

WELCOME TO THE 2010 COUNTY OF RENFREW BUDGET WORKSHOP

January 25, 2010

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Documents

- **2010 Detailed Budget**
- **2010 Staffing Changes**
- **Slide Deck**

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2010 County of Renfrew Budget

2010 Levy	2009 Levy	Difference	%
\$34,640,883	\$32,949,736	\$1,691,147	5.1

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2010 Reserves

Budget 2009 Balance 31-Dec-09	Transfers From General	Transfers To General	Balance 31-Dec-10
21,504,936	4,281,739	(8,877,455)	16,909,220
		Reduction to Reserves - \$	(4,595,716)
		Reduction to Reserves - %	-21.4%

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2009 Levy Change Review

OPTA Levy \$ Summary (Actual Tax Rates & Active Roll)

	Total	Total	Variance \$	Variance %
	2009	2008		
Head Clara Maria Township, 4798	288,059	236,662	51,398	21.72%
North Algona Wilberforce Township, 4769	1,535,339	1,371,589	163,749	11.94%
Brudenell Lyndoch Raglan Township, 4719	487,135	435,414	51,722	11.88%
Laurentian Hills Town, 4792	2,102,779	1,883,354	219,425	11.65%
Whitewater Region Township, 4758	2,542,486	2,288,849	253,637	11.08%
Mcnab/Braeside Township, 4701	2,228,363	2,008,605	219,758	10.94%
Bonnechere Valley Township, 4738	2,196,834	1,993,258	203,575	10.21%
Admaston/Bromley Township, 4742	866,962	791,369	75,593	9.55%
Madawaska Valley Township, 4726	2,760,910	2,595,262	165,649	6.38%
Petawawa Town, 4779	3,500,974	3,299,367	201,607	6.11%
Laurentian Valley Township, 4766	2,583,879	2,444,255	139,624	5.71%
Arnprior Town, 4702	5,934,310	5,681,844	252,466	4.44%
Greater Madawaska Township, 4706	1,365,859	1,309,334	56,524	4.32%
Renfrew Town, 4748	5,586,092	5,388,810	197,282	3.66%
Renfrew Co, 4700	32,949,765	32,116,007	833,758	2.60%
Horton Township, 4746	1,247,189	1,231,637	15,552	1.26%
Deep River Town, 4796	3,882,457	3,844,766	37,691	0.98%
Killaloe, Hagarty & Richards Township, 4731	1,304,936	1,306,148	(1,212)	-0.09%

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2010 Tax Policy Not Finalized – But Assuming Status Quo From 2009

- Use Adjusted Start Ratios from OPTA
- 50% tax Rate Increase Passed on to Restricted Class – Industrial
- Wtd CVA Increase In 2010 is 8.42%

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2010 Budget Impact on Tax Rate After Assessment Growth

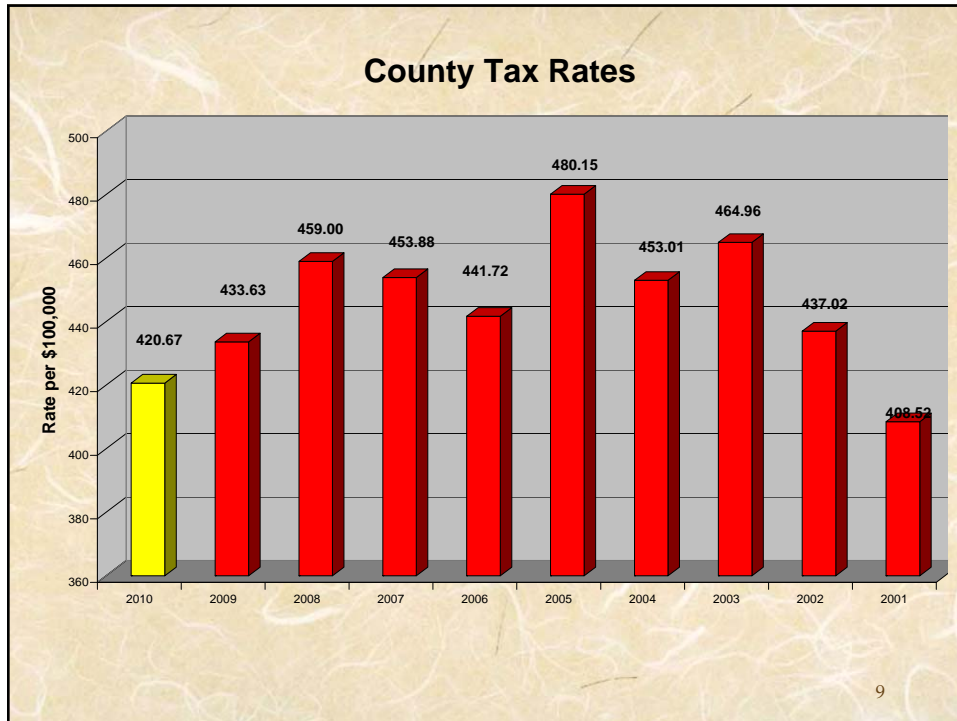
2010 Rate	2009 Rate	Difference	%
0.00420671	0.00433630	-0.00012959	-2.9

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Residential – Rate Impact per \$100,000 CVA – County Only

2010	2009	% Change	\$ Change
\$420.67	\$433.63	-2.9	-12.96

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Tax Rate Trend

- Since 2001, the County Tax Rate has increased by only **2.9%** over **9 years**.

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2009 Tax Rate Change Review

OPTA Tax Rates Summary

	2009	2008	Difference
	Residential Occupied	Residential Occupied	
Head Clara Maria Township, 4798	0.00180944	0.00155496	16.37%
Brudenell Lyndoch Raglan Township, 4719	0.00345170	0.00332641	3.77%
Admaston/Bromley Township, 4742	0.00419035	0.00406913	2.98%
Mcnab/Braeside Township, 4701	0.00360064	0.00351042	2.57%
Laurentian Hills Town, 4792	0.00742021	0.00723499	2.56%
Whitewater Region Township, 4758	0.00496991	0.00490723	1.28%
North Algona Wilberforce Township, 4769	0.00589004	0.00588502	0.09%
Bonnechere Valley Township, 4738	0.00775857	0.00775857	0.00%
Renfrew Town, 4748	0.00871488	0.00879362	-0.90%
Petawawa Town, 4779	0.00286115	0.00291420	-1.82%
Arnprior Town, 4702	0.00846539	0.00868096	-2.48%
Laurentian Valley Township, 4766	0.00324891	0.00338028	-3.89%
Madawaska Valley Township, 4726	0.00582049	0.00607892	-4.25%
Deep River Town, 4796	0.01052666	0.01113002	-5.42%
Renfrew Co, 4700	0.00433631	0.00458997	-5.53%
Greater Madawaska Township, 4706	0.00301324	0.00324542	-7.15%
Horton Township, 4746	0.00501419	0.00543616	-7.76%
Killaloe, Hagarty & Richards Township, 4731	0.00583714	0.00647135	-9.80%

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Education Tax Rates Are Not Released By the Province as Yet – Here is What Happened in 2009 After Reassessment

2009	2008	% Change	\$ Change
\$252.00	\$264.00	-4.5	-12

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If Province Reduce 2010 Ed Taxes As They Did in 2009

	2010 estimate	2009	Difference \$	Difference %
County	\$420.67	\$433.63	-12.96	-2.9
Education	\$240.00	\$252.00	-12.00	-4.7
Total	\$660.67	\$685.63	-24.96	-3.6

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Budget Overview

- By Committee
 - Departmental Budget

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Committee Order

- Health
- Social Services
- Operations
- Development & Property
- Finance & Administration

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Modified PSAB

Municipal Surplus / (Deficit)

Surplus Adjustment - Reserves

Surplus Adjustment - Capital

Surplus Adjustment - Depreciation

Surplus Adjustment - Principal

Accounting Surplus / (Deficit)

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Modified PSAB – General Fund

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Municipal Surplus / (Deficit)	0
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Surplus Adjustment	(4,128,064)
Surplus Adjustment - Capital	14,222,254
Surplus Adjustment - Depreciation	(8,830,566)
Surplus Adjustment - Principal	1,152,000

Accounting Surplus / (Deficit)	2,415,624
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IOA Projects Carried Over From 2009

Property - Pemb Building Energy Retrofit-capital	110,000
Property - Pemb Building Energy Retrofit-revenue	(40,000)
Property - Pemb Building Energy Retrofit-IOA Reserve	<u>(70,000)</u>
	0
POA Handicap Access - building expense	21,200
POA City Center Revenue	(8,650)
POA Pembroke Share	(1,753)
POA IOA Reserve	<u>(10,797)</u>
	0
PW Barron Canyon Road - Adjust PW Capital Reserve	290,000
PW Barron Canyon Road - Use IOA Reserve Funds	<u>(290,000)</u>
	0
Housing Extra Transfer to RCHC	150,000
Housing IOA Reserve	(132,748)
Housing Pembroke Share supportive lifts	<u>(17,252)</u>
	0
BM Auditorium	750,000
BM Auxilliary Revenue	(324,166)
BM Pembroke Share	(136,820)
BM IOA Reserve	<u>(289,014)</u>
	0

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Health Committee

Health Committee (Net County \$'s)

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
BONNECHERE MANOR	1,111,918	1,117,287	(5,369)	-0.5%
MIRAMICHI LODGE	927,572	818,792	108,780	13.3%
OTHER LONG TERM CARE	95,669	99,306	(3,637)	-3.7%
HEALTH SERVICES	1,211,036	1,211,036	0	0.0%
PARAMEDIC SERVICE	5,296,807	5,296,807	(0)	0.0%
EMERGENCY MANAGEMENT	184,650	140,846	43,804	31.1%
	8,827,652	8,684,074	143,578	1.7%

Bonnechere Manor – County \$

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
BONNECHERE MANOR	1,111,918	1,117,287	(5,369)	-0.5%
Total Municipal Cost	2,067,140	1,588,929	478,211	30.1%
Recoveries - City of Pembroke	(666,208)	(471,642)	(194,566)	41.3%
Surplus Adjustment - IOA Reserve	(289,014)		(289,014)	

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Bonnechere Manor - Hours

<u>Department</u>	<u>Job Title</u>	<u>2010</u>	<u>2009</u>	<u>Diff</u>
		<u>Hours</u>	<u>Hours</u>	<u>Hours</u>
Admin	Admin Ass't- Relief	175	-	175
Admin	Community Relations Coordinator	1,404	1,040	364
Dietary	Food Services Worker	24,344	24,162	182
	<u>Totals</u>			<u>721</u>

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Bonnechere Manor - Expense

	2010	2009	<u>2010 Budget vs 2009 Budget</u>	
	<u>Budget</u>	<u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>
CLIENT PROGRAMS & SERVICES	507,768	500,761	7,007	1.4%
NURSING SERVICES	6,263,079	6,141,773	121,306	2.0%
RAW FOOD	480,267	469,755	10,512	2.2%
DIETARY SERVICES	1,072,323	1,063,400	8,923	0.8%
HOUSEKEEPING SERVICES	727,115	719,351	7,764	1.1%
LAUNDRY AND LINEN SERVICES	364,923	360,234	4,689	1.3%
BUILDINGS AND PROPERTY MAINTENANCE	1,044,737	1,002,251	42,486	4.2%
GENERAL AND ADMINISTRATIVE	969,309	967,381	1,928	0.2%
NON-SUBSIDIZABLE EXPENSE	3,000	3,000	0	0.0%
EQUIPMENT ACQUISITIONS	1,099,600	218,000	881,600	404.4%
TOTAL EXPENDITURE	12,532,121	11,445,906	1,086,215	9.5%

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Bonnechere Manor - Expense

	2010	2009	<u>2010 Budget vs 2009 Budget</u>	
	<u>Budget</u>	<u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>
<u>NURSING SERVICES</u>	6,263,079	6,141,773	121,306	2.0%
Salaries - Direct Care	5,009,262	4,930,923	78,339	1.6%
Employee Benefits - Direct Care	839,463	817,910	21,553	2.6%

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Bonnechere Manor - Expense

	2010 Budget	2009 Budget	2010 Budget vs 2009 Budget Variance \$	Variance %
BUILDINGS AND PROPERTY MAINTENANCE	1,044,737	1,002,251	42,486	4.2%
Salaries	260,611	259,767	844	0.3%
Employee Benefits	51,510	51,198	312	0.6%
Depreciation	420,618	420,617	1	0.0%
Equipment - Operation/Maint.	74,400	65,800	8,600	13.1%
Equipment - Replacements		0	0	
Heating / Hydro	401,031	401,031	0	0.0%
Insurance	42,998	39,089	3,909	10.0%
Other	630	630	0	0.0%
Purchased Services	93,910	83,970	9,940	11.8%
Recoveries	(25,308)	(27,705)	2,397	-8.7%
Repairs/Maint./Bldgs./Grounds	59,100	45,600	13,500	29.6%
Replacements/Capital		0	0	
Surplus Adjustment - Depreciation	(420,618)	(420,617)	(1)	0.0%
Water / Wastewater	85,854	82,871	2,983	3.6%

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Bonnechere Manor - Capital

Kitchen Equipment	8,000	Steam Table 5 Well
Shingle Roofing	10,000	Roof Sloping with Shingles
Kitchen Equipment	12,000	Convection Oven Stacking
Office Equipment	0	Photocopier/Scanner
Computer Hardware	17,000	Computer Server
Furniture - Bathroom	28,000	Arjo Hydraulic Tubs
Auditorium	750,000	Auditorium (IOA)
Fire Protection	50,000	Fire Protection- Module replacement
Medical Lift	60,000	Ceiling Lifts
Hard Surface - Asphalt	120,000	Asphalt Paving
	1,055,000	
Filing Cabinet - Pool	1,000	Filing Cabinet
Mattress - Pool	1,800	Resident mattresses
Office Suite - Pool	3,600	Office Desk & Chair
Bedroom Wardrobe - Pool	7,100	Resident Wardrobes
Bedroom Nightstand - Pool	7,100	Resident Night stands
Computer - Pool	10,000	Desktop Computers
Bedframe - Pool	14,000	Resident Bedframes
	44,600	

Total \$1,099,000

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Bonnechere Manor - Revenue

	2010	2009	2010 Budget vs 2009 Budget	
	Budget	Budget	Variance \$	Variance %
MUNICIPAL SUBSIDY	2,067,140	1,588,929	478,211	30.1%
City of Pembroke -32.13%	666,208	471,642	194,566	41.3%
County of Renfrew - 67.87%	1,400,932	1,117,287	283,645	25.4%
RESIDENTS REVENUE	3,433,364	3,074,432	358,932	11.7%
Basic Accommodation	2,879,951	2,851,284	28,667	1.0%
Donations	324,166	0	324,166	
Preferred Accommodation	203,670	203,670	0	0.0%
Respite Care	24,577	18,478	6,099	33.0%
Estate Recoveries - Provincial	700	700	0	0.0%
Estate Recoveries - Municipal	300	300	0	0.0%
Bed retention		0	0	
PROVINCIAL SUBSIDY	6,660,765	6,508,574	152,191	2.3%
Operating Subsidy	6,660,765	6,508,574	152,191	2.3%
Capital Grant Subsidy		0	0	
SURPLUS ADJUSTMENT	370,852	273,971	96,881	35.4%
Surplus Adjustment - WSIB Reserve	55,000	55,971	(971)	-1.7%
Surplus Adjustment - EQUIP Reserve	315,852	218,000	97,852	44.9%
GRAND TOTAL REVENUES	12,532,121	11,445,906	1,086,215	9.5%

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Municipal % Shift to City Of Pembroke – based on Resident Population

	2010	2009
Pembroke	32.13%	29.55%
County	67.87%	70.45%
Total	100.00%	100.00%

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Municipal \$ Shift to City Of Pembroke – based on Resident Population

	<u>New %</u>	<u>Old %</u>	<u>Change</u>
Pembroke	666,208	612,953	53,255
County	1,400,932	1,454,187	(53,255)

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Miramichi Lodge – County \$

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
MIRAMICHI LODGE	927,572	818,792	108,780	13.3%
Total Municipal Cost	1,369,689	1,165,232	204,457	17.5%
Recoveries - City of Pembroke	(442,117)	(346,440)	(95,677)	27.6%

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Miramichi Lodge - Hours

<u>Department</u>	<u>Job Title</u>	2010	2009	Diff
		Hours	Hours	Hours
Client Program	Dietitian	923	664	259
Client Program	Recreation Programmers	8,996	8,926	70
Housekeeping	Housekeeping Aides	22,672	21,216	1,456
Maintenance	Maintenance Person	6,240	4,160	2,080
Maintenance	Tradesman	-	2,080	(2,080)
Nurse Direct	Health Care Aides	112,420	106,580	5,840
Nurse Direct	Registered Practical Nurses	40,880	47,864	(6,984)
	<u>Totals</u>			<u>641</u>

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Miramichi Lodge - Expense

	2010	2009	<u>2010 Budget vs 2009 Budget</u>	
	<u>Budget</u>	<u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>
CLIENT PROGRAMS & SERVICES	469,888	463,426	6,462	1.4%
NURSING SERVICES	6,052,279	5,808,902	243,377	4.2%
FOOD SERVICES	1,515,387	1,486,221	29,166	2.0%
HOUSEKEEPING SERVICES	707,807	665,836	41,971	6.3%
LAUNDRY AND LINEN SERVICES	214,579	211,991	2,588	1.2%
MAINTENANCE	852,301	845,506	6,795	0.8%
GENERAL AND ADMINISTRATIVE	934,948	858,136	76,812	9.0%
NON-SUBSIDIZABLE EXPENSE	660,324	660,324	0	0.0%
EQUIPMENT ACQUISITIONS	96,800	180,500	(83,700)	-46.4%
GRAND TOTAL EXPENDITURE	11,504,313	11,180,842	323,471	2.9%

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ML- Nursing Increases

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget Variance \$</u>	<u>Variance %</u>
<u>NURSING SERVICES</u>	<u>6,052,279</u>	<u>5,808,902</u>	<u>243,377</u>	<u>4.2%</u>
Recovery - RPN - MOHLTC	0	(115,462)	115,462	-100.0%
Salaries - Direct Care	4,661,689	4,598,873	62,816	1.4%
Employee Benefits - Direct Care	762,891	720,553	42,338	5.9%
Incontinent Products	81,000	72,000	9,000	12.5%
Prov - RAI-MDS Coordinator	105,484	97,116	8,368	8.6%
Recovery - Late Career Initiative - MOHL	0	(7,098)	7,098	-100.0%
Medical Nursing Supplies	59,000	53,000	6,000	11.3%
Recovery - County	(19,257)	(24,170)	4,913	-20.3%
Recovery - RAI-MDS Coordinator	(79,700)	(81,800)	2,100	-2.6%
Equipment - Replacements	1,350	0	1,350	

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ML- Housekeeping

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget Variance \$</u>	<u>Variance %</u>
<u>HOUSEKEEPING SERVICES</u>	<u>707,807</u>	<u>665,836</u>	<u>41,971</u>	<u>6.3%</u>
Salaries	552,724	513,105	39,619	7.7%
Employee Benefits	98,583	96,231	2,352	2.4%

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ML- Admin

	2010 Budget	2009 Budget	2010 Budget vs 2009 Budget	
			Variance \$	Variance %
<u>GENERAL AND ADMINISTRATIVE</u>	<u>934,948</u>	<u>858,136</u>	<u>76,812</u>	<u>9.0%</u>
Recoveries	(10,000)	(70,000)	60,000	-85.7%
Legal & Labour Contract Costs	46,250	20,000	26,250	131.3%

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Miramichi Lodge - Capital

Computer Software	15,300	MS Office Upgrade
Computer Hardware	20,000	HP Server
Computer Hardware	35,000	New Wireless Network - Nursing PC
	<u>70,300</u>	

Printer - Pool	6,500	Printer Replacement
Computer - Pool	10,000	Desktop/Laptop Computers
Mattress - Pool	10,000	Replacements
	<u>26,500</u>	

Total 96,800

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Miramichi Lodge - Revenue

	2010	2009	2010 Budget vs 2009 Budget	
	Budget	Budget	Variance \$	Variance %
MUNICIPAL REVENUE	1,369,689	1,165,232	204,457	17.5%
City of Pembroke -32.13%	442,117	346,440	95,677	27.6%
County of Renfrew - 67.87%	927,572	818,792	108,780	13.3%
REVENUE - MIRAMICHI LODGE	3,313,302	3,177,936	135,366	4.3%
Basic Accommodation	2,791,624	2,700,790	90,834	3.4%
Respite Care	21,678	17,246	4,432	25.7%
Bed Retention	0	0	0	
Preferred Accommodation	500,000	459,900	40,100	8.7%
Estate Recoveries - Provincial	0	0	0	
Estate Recoveries - Municipal	0	0	0	
PROVINCIAL SUBSIDY	6,724,522	6,585,685	138,837	2.1%
Operating Subsidy	6,097,414	5,958,578	138,836	2.3%
Capital Facility Subsidy	627,107	627,107	0	0.0%
SURPLUS ADJUSTMENT	96,800	251,989	(155,189)	-61.6%
Surplus Adjustment - WSIB	0	71,489	(71,489)	-100.0%
Surplus Adjustment - EQUIP	96,800	180,500	(83,700)	-46.4%
GRAND TOTAL REVENUES	11,504,313	11,180,842	323,471	2.9%

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Municipal % Shift to City Of Pembroke – based on Resident Population

	2010	2009
Pembroke	32.13%	29.55%
County	67.87%	70.45%
Total	100.00%	100.00%

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Municipal \$ Shift to City Of Pembroke – based on Resident Population

	<u>New %</u>	<u>Old %</u>	<u>Change</u>
Pembroke	442,117	406,856	35,261
County	927,572	962,833	(35,261)

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North Renfrew Long Term Care Inc.

- Transfer of 21 beds from Bonnechere Manor
- Municipal Contribution (Letter of Understanding)
 - Lesser of:
 - (i) \$18.39 per resident day
 - (ii) Municipal per diem for B/M adjusted for Capital related expenses
 - (iii) net per diem funding shortfall for NRLTC
- 2010 Budget based on \$18.39/resident day
- **Total County/City contribution: \$140,959**
 - **County Share 67.87% \$95,669**
 - **City Share 32.13% \$45,290**

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Renfrew County & District Health Unit

	2010	2009	Difference \$	Difference %
Contribution	\$1,211,036	\$1,211,036	0	0

▣Obligated Municipalities

▣ County of Renfrew (84.99%)	\$1,211,036
▣ City of Pembroke (13.80%)	\$ 196,638
▣ Twp. Of South Algonquin (1.21%)	<u>\$ 17,242</u>
	<u>\$1,424,916</u>

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Paramedic – County \$

- Goal in 2010 is to Maintain the 50/50 Funding Ratio With Provincial \$
- No New Provincial \$ Are Planned For 2010

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Paramedic – County \$

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
<u>PARAMEDIC SERVICE</u>	<u>5,296,807</u>	<u>5,296,807</u>	<u>(0)</u>	<u>0.0%</u>

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Paramedic - Hours

<u>Department</u>	<u>Job Title</u>	<u>2010</u>	<u>2009</u>	<u>Diff</u>
		<u>Hours</u>	<u>Hours</u>	<u>Hours</u>
District Manager	District Managers	10,400	7,480	2,920
Paramedics	Paramedics	196,442	195,680	762
	<u>Totals</u>			<u>3,682</u>

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Paramedic – Cost Increases

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
Paramedic - Salaries	7,142,591	6,976,627	165,964	2.4%
Paramedic - Base Station Costs	821,840	698,797	123,043	17.6%
Paramedic - Small Equipment & Supplies	188,000	136,910	51,090	37.3%
Paramedic - Benefits	1,544,983	1,508,971	36,012	2.4%
Paramedic - Vehicle Operation & Maintenance	586,199	558,285	27,914	5.0%
Admin - Special Projects	30,000	4,005	25,995	649.1%
Paramedic - Insurance	184,075	167,341	16,734	10.0%
Admin - IT Charge	54,501	38,251	16,250	42.5%
Admin - Legal	38,220	31,158	7,062	22.7%
Admin - Employee Benefits	122,533	118,257	4,276	3.6%
Admin - HR Charge	137,924	134,759	3,165	2.3%
Paramedic - Insurance Claims Co:	22,660	20,600	2,060	10.0%
Admin - Admin Charge	90,350	89,100	1,250	1.4%
Admin - Salaries	542,670	541,783	887	0.2%
Admin - Uniform Allowances	700	0	700	
Admin - Membership Fees	1,693	1,639	54	3.3%

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Paramedic – Cost Decreases

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
Recovery - Cross Border - Other Municipalities	(139,538)	(136,802)	(2,736)	2.0%
Recovery - Other Agency (Heart & Stroke)	(20,000)	0	(20,000)	
Surplus Adjustment - Capital	947,400	984,000	(36,600)	-3.7%
Revenue - Other	(130,000)	(75,600)	(54,400)	72.0%
Surplus Adjustment - Reserves	(185,744)	182,976	(368,720)	-201.5%

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Paramedic - Capital

Medical Equipment	106,000	Misc Medical Equipment
Medical Equipment	36,000	Defibrillator
Medical Equipment	36,000	Defibrillator
Medical Equipment	36,000	Defibrillator
Medical Equipment	36,000	Defibrillator
Computer Software	32,900	I Medic HR Program
Ambulance	160,000	Dual Strecther Type III
Ambulance	160,000	Dual Strecther Type III
Ambulance	160,000	Dual Strecther Type III
Ambulance	160,000	Dual Strecther Type III
<hr/>		
	922,900	
<hr/>		
Computer - Pool	4,500	Dell Desktop Computers
Stretcher - Pool	20,000	Ferno 35X
<hr/>		
	24,500	
<hr/>		
<u>Total \$947,400</u>		

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Emergency Management

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
<u>EMERGENCY MANAGEMENT</u>	184,650	140,846	43,804	31.1%
Emergency Management	28,176	28,176	0	0.0%
911	54,590	54,590	0	0.0%
Purchased Service - Consultant	15,000	15,000	0	0.0%
Staff Training		0	0	
Admin Charge (Paramedic Service)	49,500	49,500	0	0.0%
Fire Services Charges	88,580	88,580	0	0.0%
Surplus Adjustment - Capital	79,644	0	79,644	
Recoveries - Provincial JEPP	(35,840)	0	(35,840)	
Recoveries - Other	(95,000)	(95,000)	0	0.0%

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Emergency Management

Generator	26,548 generator (JEPP)
Generator	26,548 generator (JEPP)
Generator	26,548 generator (JEPP)
<hr/>	
	79,644

Social Services Committee

Social Services

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
ONTARIO WORKS	4,188,709	5,962,243	(1,773,534)	-29.7%
CHILD CARE	511,660	489,457	22,203	4.5%
SOCIAL HOUSING	3,844,990	3,493,635	351,355	10.1%
Total	8,545,359	9,945,335	(1,399,976)	-14.08%

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Social Assistance

- *August 2007 - Premier Announces the Social Assistance Upload of Costs Back to the Province*
 - *2008 ODSP Ontario Drug Benefits*
 - *2009 ODSP Administration*
 - *2010 ODSP Benefits from 80% to 90%*
 - *2010 SA Costs Begin to Upload (3%)*
 - *2011 ODSP Benefits from 90% to 100%*
 - *2011 SA Costs Upload another 3%*

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Social Assistance

	2008	2009	2010	2011
ODSP-Drug Benefits	1,376,071	1,376,071	1,376,071	1,376,071
ODSP Admin	0	1,047,604	1,047,604	1,047,604
ODSP Benefit	0	0	3,163,929	6,327,854
SA	0	0	48,511	97,024
Totals	1,376,071	2,423,675	5,636,115	8,848,553
Pembroke	483,796	822,431	1,831,930	2,875,030
County	892,275	1,601,245	3,804,185	5,973,523

↓ ↓

\$2,202,940

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Social Assistance

- Projected Savings **\$2.2 Mill**
- 2010 Budget Savings **\$1.8 Mill**
- Diff **\$0.4 Mill**

- Benefit Costs – SA **\$159k**
- Benefit Costs – ODSP **\$167k**
- Cost of Admin **\$119k**
- Total **\$445 k**

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Social Assistance

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
ONTARIO WORKS	4,188,709	5,962,243	(1,773,534)	-29.7%
Social Assistance - Cost of Admin	1,896,633	1,769,165	127,468	7.2%
Social Assistance - Benefits	7,677,528	6,286,593	1,390,935	22.1%
Ontario Disability Support Program	32,882,884	31,639,266	1,243,618	3.9%
Ontario Works	1,319,681	1,319,681	0	0.0%
Homelessness	104,610	101,113	3,497	3.5%
Emergency Energy Fund	16,320	16,320	0	0.0%
Eligibility Review Officer	61,525	61,525	0	0.0%
Other	100,000	66,484	33,516	50.4%
Depreciation	63,223	63,223	0	0.0%
Provincial Subsidy - Social Assistance - COA	(1,022,220)	(931,383)	(90,837)	9.8%
Provincial Subsidy - Social Assistance - Benefits	(6,198,844)	(5,026,674)	(1,172,170)	23.3%
Provincial Subsidy - Ontario Disability Support Program	(29,594,596)	(25,311,413)	(4,283,183)	16.9%
Provincial Subsidy - Ontario Works	(1,063,663)	(1,055,745)	(7,918)	0.7%
Provincial Subsidy - Homelessness	(104,610)	(101,113)	(3,497)	3.5%
Provincial Subsidy - Emergency Energy Fund	(16,320)	(16,320)	0	0.0%
Provincial Subsidy - Eligibility Review Officer	(61,525)	(61,525)	0	0.0%
Provincial Subsidy - Water Filter Fund	0	0	0	
Provincial Subsidy - Other	(125,000)	(91,484)	(33,516)	36.6%
Surplus Adjustment - Capital	111,000	0	111,000	
Surplus Adjustment - Depreciation	(63,223)	(63,223)	0	0.0%
Municipal Contribution - City of Pembroke	(1,794,694)	(2,702,247)	907,553	-33.6%

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SA COA- Hours

<u>Department</u>	<u>Job Title</u>	<u>2010</u>	<u>2009</u>	<u>Diff</u>
		<u>Hours</u>	<u>Hours</u>	<u>Hours</u>
Enhanced Emp. Services	Agent	1,820	-	1,820

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Social Assistance - COA

	Budget 2009	Budget 2010	2010 vs 2009 Budget	
			Variance \$	Variance %
PURCHASED SERVICES	0	73,000	73,000	100.00%
SALARIES / BENEFITS	0	56,251	56,251	100.00%

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Social Assistance - Benefits

Description	Budget 2009	Budget 2010	2010 vs 2009 Budget	
			Variance \$	Variance %
SOCIAL ASSISTANCE COSTS	5,946,179	7,334,142	1,387,963	23.34%
SOCIAL ASSISTANCE RECOVERIES	0	(400,000)	(400,000)	100.00%
TRANSITION CHILD BENEFIT - 100% PROV	0	82,450	82,450	100.00%
SPECIAL ASSISTANCE - HEALTH	28,478	230,000	201,522	707.64%
SPECIAL ASSISTANCE - NON-HEALTH	0	100,000	100,000	100.00%
FUNERALS & BURIALS	81,250	78,000	(3,250)	-4.00%
FUNERALS 100% MUNIC.	3,250	6,500	3,250	100.00%
MAND SPEC NEC	141,000	160,000	19,000	13.48%
MANDATORY CHILDREN'S DENTAL	86,436	86,436	0	0.00%
Social Assistance Benefits	6,286,593	7,677,528	1,390,935	22.13%

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Social Assistance - ODSP

Description	Budget	Budget	2010 vs 2009 Budget	
	2009	2010	Variance \$	Variance %
ONTARIO DISABILITY SUPPORT PAYMENTS	30,705,004	31,950,000	1,244,996	4.05%
ONTARIO DENTAL ASSOCIATION	728,184	728,184	0	0.00%
HEARING AIDS	24,181	0	(24,181)	-100.00%
ASSISTIVE DEVICES	98,544	111,700	13,156	13.35%
WHEELCHAIR REPAIR / BATTERY	6,954	0	(6,954)	-100.00%
VISION CARE	76,399	93,000	16,601	21.73%
ODSP Benefits	31,639,266	32,882,884	1,243,618	3.93%

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Child Care

	2010 Budget	2009 Budget	2010 Budget vs 2009 Budget	
			Variance \$	Variance %
CHILD CARE	511,660	489,457	22,203	4.5%
Administration	123,969	122,234	1,735	1.4%
Direct Costs	2,313,549	2,313,549	0	0.0%
Best Start - Administration	236,350	275,425	(39,075)	-14.2%
Best Start - Direct Costs	1,973,642	2,181,514	(207,872)	-9.5%
Best Start - Special Needs	480,008	614,808	(134,800)	-21.9%
Child Care - Special Needs	410,767	410,767	0	0.0%
Pay Equity	124,326	124,326	0	0.0%
Depreciation	17,331	17,331	0	0.0%
Provincial Subsidy - Child Care	(2,394,458)	(2,417,605)	23,147	-1.0%
Provincial Subsidy - Best Start	(2,690,000)	(3,071,747)	381,747	-12.4%
Recoveries - Other		0	0	
Special Project	500,000	1,000,000	(500,000)	-50.0%
Surplus Adjustment - Best Start Reserve	(500,000)	(1,000,000)	500,000	-50.0%
Surplus Adjustment - Capital	0	0	0	
Surplus Adjustment - Depreciation	(17,331)	(17,331)	0	0.0%
Municipal Contribution - City of Pembroke	(66,493)	(63,814)	(2,679)	4.2%

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Social Housing

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
SOCIAL HOUSING	3,844,990	3,493,635	351,355	10.1%
Admin Charges	102,900	102,500	400	0.4%
Fairfields - Tax Rebate	5,600	5,600	0	0.0%
HR Charges	70,636	68,097	2,539	3.7%
IT Charges	22,709	33,472	(10,763)	-32.2%
Legal	500	500	0	0.0%
Memberships/Subscriptions	500	500	0	0.0%
Miscellaneous		500	(500)	-100.0%
Non Profit Housing	1,600,000	1,600,000	0	0.0%
Office Supplies	1,500	1,500	0	0.0%
Postage/Courier	500	500	0	0.0%
RCHC - Contribution	4,351,865	3,569,091	782,774	21.9%
Recoveries - Outside	(193,819)	(193,819)	0	0.0%
Recruitment	0	0	0	
Rev - Federal - Public Housing & Rent Supplement	(1,241,814)	(1,241,814)	0	0.0%
Special Project	0	0	0	
Staff Training	500	500	0	0.0%
Surplus Adjustment - DOOR Reserve	(248,400)	0	(248,400)	
Surplus Adjustment - IOA Reserve	(132,748)	0	(132,748)	
Travel	2,000	2,000	0	0.0%
Municipal Contribution - City of Pembroke	(497,439)	(455,492)	(41,947)	9.2%

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RCHC - Revenues

	<u>2010</u>	<u>2009</u>	<u>2010 Budget vs 2009 Budget</u>	
	<u>BUDGET</u>	<u>BUDGET</u>	<u>Variance \$</u>	<u>Variance %</u>
Interest on Investments	20,000	60,000	(40,000)	-66.7%
Miscellaneous Revenue	35,729	26,500	9,229	34.8%
Prov Subsidy-Strong Communities	140,086	140,086	0	0.0%
Rent Supp-Prov Subsidy-Affordable Housing	46,800	46,800	0	0.0%
Provincial Subsidy - Homelessness 10% Adr	0	10,111	(10,111)	-100.0%
Prov Subsidy-Home Ownership	0	0	0	
Prov Subsidy-Home O/ship Admin-Revenue	0	0	0	
Provincial Subsidy - Debentures	1,153,199	1,153,199	0	0.0%
Provincial Subsidy - HIF	0	91,002	(91,002)	-100.0%
Provincial Subsidy - Rent Bank-100% Reven	0	0	0	
Provincial Subsidy - SHRRP Revenue	1,574,625	0	1,574,625	
Surplus Adjustment	150,000	613,805	(463,805)	-75.6%
Tenant Revenue	3,613,334	3,746,910	(133,576)	-3.6%
County of Renfrew Contribution	4,351,865	3,569,091	782,774	21.9%
Total Revenues	11,085,638	9,457,504	1,628,134	17.2%

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RCHC - Hours

Department	Job Title	2010	2009	Diff
		Hours	Hours	Hours
Maintenance	Overtime	240	210	30

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RCHC – Expense

	2010	2009	2010 Budget vs 2009 Budget	
	BUDGET	BUDGET	Variance \$	Variance %
Salaries	1,392,111	1,316,548	75,563	5.7%
Benefits	344,891	308,782	36,109	11.7%
Administration	779,026	697,835	81,191	11.6%
Building - Heat, Light & Power	880,810	795,718	85,092	10.7%
Building - Repairs & Maintenance	301,493	330,555	(29,062)	-8.8%
Building - Natural Gas	183,916	183,916	0	0.0%
Building - Heating & Plumbing	77,559	77,559	0	0.0%
Building - Taxes	1,204,290	1,302,746	(98,456)	-7.6%
Building - Water	433,658	344,076	89,582	26.0%
Building - Elevator	38,735	24,055	14,680	61.0%
Building - Painting	152,523	152,523	0	0.0%
Building - Garbage Removal	37,175	26,730	10,445	39.1%
Building - Misc Building Costs	0	0	0	
Building - Grounds Keeping	139,000	137,526	1,474	1.1%
Building - Capital Repairs - under threshold	1,657,325	500,000	1,157,325	231.5%
Depreciation	672,237	670,538	1,699	0.3%
Surplus Adjustment	150,000	163,919	(13,919)	-8.5%
Surplus Adjustment - Capital	1,183,000	850,605	332,395	39.1%
Surplus Adjustment - Depreciation	(672,237)	(670,538)	(1,699)	0.3%
Surplus Adjustment - Principal	170,816	164,635	6,181	3.8%
Financial Expenses	1,959,310	2,079,776	(120,466)	-5.8%
Total Expenditures	11,085,638	9,457,504	1,628,134	17.2%

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RCHC – Capital /Major Repairs

Capital / Repair Spending

Building - Capital Repairs	1,657,325
Surplus Adjustment - Capital	1,183,000
Total	2,840,325

Funded By:

IOA Reserve - General	132,748
DOOR Reserve - General	248,400
One Time Capital Reserve - RCHC	150,000
SHRRP Funding - RCHC	1,574,625
County Transfer	734,552
Total	2,840,325

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RCHC - Capital

Elevator	150,000	Supportive Lifts - IOA
Elevator	275,000	Lift Elevator P03 SHRRP
Parking Lot/Sidewalk	12,000	Walkway Replacement R04
Parking Lot/Sidewalk	70,000	Parking Lot Reconstruction P11 OTC
Parking Lot/Sidewalk	80,000	Parking Lot Reconstruction P03 OTC
Small Equipment	6,500	Hot Water Tank
Small Equipment	6,500	Hot Water Tank
Small Equipment	6,500	Hot Water Tank
Small Equipment	6,500	Auto Door Openers P11 SHRRP
Small Equipment	6,500	Auto Door Openers P01 SHRRP
Small Equipment	6,500	Auto Door Openers P18 SHRRP
Small Equipment	6,500	Auto Door Openers P17 SHRRP
Small Equipment	9,500	Auto Door Openers P04 SHRRP
Small Equipment	11,000	Auto Door Openers P13 SHRRP
Small Equipment	13,000	Auto Door Openers P02 SHRRP
Light Duty Trucks	38,000	Service Van
	704,000	

Furnace - Pool	449,000	Unit Gas Furnaces SHRRP
Stove - Pool	7,800	Unit Stoves
Fridge - Pool	22,200	Unit Fridges
	479,000	

Total \$1,183,000

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OPERATIONS COMMITTEE

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PW - Hours

<u>Department</u>	<u>Job Title</u>	<u>2010</u> <u>Hours</u>	<u>2009</u> <u>Hours</u>	<u>Diff</u> <u>Hours</u>
Public Works	Engineering Technician	7,560	6,360	1,200

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Public Works

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
PUBLIC WORKS	12,574,400	12,800,000	(225,600)	-1.8%
Administration	962,600	988,800	(26,200)	-2.6%
Capital Works - Management	480,800	570,000	(89,200)	-15.6%
Clearing	0	0	0	
Depreciation	7,745,378	7,745,378	0	0.0%
Equipment	(579,500)	(609,000)	29,500	-4.8%
Housing	226,500	211,900	14,600	6.9%
Maintenance	5,561,000	5,421,200	139,800	2.6%
Recoveries - Federal	(950,000)	(335,000)	(615,000)	183.6%
Recoveries - Other	(35,000)	(35,000)	0	0.0%
Recoveries - Provincial	(950,000)	(335,000)	(615,000)	183.6%
Surplus Adjustment - Reserves	(4,900,000)	(4,891,900)	(8,100)	0.2%
Surplus Adjustment - Capital	12,758,000	11,814,000	944,000	8.0%
Surplus Adjustment - Depreciation	(7,745,378)	(7,745,378)	0	0.0%

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Public Works

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
MAINTENANCE	5,561,000	5,421,200	139,800	2.6%
Bridges and Culverts	203,000	213,000	(10,000)	-4.7%
Roadside Maintenance	435,500	444,100	(8,600)	-1.9%
Hard Top Maintenance	1,166,000	947,600	218,400	23.0%
Loose Top Maintenance	34,000	43,000	(9,000)	-20.9%
Winter Control	3,097,000	3,095,600	1,400	0.0%
Safety Devices	597,000	598,400	(1,400)	-0.2%
Misc	144,000	160,000	(16,000)	-10.0%
Recoveries	(115,500)	(80,500)	(35,000)	43.5%

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Public Works-Capital

Hard Surface - Asphalt	200,000	County Road 22 (Grattan Road)
Road Substructure - Rehab	400,000	County Road 22 (Grattan Road)
Hard Surface - Asphalt	300,000	County Road 28 (Barron Canyon Road)
Road Substructure - Reconstruct	1,050,000	County Road 28 (Barron Canyon Road)
Hard Surface - Other	175,000	County Road 34 (Whelan Road) - ST - NEW
Road Substructure - Reconstruct	325,000	County Road 34 (Whelan Road)
Hard Surface - Asphalt	1,000,000	County Road 58 (Round Lake Road)
Road Substructure - Rehab	500,000	County Road 58 (Round Lake Road)
Hard Surface - Asphalt	300,000	County Road 63 (Flat Rapids Road)
Road Substructure - Reconstruct	550,000	County Road 63 (Flat Rapids Road)
Hard Surface - Other	230,000	County Road 64 (Opeongo Road) - ST
Road Substructure - Reconstruct	345,000	County Road 64 (Opeongo Road)
Hard Surface - Asphalt	200,000	County Road 66 (Opeongo Road)
Road Substructure - Rehab	600,000	County Road 66 (Opeongo Road)
Hard Surface - Asphalt	150,000	County Road 68 (Letterkenny Road)
Road Substructure - Reconstruct	600,000	County Road 68 (Letterkenny Road)
Hard Surface - Asphalt	150,000	County Road 71 (Matawatchan Road)
Road Substructure - Reconstruct	500,000	County Road 71 (Matawatchan Road)
Hard Surface - Asphalt	325,000	County Road 512 (Brudenell Road)
Road Substructure - Rehab	325,000	County Road 512 (Brudenell Road)
Road Substructure - Rehab	80,000	County Road 29 (Drive-In Road)
Road Substructure - Rehab	70,000	Guide Rails - Various Locations
	8,375,000	

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Public Works-Capital

Bridge - Permanent - Rehab	900,000	B100 - Sherwood River Bridge
Bridge - Permanent - Rehab	1,050,000	B153 - Jewellville Bridge
Bridge - Permanent - Rehab	400,000	B173 - Byers Creek Bridge
Bridge - Permanent - Rehab	150,000	Bridge Repairs - General
Culvert Other - Wood, CSP, Multi-I	150,000	C135 - McGregor Culvert
Culvert Other - Wood, CSP, Multi-I	250,000	C175 - Paugh Lake Road Culvert
Culvert Other - Wood, CSP, Multi-I	100,000	Unspecified Culvert Replacements
Storm Sewer - Concrete / Plastic	150,000	County Road 42 (Forest Lea Road) - NEW
Traffic Control Systems	160,000	County Road 42/County Road 51 - NEW
Capital Work in Progress	50,000	County Road 61 (Haley Road)
Capital Work in Progress	25,000	B031 - Madawaska River Bridge
Capital Work in Progress	100,000	B053 - Constant Creek Bridge
Capital Work in Progress	50,000	B067 - Addington Road Bridge
Capital Work in Progress	20,000	B055 - Mountain Chute Bridge - DCS
Capital Work in Progress	7,500	B102 - Brennans Creek Bridge - DCS
Capital Work in Progress	15,000	C227 - Mink Creek Culvert - SE
Capital Work in Progress	25,000	C201 - Broomes Creek Culvert - SE
Capital Work in Progress	7,500	C037 - Bagot Creek Culvert - SE
	3,610,000	

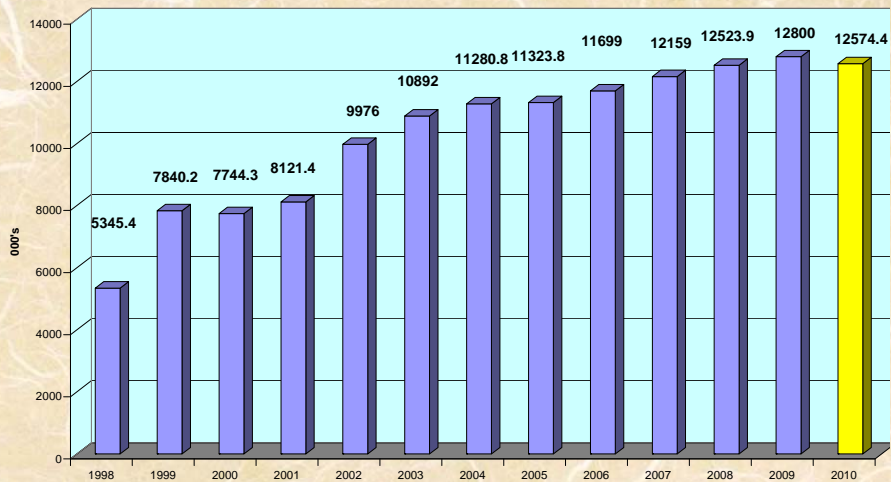
72

Public Works-Capital

Attachments (plow/spreader, etc)	8,000	Sweeper - Cobden
Generator	5,000	Generator - Cobden
Backhoe/Loaders	150,000	Backhoe/Loader - Goshen
Heavy Duty Trucks	250,000	Heavy Duty Truck - Cobden
Light Duty Trucks	28,000	Light Duty Trucks - Goshen
Light Duty Trucks	28,000	Light Duty Trucks - Southwest
Light Duty Trucks	28,000	Light Duty Trucks - Pembroke
Medium Duty Trucks	125,000	Medium Duty Trucks - Pembroke
Medium Duty Trucks	125,000	Medium Duty Trucks - Goshen
Trailers/Floats	8,000	Trailers/Floats - Construction
Trailers/Floats	18,000	Trailers/Floats - Pembroke
773,000		

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PW - Municipal Contributions



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Development & Property Committee

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D&P - Hours

<u>Department</u>	<u>Job Title</u>	<u>2010</u> <u>Hours</u>	<u>2009</u> <u>Hours</u>	<u>Diff</u> <u>Hours</u>
Enterprise Center	Secretary I	-	1,365	(1,365)
RCP	Maintenance Person	2,080	1,820	260

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D&P - Net County Cost

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
PROPERTY - Pembroke	330,564	322,263	8,301	2.6%
PROPERTY - Renfrew County Place	(168,352)	(156,607)	(11,745)	7.5%
PROPERTY - Arnprior Base	0	0	0	0
PROPERTY - Barry's Bay Base	0	0	0	
PROPERTY - Petawawa Base	0	0	0	
FORESTRY DEPT.	(64,142)	(57,958)	(6,184)	10.7%
SPECIAL PROJECTS	20,000	20,000	0	0.0%
ECONOMIC DEVELOPMENT	346,593	345,799	794	0.2%
ENTERPRISE CENTRE	29,055	25,250	3,805	15.1%
OTTAWA VALLEY TOURIST ASSOCIATION	170,541	170,541	0	0.0%
PLANNING DEPARTMENT	675,165	650,457	24,708	3.8%
AGRICULTURE & REFORESTATION	22,000	22,000	0	0.0%
	1,361,424	1,341,745	19,679	1.5%

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Finance & Administration Committee

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Finance & Administration – Expenses

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
GENERAL - ADMINISTRATION	933,469	707,353	226,116	32.0%
INFORMATION TECHNOLOGY	401,323	392,594	8,729	2.2%
HUMAN RESOURCES DEPARTMENT	191,956	209,896	(17,940)	-8.5%
EXPO 150	0	0	0	
RECREATION & CULTURAL SERVICES	15,000	10,000	5,000	50.0%
MPAC	1,386,338	1,347,047	39,291	2.9%
FINANCIAL EXPENSE	5,303,073	4,908,368	394,705	8.0%
PROVINCIAL OFFENCES ADMINISTRATION	(725,816)	(744,357)	18,541	-2.5%
	<u>7,505,343</u>	<u>6,830,901</u>	<u>674,442</u>	<u>9.9%</u>

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Finance & Admin - Hours

<u>Department</u>	<u>Job Title</u>	<u>2010</u>	<u>2009</u>	<u>Diff</u>
		<u>Hours</u>	<u>Hours</u>	<u>Hours</u>
Finance	CAO	3,110	1,820	1,290
Human Resources	HR Coordinator	1,820	3,640	(1,820)
POA	Prosecutor	866	728	138

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General Admin

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
<u>GENERAL - ADMINISTRATION</u>	<u>933,469</u>	<u>707,353</u>	<u>226,116</u>	<u>32.0%</u>
Salaries	987,722	858,841	128,881	15.0%
Employee Benefits	217,147	185,982	31,165	16.8%
Computer Maintenance	25,000	24,500	500	2.0%
Conferences & Conventions	4,350	4,350	0	0.0%
Depreciation	24,000	23,407	593	2.5%
General Legal & Audit	25,000	21,600	3,400	15.7%
Membership Fees	23,000	22,500	500	2.2%
Office Expense	30,500	39,000	(8,500)	-21.8%
Professional Development	5,550	5,850	(300)	-5.1%
Recovery - Other Departments	(503,550)	(497,970)	(5,580)	1.1%
Recruitment	75,000	0	75,000	
Special Projects - EOWC	12,750	12,500	250	2.0%
Surplus Adjustment - Capital	4,500	5,000	(500)	-10.0%
Surplus Adjustment - Depreciation	(24,000)	(23,407)	(593)	2.5%
Telephone	6,500	5,200	1,300	25.0%
Travel	20,000	20,000	0	0.0%

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Financial Expense

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
<u>FINANCIAL EXPENSE</u>	<u>5,303,073</u>	<u>4,908,368</u>	<u>394,705</u>	<u>8.0%</u>
Capping Costs	100,000	200,000	(100,000)	-50.0%
County Share - Taxes Written Off	300,000	300,000	0	0.0%
Debenture Interest - ML (2014)	285,637	334,763	(49,126)	-14.7%
Provision for Unallocated Funds	583,000	300,000	283,000	94.3%
EOWC Broadband Contribution	300,000	0	300,000	
Surplus Adjustment - Gas Tax Reserve	2,552,436	2,638,605	(86,169)	-3.3%
Surplus Adjustment - Principal - ML (2014)	1,152,000	1,105,000	47,000	4.3%
Vacant Building Rebates	30,000	30,000	0	0.0%

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Financial Expense

Debenture Repayment – M/L

- 10 YR Debenture (to 2014)
- Principal \$11,500,000
- All-Inclusive Interest Rate – 4.79%

	2010	2009	Difference
Principal Payment (M/L)	1,152,000	1,105,000	47,000
Interest Payment (M/L)	285,637	334,763	(49,126)
O/S Principal	5,185,000	6,337,000	(1,152,000)

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Finance & Administration - Revenue

	2010 Budget	2009 Budget	2010 Budget vs 2009 Budget	
			Variance \$	Variance %
COUNTY LEVY	34,640,883	32,949,736	1,691,147	5.1%
PIL ADJUSTMENTS	(275,000)	(275,000)	0	0.0%
WATERPOWER GENERATING STATION	371,795	366,250	5,545	1.5%
RAILWAY/HYDRO RIGHTS-OF-WAY	90,000	90,000	0	0.0%
SUPPLEMENTARY REVENUE	425,000	425,000	0	0.0%
PROVINCIAL SUBSIDIES	308,300	3,254,600	(2,946,300)	-90.5%
OTHER REVENUE	3,565,136	3,086,605	478,531	15.5%
	<u>39,126,114</u>	<u>39,897,191</u>	<u>(771,077)</u>	<u>-1.9%</u>

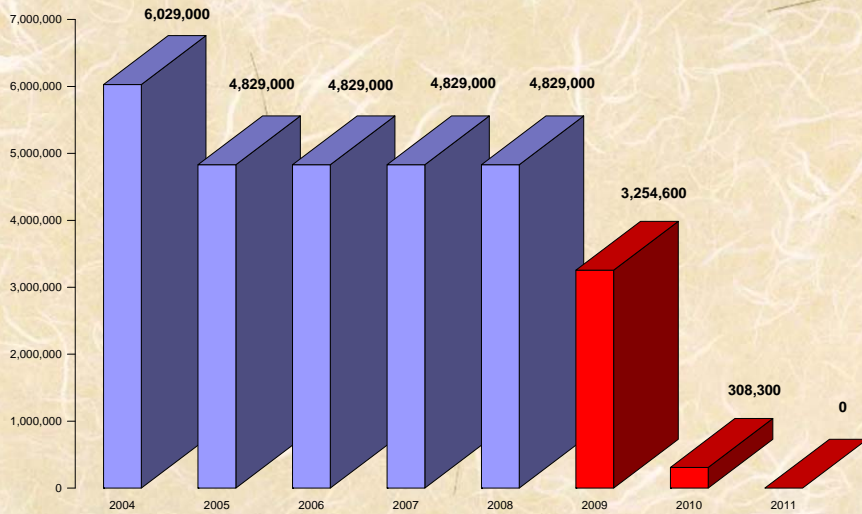
84

Provincial Subsidies

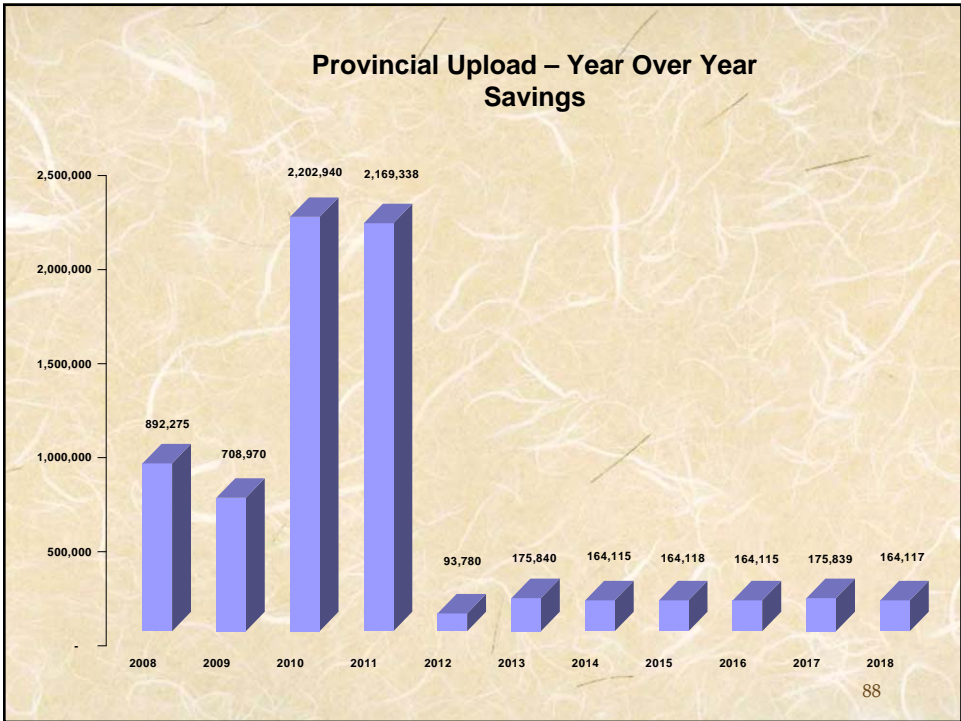
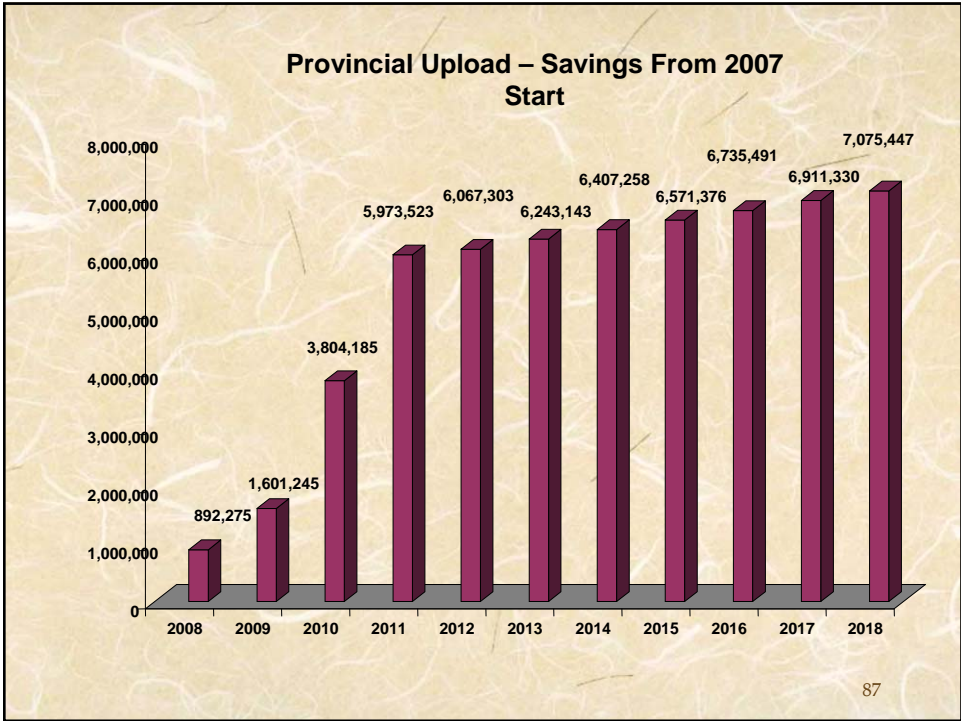
	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
<u>PROVINCIAL SUBSIDIES</u>	<u>308,300</u>	<u>3,254,600</u>	<u>(2,946,300)</u>	<u>-90.5%</u>
Ontario Municipal Partnership Fund	308,300	3,254,600	(2,946,300)	-90.5%

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Provincial Transfers for CRF / OMPF



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Other Revenue

	<u>2010 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget vs 2009 Budget</u>	
			<u>Variance \$</u>	<u>Variance %</u>
OTHER REVENUE	3,565,136	3,086,605	478,531	15.5%
Interest Revenue	200,000	300,000	(100,000)	-33.3%
Other Revenue	0	145,000	(145,000)	-100.0%
Gas Tax Funding	2,552,436	2,638,605	(86,169)	-3.3%
Surplus Adjustment - Prov Subsidy Reserve	659,700		659,700	
Surplus Adjustment - Working Capital	150,000	0	150,000	
Proceeds - Sale of Assets		0	0	
Gain / Loss - Sale of Assets		0	0	
Licenses	3,000	3,000	0	0.0%

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Reserves

		Budget 2009	Transfers	Transfers	Balance
		Balance	From	To	Balance
		31-Dec-09	General	General	31-Dec-10
Child Care	Best Start	1,002,911		(500,000)	502,911
Ec Dev	Contingency	50,000			50,000
Ec Dev	RED	40,000			40,000
General	150th Anniversary	165,000		(50,000)	115,000
General	Building Reserve Fund	1,568,156	521,903		2,090,059
General	Development Reserve Fund	7,445			7,445
General	Federal Gas Tax Reserve Fund	8,605	2,552,436	(2,561,041)	0
General	Insurance	150,000			150,000
General	IOA Reserve	1,176,919		(792,559)	384,360
General	Public Health	250,000			250,000
General	Reforestation Reserve Fund	229,293			229,293
General	Sick leave	69,458			69,458
General	Subsidy Reduction	968,000		(659,700)	308,300
General	Working funds	1,324,145		(150,000)	1,174,145
General	WSIB	250,839			250,839
Housing	DOOR	870,529		(248,400)	622,129
Housing	Severance	293,314			293,314
Information Technology	MS Server Transition	0	10,000		10,000
Paramedic	Base Stations	2,644,921		(185,744)	2,459,177
Paramedic	Equip	245,266	307,400	(307,400)	245,266
Paramedic	Severance	598,509			598,509
Paramedic	Vehicles	606,901	640,000	(640,000)	606,901
Paramedic	WSIB	770,600			770,600
Planning	DRAPE	16,000		(16,000)	0
Public Works	Equip	992,133			992,133
Public Works	Inventory	531,967			531,967
Public Works	Capital	2,798,720		(2,148,959)	649,761
Public Works	Winter Control	85,810	100,000		185,810
Public Works	Working funds	65			65
Social Services	Fiscal Pressure	396,083			396,083
County Of Renfrew		18,111,589	4,131,739	(8,259,803)	13,983,525

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		Budget 2009 Balance 31-Dec-09	Transfers From General	Transfers To General	Balance 31-Dec-10
LTC Home	WSIB	61,591		(55,000)	6,591
LTC Home	Equip	315,852		(315,852)	0
LTC Home	Inventory	145,662			145,662
Bonnechere Manor		523,105	0	(370,852)	152,253
LTC Home	Contingency	200,000			200,000
LTC Home	WSIB	0			0
LTC Home	Equip	144,441		(96,800)	47,641
LTC Home	Sick leave	186,402			186,402
LTC Home	Inventory	32,556			32,556
Miramichi Lodge		563,399	0	(96,800)	466,599
Ottawaska	Ottawaska - Capital	74,482			74,482
Ottawaska	Ottawaska - Capital Repair	27,059			27,059
RCHC	Capital	1,901,905	150,000		2,051,905
RCHC	Capital Repair	172,309		(150,000)	22,309
RCHC	Working Capital	50,000			50,000
RCHC	WSIB	81,088			81,088
RCHC		2,306,843	150,000	(150,000)	2,306,843
Total Surplus Adjustment		21,504,936	4,281,739	(8,877,455)	16,909,220
					Reduction to Reserves - \$ (4,595,716)
					Reduction to Reserves - % -21.4%
					91

Capital Budget

Department	2010 Capital	2010 Pooled	2010 Total
Bonnechere Manor	1,055,000	44,600	1,099,600
Ec Dev	-	1,500	1,500
EMS	79,644	-	79,644
Finance	-	4,500	4,500
IT	26,500	-	26,500
Miramichi Lodge	70,300	26,500	96,800
OW	80,000	31,000	111,000
Paramedic	922,900	24,500	947,400
Planning	-	3,000	3,000
POA	16,000	8,310	24,310
Property- Arnprior	5,950	-	5,950
Property- Pembroke	110,500	-	110,500
Property- Pembroke	110,000	-	110,000
Property- RCP	39,950	-	39,950
Public Works - CAP	12,758,000	-	12,758,000
RCHC	704,000	479,000	1,183,000
Total	15,978,744	622,910	16,601,654

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1%

1% of 2009 levy = \$329,497

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Other Issues - Insurance

- The total 2010 renewal premium for all policies has now been confirmed for the County of Renfrew at \$784,763 excluding PST, which represents an increase of approximately 35% over the 2009 premium.
- Since our first full year of membership in OMEX 2003, the average annual premium increase for the County of Renfrew now stands at was 12.15%, inclusive of the 2010 premiums.
- **Today's budget reflects a shortfall of approx \$122,000 in premiums across all departments.**

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Other Issues – Disability Mgt

Division	Department	2010 Budget
BM	Admin	29,778
BM Total		29,778
Development & Property	Economic Development	1,000
Development & Property	Enterprise Centre	1,000
Development & Property	Forestry	1,000
Development & Property	Planning	1,000
Development & Property	Property - Pembroke	1,000
Development & Property	Property - RCP	1,000
Development & Property Total		6,000
Finance	Finance	1,000
Finance	IT	1,000
Finance	POA	1,000
Finance Total		3,000
Human Resources	Admin	1,000
Human Resources Total		1,000
ML	Admin	60,000
ML Total		60,000
Public Works	Admin	10,000
Public Works Total		10,000
Social Services	Child Care	5,314
Social Services	RCHC	16,514
Social Services	Ontario Works	21,288
Social Services Total		43,116
Grand Total		152,894

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Other Issues

- CN / CP Railway Abandonment
- Supportive Housing – Infrastructure \$
- Conferences / Conventions
- Other?

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2010 County of Renfrew Budget

2010 Levy	2009 Levy	Difference	%
\$34,640,883	\$32,949,736	\$1,691,147	5.1

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Residential – Rate Impact per \$100,000 CVA – County Only

2010	2009	% Change	\$ Change
\$420.67	\$433.63	-2.9	-12.96

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Questions ?

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