

## **WELCOME TO THE 2008 COUNTY OF RENFREW BUDGET WORKSHOP**

April 3, 2008

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## **Documents**

- **Business Plan 2008**
  - **Detailed Budget**
  - **2008 Staffing Changes**
- **Powerpoint Slide Handouts**

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## Budget Guidelines

- 2008 Levy  $\leq$  **3%** over 2007 Levy
- 50%** of \$892,275 ODSP Upload Costs to be Shared With Lower Tiers
- Financing of Renfrew County Place changed from a 20 year model to **repayment in 2008 from the Working Capital Reserve**

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## 2008 County of Renfrew Budget

2007 Levy	2008 Levy	Difference	%
\$31,203,121	\$32,110,853	\$907,732	2.9

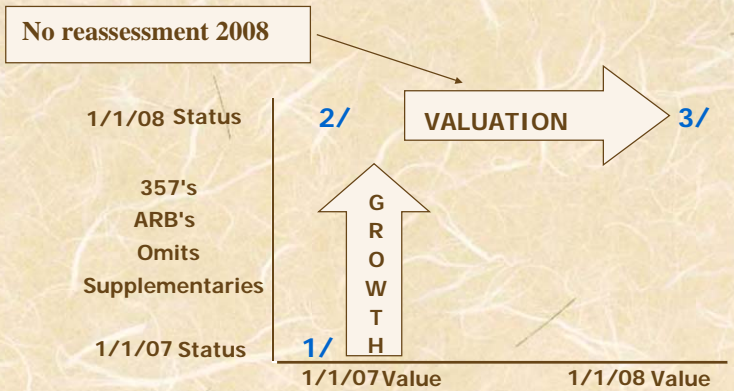
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## 2008 Budget Impact on Tax Rate After Assessment Growth

2007 Rate	2008 Rate	Difference	%
0.00453888	0.00458996	0.00005108	1.1

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## *Assessment Changes - 2008*



- 1/ Returned 2007 Assessment Roll
- 2/ Revised 2007 Assessment – physical characteristics & change in use
- 3/ Returned 2008 Assessment Roll

## *The Impact of Growth on 2008 Taxation*

• Overall	1.695%
• Residential	1.627%
• Farm	-0.209%
• Managed Forest	2.602%
• Multi-Residential	0.626%
• Commercial	2.037%
• Industrial	-3.783%
• Large Industrial	-10.768%
• Pipeline	8.673%

## *The Impact of Growth-CVA Physical Changes & Change in Use*

	<u>2007 Year End CVA</u>	<u>2007 Returned Roll</u>	<u>CVA Growth</u>
Admaston - Bromley Tp, 4742	228,350,025	226,479,685	0.826%
Arnprior T, 4702	521,426,648	513,646,593	1.515%
Bonnechere Valley M, 4738	254,565,697	253,325,697	0.489%
Brudenell Lyndoch & Raglan Tp, 4719	132,017,635	130,793,085	0.936%
Deep River T, 4796	268,839,540	267,005,640	0.687%
Greater Madawaska Tp, 4706	402,090,185	398,041,140	1.017%
Head Clara and Maria Tp, 4798	114,115,100	90,027,100	26.756%
Horton Tp, 4746	221,493,850	215,508,110	2.778%
Killaloe, Hagarty and Richards Tp, 4731	198,554,190	196,193,390	1.203%
Laurentian Hills T, 4792	224,259,195	222,498,795	0.791%
Laurentian Valley Tp, 4766	643,261,450	631,380,465	1.882%
Madawaska Valley Tp, 4726	407,244,003	401,819,915	1.350%
McNab-Braeside Tp, 4701	575,746,875	570,495,575	0.920%
North Algona-Wilberforce Tp, 4769	232,068,765	227,610,365	1.959%
Petawawa T, 4779	919,115,589	903,963,449	1.676%
Renfrew T, 4748	478,176,949	471,799,268	1.352%
Whitewater Region Tp, 4758	478,290,036	474,044,277	0.896%
<b>Totals</b>	<b>6,299,615,732</b>	<b>6,194,632,549</b>	<b>1.695%</b>

## Weighted CVA

2007 Wt CVA	2008 Wt CVA	Difference	%
<b>6,878,495,858</b>	<b>6,997,313,160</b>	<b>118,817,302</b>	<b>1.8</b>

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Class	CVA	2008 Tax Ratios	CVA Weighted by 2008 Tax Ratios	% share
Residential	4,863,713,140	1.000000	4,863,713,140	69.51%
Res FAD I	817,900	0.350000	286,265	0.00%
Multi-residential	71,573,580	1.943600	139,110,410	1.99%
Com. Occupied	349,963,809	1.814700	635,079,324	9.08%
Com. Exc. Land	9,757,788	1.270290	12,395,221	0.18%
Com. Vac. Land	6,276,975	1.270290	7,973,579	0.11%
Com. FAD I	8,600	0.350000	3,010	0.00%
Ind. Occupied	40,161,826	2.981149	119,728,402	1.71%
Ind. Exc. Land	1,281,683	1.937747	2,483,577	0.04%
Ind. Vac. Land	832,900	1.937747	1,613,950	0.02%
Large Ind. Occ.	31,104,129	3.719194	115,682,290	1.65%
Large Ind. Exc.	524,506	2.417476	1,267,981	0.02%
Pipelines	271,254,000	1.332800	361,527,331	5.17%
Farm	235,846,630	0.250000	58,961,658	0.84%
Managed Forests	11,987,371	0.250000	2,996,843	0.04%
<b>Total Taxable</b>	<b>5,895,104,837</b>		<b>6,322,822,979</b>	<b>90.36%</b>
Residential	107,074,451	1.000000	107,074,451	1.53%
Res FAD I	0	0.350000	0	0.00%
Multi-residential	33,422,740	1.943600	64,960,437	0.93%
Com. Occupied	260,508,721	1.814700	472,745,176	6.76%
Com. Exc. Land	14,845	1.270290	18,857	0.00%
Com. Vac. Land	397,599	1.270290	505,066	0.01%
Com. FAD I	0	0.350000	0	0.00%
Ind. Occupied	654,100	2.981149	1,949,970	0.03%
Ind. Exc. Land	118,100	1.937747	228,848	0.00%
Ind. Vac. Land	12,200	1.937747	23,641	0.00%
Large Ind. Occ.	7,255,264	3.719194	26,983,734	0.39%
Large Ind. Exc.	0	2.417476	0	0.00%
Pipelines	0	1.332800	0	0.00%
Farm	0	0.250000	0	0.00%
Managed Forests	0	0.250000	0	0.00%
<b>Total PIL</b>	<b>409,458,020</b>		<b>674,490,181</b>	<b>9.64%</b>
<b>Grand Total</b>	<b>6,304,562,857</b>		<b>6,997,313,160</b>	<b>100.00%</b>

## Residential – Rate Impact per \$100,000 CVA – County Only

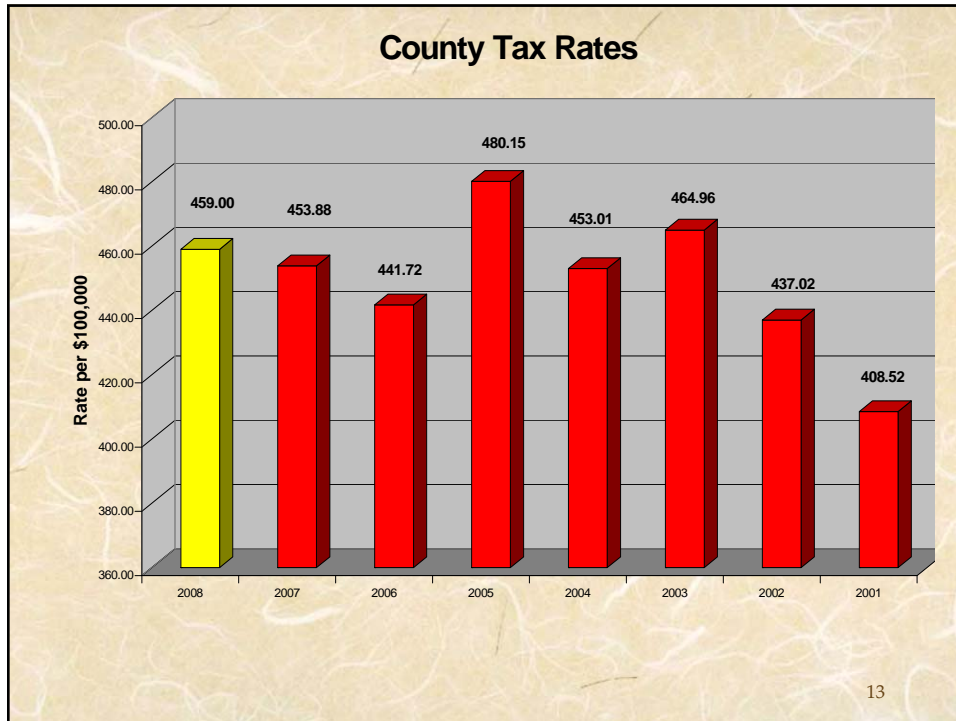
2007	2008	2008 % Change	2008 \$ Change
\$453.88	\$459.00	1.1	5.12

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## Residential Tax Rates per \$100,000 CVA – County & Education

	2007	2008	Difference \$	Difference %
County	\$453.88	\$459.00	5.12	1.1
Education	\$264.00	\$264.00	0	0
Total	\$717.88	\$723.00	5.12	0.7

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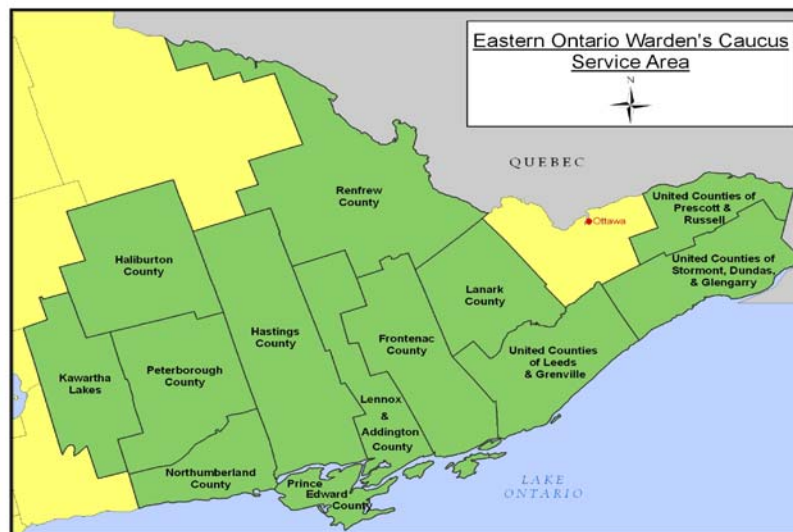


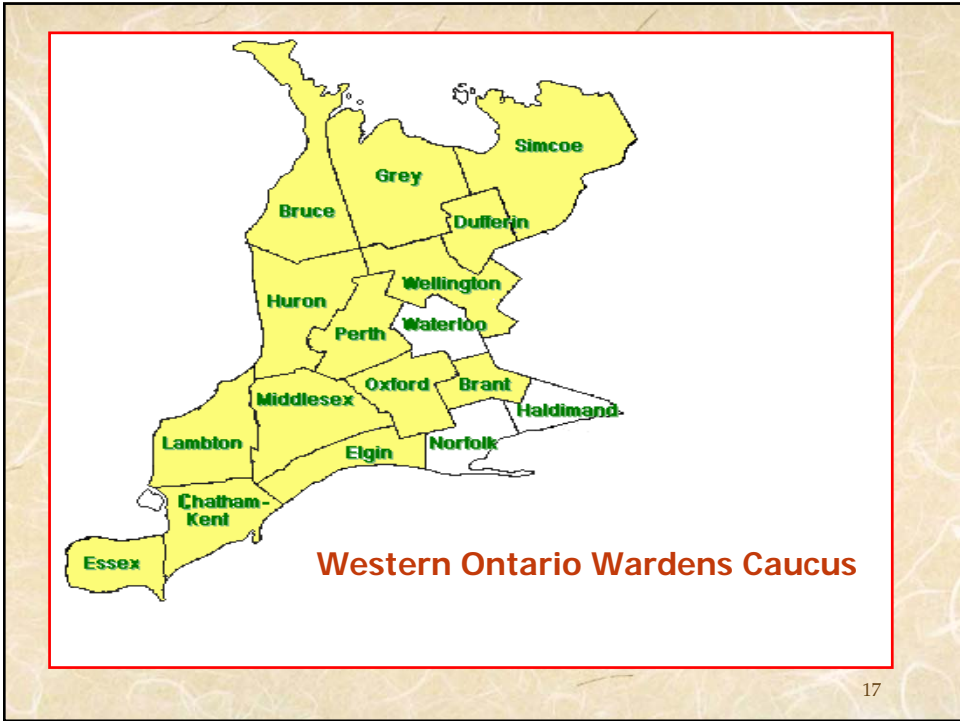
### Tax Rate Trend

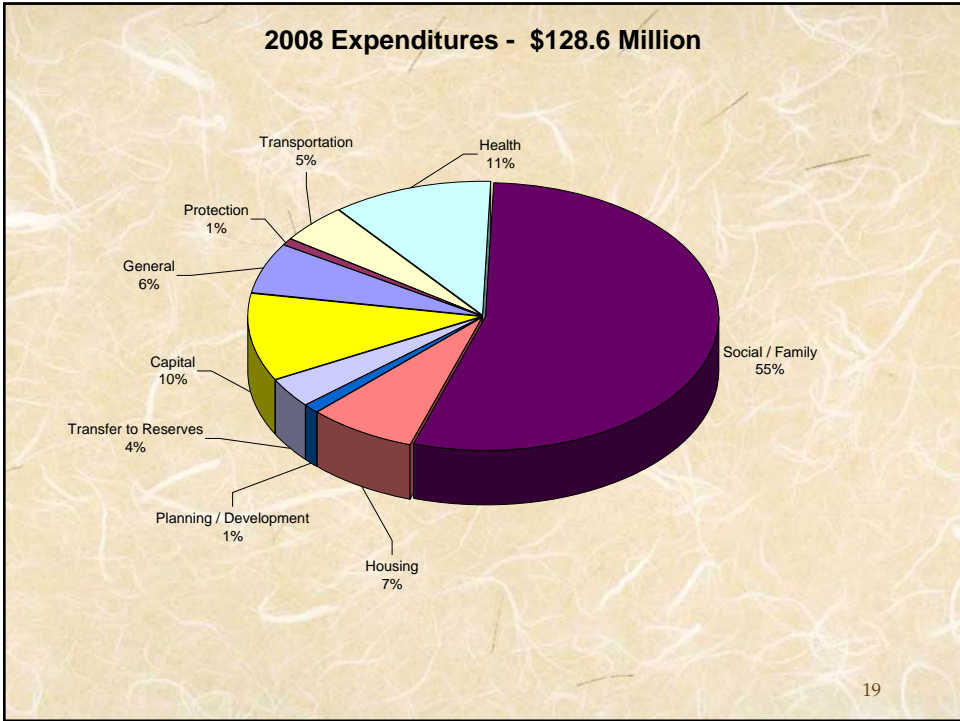
- Since 2001, the County Tax Rate has increased by 12.4% ..... or **1.77%** per year

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In September 2007, the Finance Department prepared a report comparing financial data for the 13 municipalities in the EOWC and the 14 municipalities in the WOWC  
**(using 2005 FIR data)**







### 2008 County of Renfrew Budget

2007 Total Expenses	2008 Total Expenses	Difference	%
\$135,775,948	\$128,562,658	(\$7,213,290)	(5.3)

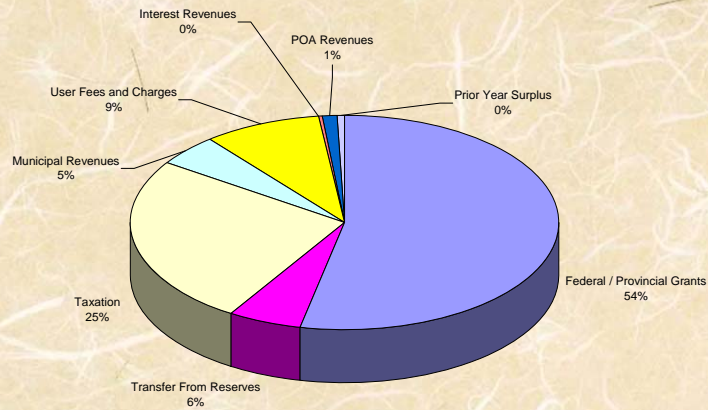
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# Drop in Expenses

	<u>2008</u>	<u>2007</u>	<u>Variance</u>
General	8,001,586	7,545,665	455,921
Protection	963,579	913,240	50,339
Transportation	6,133,500	5,805,100	328,400
Health	14,283,238	14,157,112	126,126
Social / Family	69,978,138	73,946,822	(3,968,684)
Housing	9,383,329	9,166,733	216,596
Planning / Development	1,724,847	1,838,242	(113,395)
Transfer to Reserves	4,680,106	3,738,666	941,440
Capital	13,414,335	18,664,368	(5,250,033)
<b>Total Costs</b>	<b>128,562,658</b>	<b>135,775,948</b>	<b>(7,213,290)</b>

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# 2008 Revenues - \$128.6 Million



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## Drop in Revenues

	<u>2008</u>	<u>2007</u>	<u>Variance</u>
Federal / Provincial Grants	68,655,360	72,569,685	(3,914,325)
Transfer From Reserves	7,114,140	7,286,753	(172,613)
Taxation	32,625,853	31,818,121	807,732
Municipal Revenues	6,324,889	6,306,812	18,077
User Fees and Charges	11,434,507	12,607,057	(1,172,550)
Interest Revenues	343,332	200,000	143,332
POA Revenues	1,460,000	1,460,000	0
Prior Year Surplus	604,577	1,014,155	(409,578)
Unfinanced Capital	0	2,513,365	(2,513,365)
<b>Total Revenues</b>	<b>128,562,658</b>	<b>135,775,948</b>	<b>(7,213,290)</b>

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## 2008 Federal Budget – Municipal Highlights

- **Federal Gas Tax – Permanent Funding of approx 5 cents per litre**
- **Building Canada Fund - \$3.2 billion for Ontario Municipal Infrastructure Projects (7 years)**
- **Continued 100% GST rebate for municipalities**

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## 2008 Provincial Budget – Municipal Highlights

- **Investing in Municipal Infrastructure**
  - \$400 million for Municipal Roads and Bridges Outside of Toronto
  - \$3,634,661 for County (By Law Required)
- **\$100 Million to Rehabilitate Existing Social Housing Units (Including Energy Improvements)**
  - \$591,663 for County Public & Non Profit Housing
- **OSIFA Loan Program Expanded to Include Social Housing Providers**

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## 2008 Provincial Budget – Municipal Highlights

- **Investing in Ontario Act**
  - **Redirect Future Provincial Surplus From Debt Repayment To Municipal Infrastructure**
    - *Surplus Threshold \$800 million*
    - *\$800 million < Surplus < \$2.6 billion*
      - \$600 million Provincial Deficit with Remainder to Municipal Infrastructure
    - *>\$2.6 billion*
      - \$2 billion to municipal infrastructure
      - > \$2 billion to Provincial debt

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## 2008 Provincial Budget – Municipal Highlights

- **Two Tier System**
  - Per capita allocated based on their respective share of capital expenditures over the past five years
- **Provincial / Municipal Fiscal Service Delivery Review**
  - *Final report expected Spring 2008*
- **Previous Announcements**
  - Upload SA Costs (\$935 million)
  - Guaranteed OMPF funding levels for 2008
  - Public Health Funding from 50% to 75%
  - Business Education Tax Cut (7 year plan)

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## 2008 Provincial Budget – Municipal Highlights

- **Long Term Care Homes**
  - *\$107 million over 3 years for 2,500 PSW's*
  - *Unspecified \$ for 2,000 new RN's (next 4 yrs)*
  - *No new \$ for current pressures and existing staff*
  - *\$278 million over 3 yrs for various program needs*
    - Acuity, MDS, Other
  - *Comfort Allowance – 2% increase*
  - *Capital Redevelopment for 35,000 beds (B/C)*
  - *RPN's - \$58 million annualized*

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## Other Provincial Initiatives

- **Municipal Infrastructure Investment Initiative (MIII)**
  - **\$450 million Province wide**
    - *\$1 million to County for Latchford Bridge*

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## Budget Overview

- By Committee
  - Departmental Budget

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## Committee Order

- Elected Officials
- Health
- Social Services
- Operations
- Development & Property
- Special Projects
- Finance & Administration

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## Elected Officials

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## Members of Council (Details on Pg. 182)

	2007	2008	Difference
EOWC Past Chair	5,100	0	(5,100)
Special Projects	11,529	0	(11,529)
LHIN Advisory	0	2,350	2,350
Council Benefits	21,000	31,500	10,500
All Other	276,526	274,683	(1,843)
<b>Total</b>	<b>314,155</b>	<b>308,533</b>	<b>(5,622)</b>

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## Health Committee

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## Health Committee (Net County \$'s)

Operating	2007	2008
• Bonnechere Manor	976,994	1,063,256
• Miramichi Lodge	782,889	767,806
• Valley Manor	22,242	21,960
• North Renfrew LTC	102,745	101,444
• Renfrew County & District H/U	1,684,735	1,211,036
• Paramedic Service	4,415,511	5,051,029
• Emergency Management	<u>93,500</u>	<u>144,245</u>
	<b>\$8,078,616</b>	<b>\$8,360,776</b>
	<b>Increase</b>	<b>\$282,160</b>
		<b>3.5%</b>

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## BM - Expenses

	2007	2008	Difference \$	Difference%
<b>Client Prog</b>	468,888	486,436	17,548	3.7
<b>Dietary</b>	1,336,712	1,495,035	158,323	11.8
<b>Nursing</b>	5,552,855	5,813,248	260,393	4.7
<b>Hskpg</b>	649,519	712,267	62,748	9.7
<b>Laundry</b>	343,099	351,022	7,923	2.3
<b>Maint</b>	966,664	989,689	23,025	2.4
<b>Admin</b>	962,206	976,120	13,914	1.4
<b>Capital/ Non-Sub</b>	494,220	908,940	414,720	83.9
<b>Total Exp</b>	<b>\$10,774,163</b>	<b>11,732,757</b>	<b>958,594</b>	<b>8.9</b>

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## BM Revenue

	2007	2008	Difference \$	Difference %
<b>MOH</b>	6,014,789	6,304,269	289,480	4.8
<b>Residents</b>	2,873,449	2,983,609	110,160	3.8
<b>Trf from Reserves</b>	542,557	960,401	417,844	77.0
<b>Sub-total</b>	<b>9,430,795</b>	<b>10,248,279</b>	<b>817,484</b>	<b>8.7</b>
<b>Municipal Contribution</b>	1,343,368	1,484,478	141,110	10.5
<b>Total</b>	<b>10,774,163</b>	<b>11,732,757</b>	<b>958,594</b>	<b>8.9</b>

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## Bonnechere Manor

CMI                      93.53    (Jan – Mar)

CMI                      93.53    (Apr – Dec)

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## Prov Long Term Care Funding - 2008 (Apr - Mar)

	<b>CMI 100</b>	<b>BM CMI 93.53</b>	<b>Difference x 65,880 days</b>
<b>Client Prog</b>	7.26	7.26	
<b>Nursing</b>	75.16	70.30	(320,177)
<b>Raw Food</b>	7.00	7.00	
<b>Accom</b>	45.94	45.94	
<b>Total</b>	135.36	130.50	

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## Prov Long Term Care Funding

	<b>2007 Budget per diem</b>	<b>2008 Budget per diem</b>	<b>Difference</b>
<b>Client Prog</b>	7.03	7.26	0.23
<b>Nursing</b>	68.03	70.30	2.27
<b>Raw Food</b>	5.46	7.00	1.54
<b>Accom</b>	45.20	45.94	0.74
<b>Total</b>	125.72	130.50	4.78

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## BM Funding Shortfall

Funding Envelope	Expenses	Revenue	Shortfall
Nursing & Personal Care	\$5,813,248	\$4,807,517	\$1,005,731
Client Programs & Support	486,436	486,436	0
Raw Food	461,160	461,160	0
Other Accommodation	4,062,973	3,101,155	<u>961,818</u>
			1,967,549
Add: Committee Expenses			
- City of Pembroke			<u>3,000</u>
Less:			1,970,549
Prov Subsidy - Pay Equity			(22,860)
- Accreditation			(21,740)
Structural Compliance			(197,640)
Preferred Accommodation			(189,070)
Estate Recoveries (Mun)			(300)
Contribution from WSIB Reserve			<u>(54,461)</u>
Municipal Contribution (Pg. 206)			<b><u>\$1,484,478</u></b>

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## BM Shortfall = Municipal \$

	2007	2008	Difference \$	Difference %
<b>Pembroke</b> 28.23% (27.11%)	366,374	421,222	54,848	15.0
<b>County</b> 71.77% (72.89%)	976,994	1,063,256	86,262	8.8
<b>Total</b>	1,343,368	1,484,478	141,110	10.5

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## Council Resolution- Sept 2005

### Resolution # H-C-05-09-111

WHEREAS the County of Renfrew sought recommendations toward opportunities to reduce the Municipal costs of Long Term Care;

WHEREAS the Health Committee's review reveals that the total elimination of a Municipal contribution would result in an impact on resident care.

WHEREAS the interest of the Health Committee is to develop a five-year plan that will reduce the Municipal contribution without negatively impacting resident care.

NOW THEREFORE BE IT RESOLVED that the Miramichi Lodge and Bonnechere Manor develop a five (5) year plan that will reduce the share of municipal contributions toward the total revenue needed to operate the Homes by one (1) percent per year for a total of five (5) percent over five (5) years. This will result in a municipal requirement of about 10 percent of total Homes revenue from its current level of approximately 15 percent.

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## Council Resolution - March 2008

**RESOLUTION NO: H-CC-08-03-51**

**Moved by Chair**

**Seconded by Committee**

**THAT Resolution No. H-CC-05-09-111 be rescinded and that the long-term care facilities, Bonnechere Manor and Miramichi Lodge, adopt a process of identifying efficiency and cost savings measures that are reviewed periodically to identify savings achieved; AND FURTHER THAT targets be established annually based upon the extent of prioritized initiatives.**

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## ML - Expenses

	2007	2008	Difference \$	Difference %
<b>Client Prog</b>	434,032	450,217	16,185	3.7
<b>Dietary</b>	1,285,033	1,422,948	137,915	10.7
<b>Nursing</b>	5,360,037	5,566,279	206,242	3.8
<b>Hskpg</b>	601,298	633,547	32,249	5.4
<b>Laundry</b>	200,854	205,775	4,921	2.5
<b>Maint</b>	794,250	795,565	1,315	0.2
<b>Admin</b>	827,555	824,354	(3,201)	(0.4)
<b>Capital</b>	61,750	129,400	67,650	109.6
<b>Non-Sub</b>	660,324	660,408	84	0.0
<b>Total Exp</b>	<b>10,225,133</b>	<b>10,688,493</b>	<b>463,360</b>	<b>4.5</b>

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## ML - Revenue

	2007	2008	Difference \$	Difference %
<b>MOH</b>	6,206,481	6,320,474	113,993	1.8
<b>Residents</b>	2,779,128	3,063,659	284,531	10.2
<b>Trf from Reserves</b>	131,941	200,947	69,006	52.3
<b>Sub-total</b>	<b>9,117,550</b>	<b>9,585,080</b>	<b>467,530</b>	<b>5.1</b>
<b>Municipal Contribution</b>	1,107,583	1,103,413	(4,170)	(0.4)
<b>Total</b>	<b>10,225,133</b>	<b>10,688,493</b>	<b>463,360</b>	<b>4.5</b>

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## Miramichi Lodge

CMI 96.41 (Jan – Mar)

CMI 95.76 (Apr – Dec)

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## Prov Long Term Care Funding - 2008 (Apr – Mar)

	<b>CMI 100</b>	<b>ML CMI 95.76</b>	<b>Difference x 60,756 days</b>
<b>Client Prog</b>	7.26	7.26	
<b>Nursing</b>	75.16	71.97	(193,812)
<b>Raw Food</b>	7.00	7.00	
<b>Accom</b>	45.94	45.94	
<b>Total</b>	135.36	132.17	

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## Prov Long Term Care Funding - ML

	2007 Budget per diem	2008 Budget per diem	Difference
<b>Client Prog</b>	7.03	7.26	0.23
<b>Nursing</b>	70.13	71.97	1.84
<b>Raw Food</b>	5.46	7.00	1.54
<b>Accom</b>	45.20	45.94	0.74
<b>Total</b>	127.82	132.17	4.35

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## ML- Funding Shortfall

Funding Envelope	Expenses	Revenue	Shortfall
Nursing & Personal Care	5,566,279	4,534,997	1,031,282
Client Programs & Support	450,217	450,217	0
Raw Food	425,292	425,292	0
Other Accommodation	3,456,897	285,4210	<u>602,687</u>
			1,633,969
Add: Committee Expenses (Pembroke)		3,000	
Valley Manor Capital		30,598	
Debenture Payment		<u>626,810</u>	<u>660,408</u>
			2,294,377
Less:			
Prov. Subsidy – Pay Equity		22,560	
Accreditation		20,048	
Prov Capital Subsidy		628,825	
Preferred Accommodation		447,984	
Contribution from WSIB Reserve		<u>71,547</u>	
Municipal Contribution (Page 213)			<u>\$1,103,413</u>

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## ML Shortfall = Municipal \$

	2007	2008	Difference \$	Difference %
<b>Pembroke</b> 28.23% (27.11%)	302,452	313,647	11,195	3.7
<b>County</b> 71.77% (72.89%)	805,131	789,766	(15,365)	(1.9)
<b>Total</b>	1,107,583	1,103,413	(4,170)	(0.4)

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## Valley Manor

- Former satellite beds (20) of Miramichi Lodge
- CMHC Mortgage (Matures 2028)
- County/City Contribution toward mortgage
  - \$4.18/resident day \* 20 beds \* 366 days

• 2008 Contribution	\$30,598
• County Share	\$21,960
• City Share	\$8,638

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## North Renfrew Long - Term Care Inc. (Pg. 187)

- Transfer of 21 beds from Bonnechere Manor
- Municipal Contribution (Letter of Understanding)
  - Lesser of:
    - (i) \$18.39 per resident day
    - (ii) Municipal per diem for B/M adjusted for Capital related expenses
    - (iii) net per diem funding shortfall for NRLTC
- 2008 Budget based on \$18.39/resident day
- Total County/City contribution:
 

-	County Share	71.77%	\$141,346
-	City Share	28.23%	\$39,902

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## Renfrew County & District Health Unit (Pg. 187)

	2007	2008	Difference \$	Difference %
<b>Contribution</b>	\$1,684,735	\$1,211,036	(473,699)	(28.12)

✳ 2004 Municipal Rebate	\$115,447	<b>✳Obligated Municipalities</b>	
✳ 2005 Municipal Rebate	\$1,758,944	✳ County of Renfrew (84.99%)	\$1,211,036
✳ 2006 Municipal Rebate	\$919,790	▪ City of Pembroke (13.80%)	\$ 196,638
✳2007 Municipal Rebate	\$1,085,706	▪ Twp. Of South Algonquin (1.21%)	<u>\$ 17,242</u>
			<b><u>\$1,424,916</u></b>

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## Paramedic Service-Expense

	2007	2008	Difference \$	Difference %
<b>Salary /Benefit</b>	7,300,949	8,135,286	834,337	11.4
<b>Material/Supply</b>	1,283,431	1,728,247	444,816	34.7
<b>Purchased Service</b>	343,397	396,345	52,948	15.4
<b>Trf to Reserves</b>	1,977,176	1,909,147	(68,029)	(3.4)
<b>Trf to Capital</b>	776,000	833,000	57,000	7.3
<b>Total Expenses</b>	<b>11,680,953</b>	<b>13,002,025</b>	<b>1,321,072</b>	<b>11.3</b>

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## Paramedic Service-Revenue

	2007	2008	Difference \$	Difference %
<b>Federal-Equip</b>	205,000	0	(205,000)	(100.0)
<b>Provincial</b>	5,183,525	5,919,287	735,762	14.2
<b>Fees/Charges</b>	337,403	416,102	78,699	23.3
<b>Recovery-County</b>	46,500	47,895	1,395	3.0
<b>Trf from Reserves</b>	776,000	747,500	(28,500)	(3.7)
<b>Pembroke Share (13.97%)</b>	717,014	820,212	103,198	14.4
<b>County Share</b>	4,415,511	5,051,029	635,518	14.4
<b>Totals</b>	<b>11,680,953</b>	<b>13,002,025</b>	<b>1,321,072</b>	<b>11.3</b>

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## Emergency Management

	2007	2008	Difference	%
<b>Emerg Mgt</b>	32,000	32,210	210	0.7
<b>Fire Service</b>	86,000	86,000	0	0
<b>County Charge</b>	46,500	47,895	1,395	3.0
<b>911</b>	53,000	53,000	0	0
<b>Other</b>	15,000	25,000	10,000	66.7
<b>Recovery</b>	(139,000)	(99,860)	39,140	(28.2)
<b>Total</b>	93,500	144,245	50,745	54.27

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## Social Services Committee

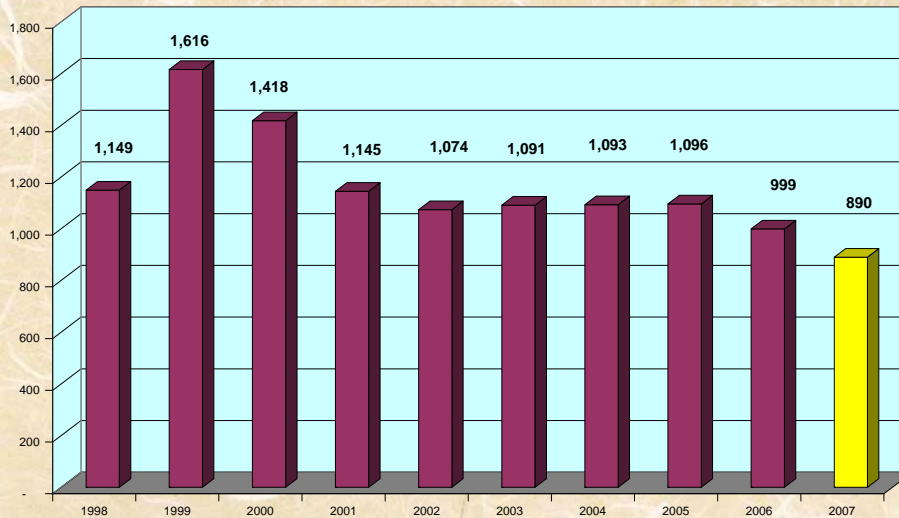
58

## Social Services (Details on Pg. 191)

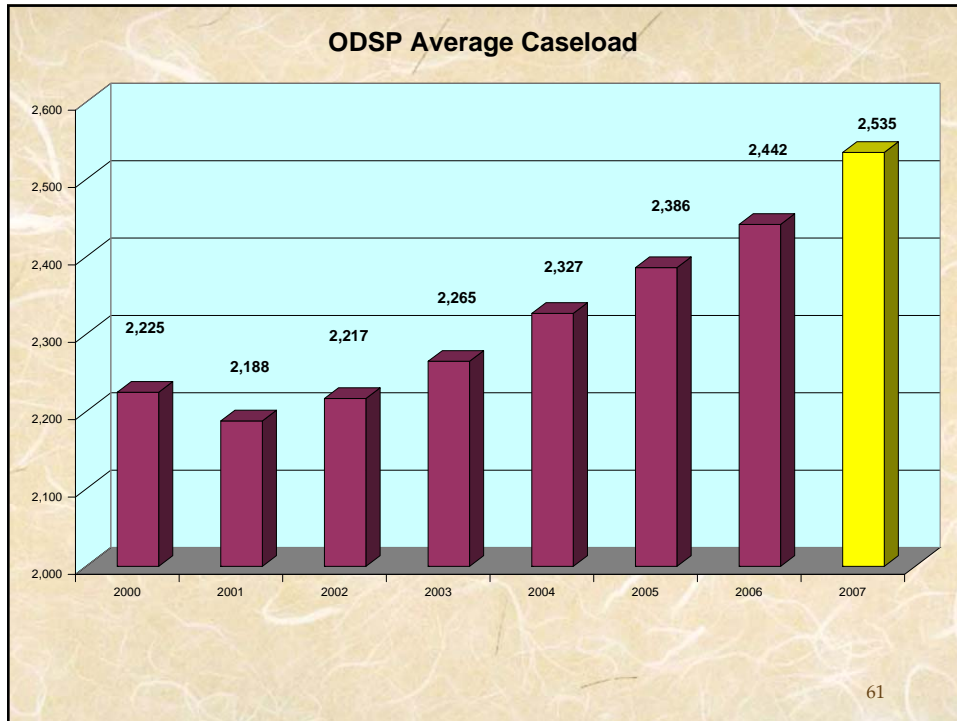
	2007	2008	Difference \$	Difference %
<b>Social Services</b>	7,216,684	6,490,331	(726,353)	(10.06)
<b>Child Care</b>	491,223	491,949	726	0.15
<b>Housing</b>	2,805,052	3,098,054	293,002	10.45
<b>Total</b>	10,512,959	10,080,334	(432,625)	(4.1)

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### OW Monthly Average Caseload



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## Social Assistance

- *August 2007 - Premier Announces the Social Assistance Upload of Costs Back to the Province*
  - *2008 ODSP Ontario Drug Benefits*
  - *2009 ODSP Administration*
  - *2010 ODSP Benefits from 80% to 90%*
  - *2011 ODSP Benefits from 90% to 100%*

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## Social Assistance

	2008	2009	2010	2011
<b>ODB</b>	1,376,071	1,376,071	1,376,071	1,376,071
<b>Admin</b>	0	1,047,604	1,047,604	1,047,604
<b>Benefits- 90%</b>	0	0	2,976,607	2,976,607
<b>Benefits- 100%</b>	0	0	0	2,976,607
<b>Totals</b>	1,376,071	2,423,675	5,400,282	8,376,889
<b>Pembroke</b>	<b>483,796</b>	<b>822,431</b>	<b>1,832,489</b>	<b>2,842,547</b>
<b>County</b>	<b>892,275</b>	<b>1,601,245</b>	<b>3,567,794</b>	<b>5,534,343</b>

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## Social Assistance-Expense (Details on Pg. 191)

	2007	2008	Difference \$	Difference %
<b>Social Asst</b>	9,006,498	8,598,062	(408,436)	(4.5)
<b>ODSP</b>	37,602,082	31,861,276	(5,740,806)	(15.3)
<b>OW</b>	1,286,021	1,428,425	142,404	11.1
<b>NCB</b>	301,000	171,164	(129,836)	(43.1)
<b>100% Prog</b>	180,295	229,112	48,817	27.1
<b>Totals</b>	48,375,896	42,288,039	(6,087,857)	(12.6)

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## Social Assistance-Revenue (Details on **Pg. 191**)

	2007	2008	Difference \$	Difference %
<b>Provincial</b>	37,451,647	32,670,132	(4,781,515)	(12.7)
<b>Pembroke</b>	3,707,565	3,127,576	(579,989)	(15.6)
<b>County</b>	7,216,684	6,490,331	(726,353)	(10.1)
<b>Total Revenue</b>	48,375,896	42,288,039	(6,087,857)	(12.6)

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## Child Care-Expense (Details on **Pg. 191**)

	2007	2008	Difference \$	Difference %
<b>Admin</b>	111,870	111,960	90	0
<b>Best Start – Admin</b>	387,927	292,398	(95,529)	(24.6)
<b>Purchased Service</b>	2,665,142	2,665,142	0	0
<b>Purch Service- Best Start</b>	1,856,916	3,133,245	1,276,329	68.7
<b>Capital</b>	1,310,000	400,000	(910,000)	(69.5)
<b>Net Expense</b>	6,331,855	6,602,745	270,890	4.3

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## Child Care-Revenues (Details on Pg. 191)

	2007	2008	Difference \$	Difference %
Prov – Child Care	2,220,139	2,220,183	44	0
Prov – Best Start	2,244,843	3,425,643	1,180,800	52.6
Trf from Reserve	1,310,000	400,000	(910,000)	(69.5)
Pembroke Share	65,650	64,970	(680)	(1.0)
County	491,223	491,949	726	0
<b>Net Revenue</b>	<b>6,331,855</b>	<b>6,602,745</b>	<b>270,890</b>	<b>4.3</b>

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## Social Housing

- *Investing in Municipal Infrastructure*
  - \$100 million Province wide
  - \$591,633 for Service Manager (County)
  - Awaiting details of the Program
  
- *Staff Recommendation to Transfer these \$ to Housing Reserves*

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## Social Housing-Expense (Details on **Pg. 192**)

	2007	2008	Difference \$	Difference %
<b>Purch Serv – Non Profits</b>	1,900,784	1,600,000	(300,784)	(15.8)
<b>Purch Serv – RCHC</b>	2,539,372	3,138,774	599,402	23.6
<b>Purch Serv - County</b>	190,148	202,543	12,395	6.5
<b>Expense</b>	4,630,304	4,941,317	311,013	6.7

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## Social Housing-Revenue (Details on **Pg. 192**)

	2007	2008	Difference \$	Difference %
<b>Recovery-RCHC Admin</b>	173,048	187,193	14,145	8.1
<b>Prov Subsidy</b>	1,277,322	1,246,920	(30,402)	(2.4)
<b>Pembroke</b>	374,882	409,150	34,268	9.1
<b>County</b>	2,805,052	3,098,054	293,002	10.4
<b>Revenue</b>	4,630,304	4,941,317	311,013	6.7

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## RCHC - Expenses (Details on Pg. 225)

	2007	2008	Difference \$	Difference %
Sal / Ben	1,406,304	1,524,686	118,382	8.4
Trf to Reserves	37,397	38,235	838	2.2
Trf to Capital	804,800	800,800	(4,000)	(0.5)
Debenture	1,466,377	1,458,552	(7,825)	(0.5)
Other Expenses	4,701,961	4,597,548	(104,413)	(2.2)
<b>Total Exp</b>	<b>8,416,839</b>	<b>8,419,821</b>	<b>2,982</b>	<b>0</b>

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## RCHC – Revenues (Details on Pg. 225)

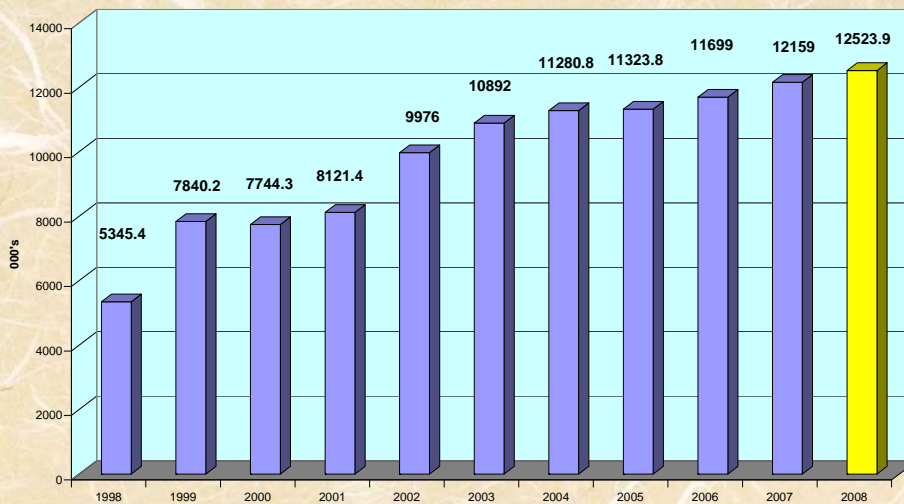
	2007	2008	Difference \$	Difference %
Rent	3,571,053	3,574,825	3,772	0.1
Other Rev	139,457	75,500	(63,957)	(45.9)
Province	1,341,599	1,396,674	55,075	4.1
Prior Surplus	280,873	170,048	(110,825)	(39.5)
Trf from Reserve	168,000	64,000	(104,000)	(61.9)
Municipal \$	2,915,857	3,138,774	222,917	7.6
<b>Total Rev</b>	<b>8,416,839</b>	<b>8,419,821</b>	<b>2,982</b>	<b>0</b>

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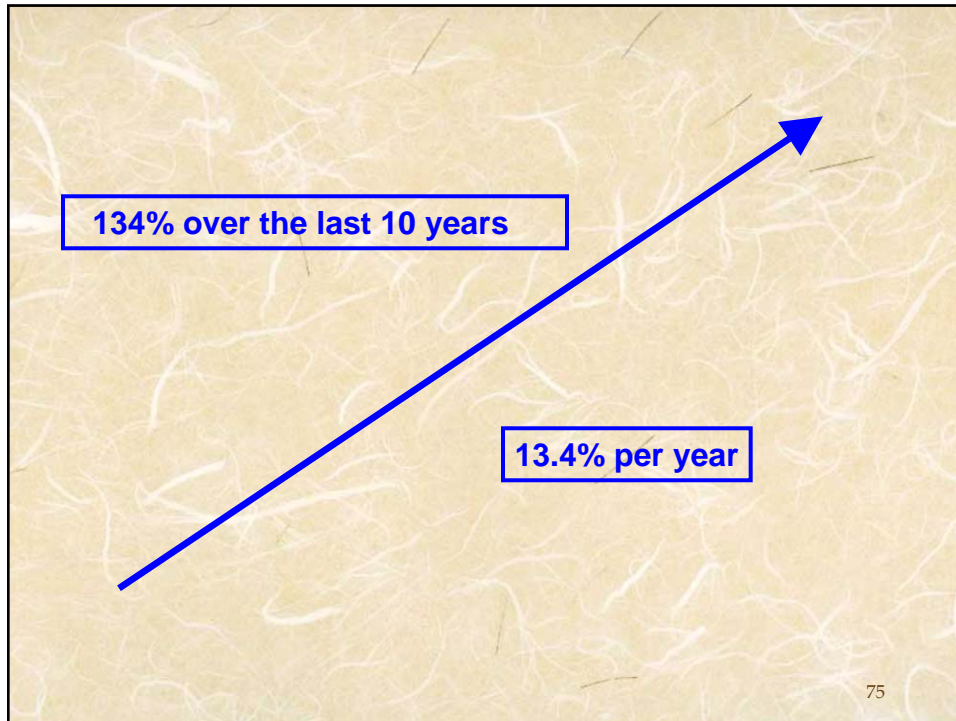
# OPERATIONS COMMITTEE

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## PW - Municipal Contributions



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## Public Works - Expense (Details on **Pg. 186**)

	2007	2008	Difference \$	Difference%
<b>Admin</b>	649,000	772,500	123,500	19.0
<b>Maintenance</b>	4,957,700	5,152,400	194,700	3.9
<b>Housing</b>	198,400	208,600	10,200	5.1
<b>Trf to Reserves</b>	0	35,000	35,000	100.0
<b>Trf to Capital</b>	10,649,400	10,085,300	(564,100)	(5.3)
<b>Total Exp</b>	16,454,500	16,253,800	(200,700)	(1.2)

## Public Works - Revenue (Details on **Pg. 186**)

	2007	2008	Difference \$	Difference %
Trf from Reserves	3,597,800	2,722,200	(875,600)	(24.3)
Recoveries	34,000	35,000	1,000	100.0
Provincial \$	321,750	486,350	164,600	51.2
Federal \$	341,750	486,350	144,600	42.3
County \$	12,159,200	12,523,900	364,700	3.0
<b>Total Rev</b>	<b>16,454,500</b>	<b>16,253,800</b>	<b>(200,700)</b>	<b>(1.2)</b>

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## Public Works – Gas Tax Revenue Details

Year	Funding
2005	791,723
2006	791,723
2007	1,055,513
2008	1,319,303
2009	2,638,605
Total	6,596,867

**Will stay  
at the  
2009  
level**

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## Public Works

- **MIII**
  - Latchford Bridge Project
  - Our Application was Successful
  - \$1 million Provincial Subsidy

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## Public Works

- **Reallocation of Municipal Budget \$**
  - Recommendations from PW Staff are as follows:

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## Public Works

SUPPLEMENTARY CAPITAL PROGRAMS		
PROJECT	COST (\$,000)	CUMLATIVE COST (\$,000)
County Road 512, Brudenell Road	300	300
County Road 508, Calabogie Road	500	800
Douglas Bridge (Engineering)	100	900
Jewelville Bridge (Engineering)	100	1,000
County Road 9, Bulger Road	200	1,200
County Road 58, Round Lake Road	300	1,500
County Road 21, Beachburg Road	300	1,800
County Road 515, Quadeville Road	100	1,900
Centennial Bridge (Engineering)	150	2,050
County Road 62, Combermere Road	400	2,450

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## Public Works

- **Investing In Municipal Infrastructure**
  - **\$400 million Province wide**
  - **\$3,634,661 for County**
  - **Awaiting Details of the Program**

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Admaston/Bromley	\$977,612
Amprior	\$118,497
Bonnechere Valley	\$990,112
Brudenell, Lyndoch and Raglan	\$725,269
Deep River	\$143,949
Greater Madawaska	\$826,652
Head, Clara and Maria	\$159,288
Horton	\$191,430
Killaloe, Hagarty and Richards	\$368,619
Laurentian Hills	\$272,778
Laurentian Valley	\$750,674
Madawaska Valley	\$856,687
McNab/Braeside	\$580,749
North Algona Wilberforce	\$546,460
Petawawa	\$414,097
Renfrew	\$148,484
Whitewater Region	\$1,017,082
<b>TOTAL LOCAL</b>	<b>\$9,088,439</b>
Renfrew County	\$3,634,661
<b>TOTAL</b>	<b>\$12,723,100</b>
Pembroke	\$258,826

## Public Works

- **Staff Recommendation**
  - Transfer these \$ into the PW Capital Works Reserve
  - To be used for:
    - *Engineering for Future Projects*
    - *Future Project Capital Costs*

**Public Works**  
**(Details on Pg. 214)**

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**Development & Property  
Committee**

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## Development & Property (Details on **Pg. 183**)

	2007	2008	Difference \$	Difference %
<b>Prop – Pembroke</b>	315,650	298,643	(17,007)	(5.4)
<b>Prop - Renfrew</b>	0	0	0	0
<b>Prop - Arnprior</b>	0	0	0	0
<b>Forestry</b>	(7,204)	(5,036)	2,168	30.9
<b>Ec Dev</b>	390,720	342,588	(48,132)	(12.3)
<b>Spec Projects</b>	50,000	45,000	(5,000)	(10.0)
<b>Enterprise Centre</b>	25,250	25,250	0	0
<b>OVTA</b>	170,253	170,253	0	0
<b>Planning</b>	593,756	654,655	60,899	10.3
<b>Total</b>	1,538,425	1,531,353	(7,072)	(0.4)

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## Finance & Administration Committee

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## Finance & Administration – Expenses Net County \$

	2007	2008	Difference \$	Difference %
<b>Admin</b>	666,281	704,410	38,129	5.7
<b>IT</b>	437,354	439,306	1,952	0.4
<b>HR</b>	222,963	237,732	14,769	6.6
<b>Publicity</b>	10,000	10,000	0	0
<b>MPAC</b>	1,258,405	1,299,435	41,030	3.3
<b>Financial Exp</b>	3,555,206	4,413,153	857,947	24.1
<b>PIL Adjust</b>	275,000	275,000	0	0
<b>Totals</b>	6,425,209	7,379,036	953,827	14.8

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## Financial Exp - Municipal Rebate

MUNICIPALITY	TOTAL	% OF TOTAL	MUNICIPAL REBATE
<b>TOWNS</b>			
ARNPRIOR	2,994,893	9.3%	41,610
DEEP RIVER	1,588,227	4.9%	22,066
LAURENTIAN HILLS	1,197,282	3.7%	16,635
PETAWAWA	5,196,352	16.2%	72,196
RENFREW	2,800,822	8.7%	38,913
Sub-Total	<b>13,777,576</b>	<b>42.9%</b>	<b>191,420</b>
<b>TOWNSHIPS</b>			
ADMASTON/BROMLEY	891,875	2.8%	12,391
BONNECHERE VALLEY	1,179,604	3.7%	16,389
BRUDENELL, LYNDONCH RAGLAN	601,478	1.9%	8,357
GREATER MADAWASKA	1,853,025	5.8%	25,745
HEAD, CLARA & MARIA	698,919	2.2%	9,710
HORTON	1,044,986	3.3%	14,519
KILLALOE, HAGARTY & RICHARDS	926,783	2.9%	12,876
LAURENTIAN VALLEY	3,318,936	10.3%	46,112
MADAWASKA VALLEY	1,961,966	6.1%	27,259
McNAB/BRAESIDE	2,641,558	8.2%	36,701
NORTH ALGONA WILBERFORCE	1,071,263	3.3%	14,884
WHITEWATER REGION	2,142,873	6.7%	29,772
Sub-Total	<b>18,333,266</b>	<b>57.1%</b>	<b>254,715</b>
<b>TOTAL</b>	<b>32,110,842</b>	<b>100.0%</b>	<b>446,135</b>

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## Financial Expense

### Debenture Repayment – M/L

- 10 YR Debenture (to 2014)
- Principal                   \$11,500,000
- All-Inclusive Interest Rate – 4.79%

	<b>2008</b>	<b>2007</b>	<b>Difference</b>
Debenture Payment (M/L)	1,442,715	1,444,693	(1,978)
O/S Principal	7,442,000	8,506,000	(1,064,000)

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## Financial Expense -

### TRF To Reserves/Capital

	<b>2007</b>	<b>2008</b>
<b>Federal Gas Tax -Reserve</b>	<b>1,055,513</b>	<b>1,319,303</b>
<b>Working Capital Reserve</b>	<b>0</b>	<b>250,000</b>
<b>Insurance Reserve</b>	<b>50,000</b>	<b>50,000</b>
<b>Economic Dev Reserve</b>	<b>0</b>	<b>50,000</b>
<b>Public Works - Capital</b>	<b>0</b>	<b>75,000</b>
<b>Totals</b>	<b>1,105,513</b>	<b>1,744,303</b>

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## Finance & Administration - Revenue Net County \$

	2007	2008	Difference \$	Difference %
POA	764,260	750,526	(13,734)	(1.8)
Waterpower	344,670	366,250	21,580	6.3
Railway/Hydro	90,000	90,000	0	0
Supplementary	525,000	425,000	(100,000)	(19.3)
Provincial Subsidy-OMPF	4,829,000	4,829,000	0	0
Other Revenue	1,294,513	1,634,303	339,790	26.2
Reserves	0	0	0	0
<b>Totals</b>	<b>7,847,443</b>	<b>8,095,079</b>	<b>247,636</b>	<b>3.2</b>

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## OMPF

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# OMPF

## Minister's Letter

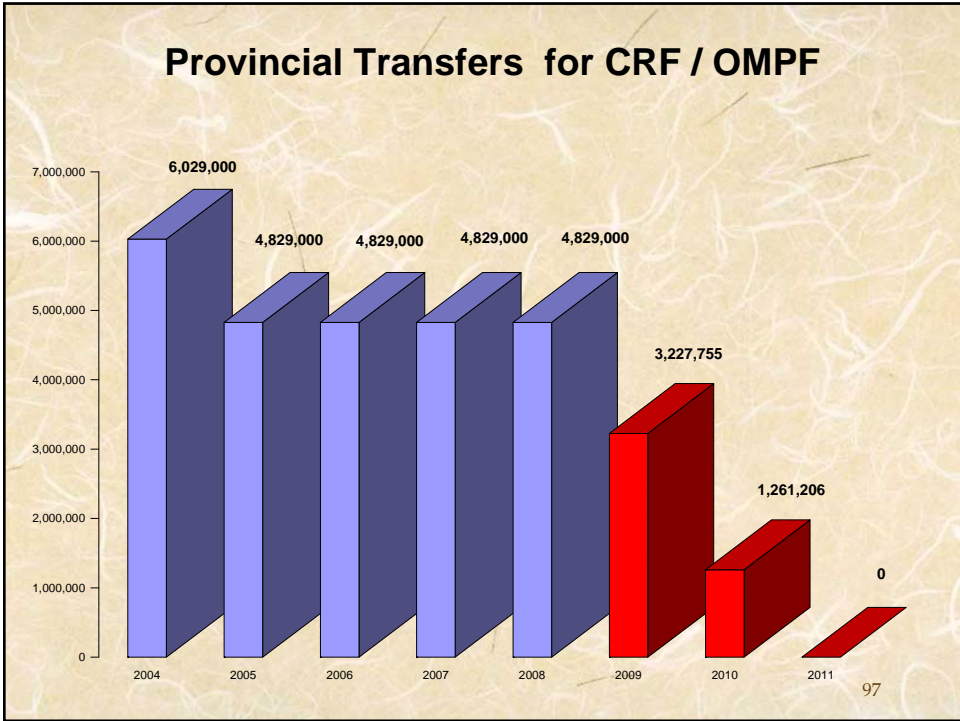
- A key principle for the Province is that the OMPF remain responsive to changes in Municipal circumstances and that Provincial support only be provided in respect of costs that are actually incurred
- 2008 is a Transition Year !

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## Social Assistance

	2008	2009	2010	2011
ODB	1,376,071	1,376,071	1,376,071	1,376,071
Admin	0	1,047,604	1,047,604	1,047,604
Benefits- 90%	0	0	2,976,607	2,976,607
Benefits- 100%	0	0	0	2,976,607
Totals	1,376,071	2,423,675	5,400,282	8,376,889
Pembroke	483,796	822,431	1,832,489	2,842,547
County	892,275	1,601,245	3,567,794	5,534,343

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### Other Revenue

	2007	2008	Difference \$
Interest	200,000	300,000	100,000
Licence	3,000	3,000	0
NCB etc	36,000	12,000	(24,000)
Gas Tax Rev	1,055,513	1,319,303	263,790
<b>Total</b>	<b>1,294,513</b>	<b>1,634,303</b>	<b>339,790</b>

## Reserves & Reserve Funds (Details on Pg. 197)

	Balance 31-Dec-07	Transfer From General	Transfer To General	Transfer To Capital	Balance 31-Dec-08
<b>Reserves</b>					
Bonnechere Manor **	1,289,565		(960,401)		329,164
Development	40,000				40,000
Child Care **	971,659		(400,000)		571,659
General	4,720,172	350,000		(2,019,092)	3,051,080
Housing **	1,937,545				1,937,545
Miramichi Lodge **	987,509		(200,947)		786,562
Paramedic Service **	3,261,977	1,909,147	(747,500)		4,423,624
Public Works	2,814,858	630,000	(1,391,300)		2,053,558
	<b>16,023,285</b>	<b>2,889,147</b>	<b>(3,700,148)</b>	<b>(2,019,092)</b>	<b>13,193,192</b>
<b>Reserve Funds</b>					
Building	670,275	433,421			1,103,696
Federal Gas Tax	11,608	1,319,303	(1,330,911)		0
Reforestation	226,017				226,017
Development	7,213				7,213
	<b>915,113</b>	<b>1,752,724</b>	<b>(1,330,911)</b>	<b>0</b>	<b>1,336,926</b>
<b>Renfrew County Housing Co</b>					
Operating Reserve **	139,344				139,344
Capital Reserve **	1,854,420	38,235	(64,000)		1,828,655
	<b>1,993,764</b>	<b>38,235</b>	<b>(64,000)</b>	<b>0</b>	<b>1,967,999</b>
<b>Total</b>	<b>18,932,162</b>	<b>4,680,106</b>	<b>(5,095,059)</b>	<b>(2,019,092)</b>	<b>16,498,117</b>

\*\* Represents County / City Reserves \$10,016,553

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## Discretionary Reserves & Reserve Funds

	Balance 30-Nov-07	2007 Surplus	Balance 31-Dec-07	Transfers From General	Transfers To General	Transfers To Capital	Balance 31-Dec-08
<b>Reserves Set Aside By Council</b>							
Contingencies DEV RED	40,000		40,000				40,000
Contingencies DEV				50,000			50,000
Working Funds GEN	1,312,123	1,778,011	3,090,134	250,000		(2,019,092)	1,321,042
Contingencies GEN Insurance	100,000		100,000	50,000			150,000
Contingencies GEN Public Health	250,000		250,000				250,000
Sick Leave GEN	58,921		58,921				58,921
Contingencies GEN Subsidy Reduction	968,000		968,000				968,000
<b>Reserve Funds Set Aside By Council</b>							
Capital GEN Building	670,275		670,275	433,421			1,103,696
<b>Totals</b>	<b>3,399,319</b>	<b>1,778,011</b>	<b>5,177,330</b>	<b>783,421</b>	<b>0</b>	<b>(2,019,092)</b>	<b>3,941,659</b>

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## Capital Fund (Details on Pg. 198)

	Balance 31-Dec-07	Transfer From General	Transfer Between Reserves	Transfer From Reserves	Capital Expenditures	Balance 31-Dec-08
Administration Building	0				0	0
Bonnechere Manor	0	905,940			(905,940)	0
Child Care	0	400,000			(400,000)	0
Finance	0	10,500			(10,500)	0
Miramichi Lodge	0	129,400			(129,400)	0
Paramedic Service	0	833,000			(833,000)	0
Property	0	105,500			(105,500)	0
Public Works	0	10,085,300			(10,085,300)	0
Special Projects	0	70,000			(70,000)	0
<b>General Expenditures</b>	<b>0</b>	<b>12,539,640</b>	<b>0</b>	<b>0</b>	<b>(12,539,640)</b>	<b>0</b>
Renfrew County Place	(2,187,652)	73,895	94,665	2,019,092		0
Armprior Base Station	0					0
Miramichi Lodge - Wrap up	94,665		(94,665)			0
<b>Construction Projects</b>	<b>(2,092,987)</b>	<b>73,895</b>	<b>0</b>	<b>2,019,092</b>	<b>0</b>	<b>0</b>
Various Projects	0	800,800			(800,800)	0
<b>Renfrew County Housing Corp</b>	<b>0</b>	<b>800,800</b>	<b>0</b>	<b>0</b>	<b>(800,800)</b>	<b>0</b>
<b>Total Capital Fund</b>	<b>(2,092,987)</b>	<b>13,414,335</b>	<b>0</b>	<b>2,019,092</b>	<b>(13,340,440)</b>	<b>0</b>

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## Renfrew County Place – Financing (\$)

### RENFREW COUNTY PLACE PROJECT FINANCING 2006-2008

<b>Opening Capital &amp; Loan Fund Balance</b>	\$517,061
Add:	
Health Unit Rebate (2004)	\$700,697
Health Unit Rebate (2005-2007)	542,853
Contributions from Working Capital Reserve - 2006	1,456,875
- 2007	<u>660,455</u>
Total Financing To December 31, 2007	\$3,877,941
Net Expenditures to December 31, 2007	<u>\$5,991,698</u>
Unfinanced Capital	(\$2,113,757)
<b>2008 Budget Consideration</b>	
Remaining Capital & Loan Funds (Miramichi Lodge Cons	94,665
Contribution from Working Capital Reserve	<u>2,019,092</u>
<b>Balance - December 31, 2008</b>	<u>\$0</u>

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## RCP – Other Financing Options

- **OSIFA Serial Debenture**
  - 20 yr, 4.82% = \$988,482 interest
- **OSIFA Amortizing Debenture**
  - 20 yr, 4.92% = \$1,165,468 interest
- **RCB Dominion – Fiscal Agent**
  - Can't find a market for us due to subprime mortgage problems in US
- **RAAG**
  - Fluctuating bank prime less 1.85%

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1%

1% of 2007 levy = \$312,031

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## 2008 Budget Highlights

- Renfrew County Place
  - provision to complete additional tenant space
- Renfrew County Place
  - Unfinanced capital (\$2 mill) paid for through reserves (interest savings)
- Forestry
  - Continued forest management – fully paid for through timber sales
- Public Works
  - \$9.4 million in planned capital projects
  - Latchford Bridge Project - \$1 mill from MIII

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## 2008 Budget Highlights

- Public Works
  - \$3.6 million from Investing In Municipal Infrastructure Fund
- Paramedic Service
  - 24/7 Operation at 7 Base Stations
  - \$833,000 in capital replacements
  - \$738,000 additional Prov funding (50/50)
  - Community Defibrillator Program
  - Paramedic in the Home Program
  - Start of 3 yr capital repayment plan through lease agreements for Renfrew/Arnprior base
  - \$1,080,147 to base station reserves

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## 2008 Budget Highlights

- Child Care
  - \$3.4 million in Best Start Provincial funding
- POA
  - Continued Financial Contribution Through Court Administration Activities
- Health Unit
  - Municipal Costs now reduced by Prov increasing their share of funding (75%)
- OVTA – continued level of support

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## 2007 Budget Highlights

- Homes For The Aged
  - Continued Care For 346 Residents
  - Prov Funding Increases
- Social Services
  - 890 OW Clients
  - 2,535 ODSP Clients
  - ODSP upload - \$892,275 County savings and 50% returned to LTM's

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## 2007 Budget Highlights

- Social Housing
  - 921 Public Units
  - 337 Non Profit Units
  - Capital Improvement Program \$800,800
  - *Investing in Municipal Infrastructure = \$591,633 for Service Manager*
- *Emergency Management*
  - *Disaster exercise planned for 2008*

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## 2007 Budget Highlights

- Capping Costs – the lowest since 1998
- Reserve/Reserve Fund balance projected at \$16.5 million for Dec 2008 (12.8% of total County budget)
- Continued ML debenture payment of \$1.44 million (ends 2014)

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## Residential – Rate Impact per \$100,000 CVA – County Only

2007	2008	% Change	\$ Change
\$453.88	\$459.00	1.1	5.12

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## Questions ?

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