	5,150				
<u>Transitional Expenditures:</u>					
Transition Manager		46,000	26,176	4,659	1,472
Facility Renovations		6,075	178,241		
Computers and Technology		32,000	36,359		
Furniture and Equipment		19,100	30,328		
Office Supplies/Forms		11,180	13,444		
Staff Training - Administration		12,295	0		
- Prosecution		2,500	0		
Recruitment		6,500	241		
Miscellaneous		650	983		
City of Pembroke - Share of Net Revenue	117,667	80,951	198,467	110,552	140,000

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>OTHER LOCAL SERVICES REALIGNMENT</u></b>	<b><u>1,178,441</u></b>	<b><u>1,178,441</u></b>	<b><u>1,178,441</u></b>	<b><u>1,186,540</u></b>	<b><u>1,196,106</u></b>
Property Assessment	1,178,441	1,178,441	1,178,441	1,186,540	1,194,119
Miscellaneous Transitional Expenses				0	1,987
<b><u>FINANCIAL EXPENSE</u></b>	<b><u>2,097,630</u></b>	<b><u>2,407,282</u></b>	<b><u>2,197,146</u></b>	<b><u>2,918,935</u></b>	<b><u>3,357,420</u></b>
Temporary Debt Charge					24,792
County Share - Taxes Written Off	100,000	100,000	91,480	125,440	54,597
Bill 79 - Federal PIL Shortfall (Capping & Reassessment)					355,261
- Bill 79 Shortfall (County Share)		425,000	310,414	257,459	543,561
Bill 140 Shortfall (County Share)	350,000				
Arbitration Costs		25,000	33,882		
Municipal Tax Equity Consultants Inc.	25,000			30,728	
Vacant Building - Rebates	42,000				
Provision for Millenium Reserve			49,888		
Provision for Unallocated Funds	150,000	150,000	4,200	95,767	150,000
Provision for Capital Works - Roads	194,191	472,027	472,027		
Provision for Building Reserve Fund - Miramichi Lodge		0		1,000,000	1,000,000
Provision for Division C (Bill 79) Shortfall Reserve				177,715	
Debenture Repayment - Administration Building	908,460	906,925	906,925	903,425	900,525
Debenture Repayment - Bonnechere Manor	327,979	328,330	328,330	328,401	328,684
<b><u>SURPLUS</u></b>			<b><u>1,493,509</u></b>	<b><u>1,515,435</u></b>	<b><u>1,948,000</u></b>
<b><u>GRAND TOTALS</u></b>	<b><u>27,076,071</u></b>	<b><u>27,418,326</u></b>	<b><u>27,567,346</u></b>	<b><u>28,170,864</u></b>	<b><u>28,554,260</u></b>

**COUNTY OF RENFREW  
2001 BUDGET PROJECTION  
GENERAL REVENUE FUND**

	<u>2001 BUDGET</u>	<u>2000 BUDGET</u>	<u>2000 ACTUAL</u>	<u>1999 ACTUAL</u>	<u>1998 ACTUAL</u>
<b><u>REVENUES</u></b>					
<b><u>COUNTY LEVY</u></b>	<b><u>20,067,290</u></b>	<b><u>20,414,498</u></b>	<b><u>20,386,755</u></b>	<b><u>20,045,712</u></b>	<b><u>20,228,360</u></b>
<b><u>WATERPOWER GENERATING STATIONS - GROSS REVENUE TAX</u></b>	<b><u>347,208</u></b>				
<b><u>RAILWAY/HYDRO RIGHTS-OF-WAY</u></b>	<b><u>45,000</u></b>	<b><u>30,000</u></b>	<b><u>45,428</u></b>	<b><u>33,311</u></b>	<b><u>17,740</u></b>
<b><u>SUPPLEMENTARY REVENUE</u></b>	<b><u>100,000</u></b>	<b><u>100,000</u></b>	<b><u>152,590</u></b>	<b><u>194,694</u></b>	<b><u>62,659</u></b>
<b><u>PROVINCIAL SUBSIDIES</u></b>	<b><u>4,171,000</u></b>	<b><u>3,686,000</u></b>	<b><u>3,686,000</u></b>	<b><u>5,166,194</u></b>	<b><u>7,217,749</u></b>
Ontario Municipal Support Grant					
Community Reinvestment Fund	3,721,000	3,686,000	3,686,000	2,934,000	5,763,000
CRF - Ambulance Increased Cost	450,000				
Special Transitional Funding				715,999	716,000
Special Circumstances Funding				1,424,000	738,749
1998 Education Tax Recovery				92,195	
<b><u>OTHER REVENUE</u></b>	<b><u>770,176</u></b>	<b><u>845,176</u></b>	<b><u>953,920</u></b>	<b><u>632,953</u></b>	<b><u>563,489</u></b>
Interest on County Rates			359	20,217	2,242
Interest on Investments	250,000	350,000	400,884	117,559	
Licenses	1,000	1,000	1,500	1,000	1,700
Local Systems Support - Ontario Works					19,615
Rent Revenue - Health Unit/C.C.A.C.	494,176	494,176	494,177	494,177	539,932
Other Revenue - NCB Administration	25,000		57,000		
<b><u>CONTRIBUTION FROM RESERVES</u></b>	<b><u>81,888</u></b>	<b><u>827,217</u></b>	<b><u>827,217</u></b>	<b><u>150,000</u></b>	
Contribution from Y2K Reserve				150,000	
Contribution from Division C (Bill 79) Shortfall Reserve		177,715	177,715		
Provincial Subsidy Transfer Reduction Reserve		520,380	520,380		
Plowmen's Association Reserve Fund		93,372	93,372		
Contribution from Millenium Reserve	49,888				
Pay Equity Reserve		15,750	15,750		
Contribution from Reforestation Reserve	32,000				
Contribution from Forest Management Reserve		10,000	10,000		
Contribution from Tree Cutting By-law Reserve		10,000	10,000		
<b><u>PRIOR YEARS SURPLUS</u></b>	<b><u>1,493,509</u></b>	<b><u>1,515,435</u></b>	<b><u>1,515,436</u></b>	<b><u>1,948,000</u></b>	<b><u>464,263</u></b>
<b><u>GRAND TOTAL</u></b>	<b><u>27,076,071</u></b>	<b><u>27,418,326</u></b>	<b><u>27,567,346</u></b>	<b><u>28,170,864</u></b>	<b><u>28,554,260</u></b>